



Budget I mate

Fiscal Year 1996

Volume II

Mission Support

Inspector General

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FY 1995 CONGRESSIONAL BUDGET

MISSION SUPPORT INSPECTOR GENERAL

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MISSION SUPPORT

FISCAL YEAR 1996 ESTIMATES

GENERAL STATEMENT

The Mission Support appropriation provides funding for **NASA's** civil service workforce, space communication services, safety and quality assurance activities, and for maintenance activities for the NASA institution. These objectives are accomplished through the following elements:

<u>Safety</u>. Reliability and <u>Quality</u> Assurance: **This** includes funding for programs to assure the safety and quality of **NASA** missions, through the development. implementation **and** oversight of **Agencywide** safety, reliability, maintainability and quality assurance policies and procedures.

<u>Space Communication Services</u>: **This** includes funding for the operation of the tracking, telemetry, command, data acquisition, and communications and data processing activities that **are** required by **all NASA** projects. **This** includes the Tracking and Data Relay Satellite System (TDRSS) and the telecommunications system which provides for real time **transmission** of data, video and voice information between and among **NASA** installations.

Research and Program Management: This includes funding for the salaries. benefits, travel requirements and other support of the civil service workforce, and the necessary funding for all of NASA's administrative functions in support of research in NASA's field centers.

<u>Construction of Facilities</u>: **This** includes funding for the modification. rehabilitation. repair and construction of the administrative facilities, the environmental compliance and restortation program, and the advanced planning of facilities and design of future facilities.

MISSION SUPPORT FISCAL YEAR 1996 BUDGET ESTIMATES (MILLIONS OF DOLLARS)

	<u>1994</u>	<u>BUDGET PI AA</u> 1995	<u>1996</u>
MISSION SUPPORT	2,667.4	2,589.2	2,726.2
SAFETY, RELIABILITY AND QUALITY ASSURANCE	34.3	38.7	37.6
SPACE COMMUNICATIONSERVICES	248.2	226.5	319.4
RESEARCHAND PROGRAM MANAGEMENT	2,175.6	2,189.0	2,202.8
CONSTRUCTION OF FACILITIES	209.3	135.0	166.4

PROPOSED APPROPRIATION LANGUAGE

MISSION SUPPORT

For necessary expenses, not otherwise provided for, in carrying out mission support for human space flight programs and science, aeronautical, and technology programs, including research operations and support, space communications activities including operations, production, and services; maintenance; construction of facilities including repair, rehabilitation, and modification of facilities, minor construction of new facilities and additions to existing facilities, facility planning and design, environmental compliance and restoration, and acquisition or condemnation of real property, as authorized by law; program management; personnel and related costs, including uniforms or allowances therefor, as authorized by law (5U.S.C.5901-5902); travel expenses; purchase, lease, charter, maintenance, and operation of mission and administrative aircraft; not to exceed \$35,000 for official reception and representation expenses; and purchase (not to exceed thirty-three for replacement only) and him of passenger motor vehicles: [\$2,554,587,000] \$2,726,200,000, to remain available until September 30, [1996: Provided, That of the amounts made available under the heading 'Research' and program management" in Public Law 103-211, \$18,000,000 are rescinded immediately upon enactment of this Act Provided further. That an additional \$18,000,000, to remain available until September 30, 1995, shall be immediately available for research and program management activities, contingent upon the enactment of the rescission in the preceding proviso before October 1, 19941 1997. (Departments of Veterans Affairs and Housing and Urban Development, and Independent Agencies Appropriations Act, 1995.)

MISSION SUPPORT REIMBURSABLE SUMMARY IN MILLIONS OF REAL YEAR DOLLARS

(MILLIONS OF DOLLARS)

	<u>1994</u>	BUDGET PLAN 1995	1996
MISSION SUPPORT	59.1	85.6	84.7
SAFETY, RELIABILITY AND QUALITY ASSURANCE	0.6	1.1	1.1
SPACE COMMUNICATION SERVICES	35.2	61.4	62.4
RESEARCH AND PROGRAM MANAGEMENT	18.7	19.0	19.5
CONSTRUCTION OF FACILITIES	4.6	4.1	1.7

FISCALYEAR 1996 ESTIMATES

DISTRIBUTIONOF MISSION SUPPORT BY INSTALLATION (Thousands of Dollars)

Program		Total	Johnson Space Center	Space Station Program Office	Kennedy Space Center	Marshall Space Flight Center	Stennis Space Center	Ames Research Center	Dryden Flight Research Center	Langley Research Center	Lewis Research Center	Goddard Space Flight Center	Jet Propulsion Lab	Headquarters
Safety, Reliability	1994	34,300	3057	0	1 472	1 841	663	725	5 8	2 261	4,504	4641	3,348	10,880
and Quality Assurance	1995	38,700	3,957 4,7 9 4	. 0	1,472 1, 44 9	2 1,841 1,795	415	550	125	2,261 1, 48 0	3,845	4,641 5,685	4,929	13,633
	1996	37,600	4,700		1,400		400	535		1,425	3,790	-	4,850	13,350
Space Communication	1994	248,192	C	0	(93,873	0	6,600	0	0	C	134,772	9,041	3,906
Services	1995	226,487	C		Č		0	(-	0	2,000	,	6,600	3,700
COLVIOCO	1996	319,400					0			Ŏ	11,900		6,900	3,400
Research and Program	1994	2,175,634	338,644	16,180	249,571	300,480	31,509	164.187	7 35,996	214,444	219,407	314,904	0	290,312
Management	1995	2,189,000	336,596		250,499		32,015	169,026	,	220,353	215,321	329,468	0	
	1996	2,202,800	341,222		250,620		32,179	170,287		221,886	217,739		0	
Construction of Facilities	1994	179,954	12,033	0	27,763	36,390	8,505	13,402	2 3,760	12,551	16,370	32,543	10,820	5,817
	1995	116,045	10,150		11,150	,	4,280	9,800		9.020	9,650	,	10.910	1,770
	1996	145,820	13,355		14,900		8,800	18,130		8,295	19,265		13,300	1,140
Undistributed:		•	•		,	,	•	•	-,-	,	,	•	,	•
Various locations	1994	7,846												
	1995	8,955												
	1996	10,580												
Facility Planning and	1994	21,500												
Design	1995	10,000												
3	1996	10,000												
Total Construction of	1994	209,300												
Facilities	1995	135,000												
	1996	166,400												
TOTAL MISSION SUPPORT	1994	2,667,426	354,634	16,180	278,806	432,584	40,677	184,914	1 39,764	229,256	240,281	486,860	23,209	310,915
	1995	2,589,187	351,540		263,098		36,710	179,376		230,853	230,816	,	22,439	293,600
	1996	2,726,200	359,277		266,920	,-	41,379	188,952		231,606	252.694		25,050	287,266

MISSION SUPPORT

FISCAL YEAR 1996 ESTIMATES

BUDGET SUMMARY

OFFICE OF SAFETY AND MISSION ASSURANCE OFFICE OF THE CHIEF ENGINEER

SAFETY RELIABILITY MAINTAINABILITY AND QUALITY ASSURANCE

SUMMARY OF RESOURCES REQUIREMENTS

	FY 1994	FY 1995 (Thousands of Dollars)	FY 1996	Page Number
Policy. oversight and standards	27.273	15 .4 75	17.600	MS 1-2
Quality management	3.452	9 . 118	8.100	MS 1-2
Software independent verification and validation	3.575	8.186	6 .4 00	MS 1-2
Engineering		<u>5.921</u>	<u>5.500</u>	MS 1-2
Total	<u>34.300</u>	<u>38.700</u>	<u>37,600</u>	
Distribution of Program Amount by Installation				
Johnson Space Center	3 . 957	4.794	4.700	
Kennedy Space Center	1 .472	1 .449	1 .4 00	
Marshall Space Flight Center	1 .841	1 .79 5	1.750	
Stennis Space Center	663	415	400	
Ames Research Center	725	550	535	
Dryden Flight Research Center	8	12 5	100	
Langley Research Center	2.2 61	1 .4 80	1 . 42 5	
Lewis Research Center	4.504	3 . 845	3.790	
Goddard Space Flight Center	4. 641	5 . 685	5.300	
Jet Propulsion Laboratory	3 . 348	4.929	4.850	
Headquarters	<u>10.880</u>	<u>13.63</u> 3	13.350	
Total	34.300	<u>38.700</u>	<u>37.600</u>	

MISSION SUPPORT

FISCAL YEAR 1996 ESTIMATES

OFFICE OF SAFETY AND MISSION ASSURANCE OFFICE OF THE CHIEF ENGINEER

SAFETY. RELIABILITY. MAINTAINABILITY AND OUALITY ASSURANCE

PROGRAM GOAL8

To ensure the safe and successful execution of NASA programs by providing oversight of NASA's flight and ground systems development and operations programs: by developing agencywide safety, reliability, maintainability, quality assurance and engineering policies, standards and practices; and by providing for the identification and qualification of key technologies to improve the performance and reliability of NASA flight systems.

STRATEGY FOR ACHIEVING GOALS

NASA's Officeof Safety and Mission Assurance (OSMA) and Office of the Chief Engineer (OCE) provide leadership in promoting and ensuring the safety, innovation, and quality of all NASA programs; and improving the practice of engineering in NASA programs. This work is performed in four programmatic areas. These are the Policy, Oversight. and Standards: Quality Management: Software Independent Verification and Validation (IV&V); and Engineering programs. Targeted initiatives in each of these areas are intended to facilitate the ability of NASA's strategic enterprises to accomplish their goals in a safe and efficient manner.

Beginning in FY 1995, the engineering function and associated funding previously managed by **NASA's** OSMA are transferred to the OCE. No interruption in the conduct of these activities **WIL** occur.

The Policy, Oversight, and Standards program supports the areas of safety. reliability, maintainability and quality assurance (SRM&QA). Activities include studies and investigations to formulate NASA safety and mission assurance policy: and safety oversight and flight readiness assessments for NASA programs. Documentation and analysis of NASA experience in the SRM&QA disciplines, mishap investigations, NASA emergency preparedness, and range safety helps improve the safety and risk management practices of NASA programs. Guidance to the Agency's SRM&QA organizations for the conduct of self-assessments will be used to augment OSMA's oversight role and enhance the implementation of SRM&QA policies. Compliance with the Occupational Safety and Health Act is supported and monitored. NASA is also in the process of adopting the international standard for quality, ISO 9000, in concert with the Department of Defense (DoD) and other federal agencies.

The focus of the Quality Management program is to support the early introduction of tailored safety. reliability, and quality requirements into space flight systems design and manufacture in the early stages of a program. This approach is expected to result in decreased life cycle costs in NASA programs, by reducing or eliminating costly redesign of systems in the latter stages of development and test. The Quality Management program provides direct assurance support to NASA robotics, aeronautics, and expendable launch vehicle programs. Studies of optimized quality assurance surveillance for Space Transportation System (STS)

processing are also performed. Studies are conducted of **risk** factors in specific flight programs: the effectiveness of qualification test methods; and non-destructive evaluation techniques. Improved qualification methods for electrical, electronic, and electromechanical (EEE)parts and qualification of advanced EEE parts and packaging technologies for use by NASA flight programs are supported. New focus will be given to qualification of parts manufacturing processes rather than the previous focus on auditing parts quality.

NASA's Software IV&V program supports the management of NASA's IV&V facility located at Fairmont. West Virginia. This program supports the development of software assurance standards, practices, and technology for evaluation of flight system, mission control, and science data processing systems software. This initiative is expected to result in enhanced performance and reliability of increasingly complex and critical software used throughout NASA facilities and systems.

The Engineering program provides both oversight and improvement of NASA's technical ability to successfully execute its programs. The OCE provides direct support to the NASA Administrator by conducting independent evaluation of the performance of NASA programs and other engineering issues. The OCE also coordinates the activities of NASA's Engineering Management Council. The OCE develops NASA engineering policies, standards and guidelines: promotes increased use of industry and international standards to enhance the interoperability of NASA and other aerospace systems: encourages cooperative endeavors: and seeks to improve NASA-industry exchanges. Efforts to improve engineering practices in areas such as systems engineering, software engineering, structural analysis, and test methods will facilitate continuous improvement of NASA capabilities. Validation of critical technologies, focusing on demonstration of potential program applications to improve system reliability and performance, is also performed.

As a part of their responsibilities, the two NASA Headquarters offices also coordinate NASA activities with various external groups and agencies, such as by providing funds to the Air Force Composite Pressure Vessel Standards to develop ajoint standard meeting NASA and DoD needs at greatly reduced cost to NASA. Innovative packaging techniques for electronic systems are jointly supported by industry, NASA, and the Advanced Research Projects Agency (ARPA). NASA also participates in the Government-Industry Data Exchange Program (GIDEP), a Governmentwide initiative. Japan's National Space Development Agency (NASDA) and NASA are co-funding studies and experiments on the explosive equivalence of large-quantity H2/O2 mixtures: and NASA, NASDA, and the European, Canadian, and Russian Space Agencies are to form an international SRM&QA working group focusing on safety, quality assurance, and electronic parts. NASA also participates in the Interagency Nuclear Safety Review Panel for issues related to NASA's use of nuclear systems, as in the case of the Cassini mission.

NASA supports a joint effort with the Departments of Commerce, Defense and Energy in development of an international Product Data Exchange Standard: with the Department of the Air Force for development and qualification of space batteries: and with the Federal Aviation Administration for **U.S.** adoption of NASA fracture analysis methods for aging aircraft. A cooperative program with the aerospace industry **will** demonstrate commercial implementation of laser-initiated ordnance systems. NASA also participates in the **U.S.** Secretariat of the International Standards Organization for adoption of standards for the design, safety, and interoperability of space flight systems.

NASA adoption of international standards for space systems development and quality promises to improve NASA's ability to coordinate its affairs with its international partners and to improve the competitiveness of **U.S.** industry in world markets.

MEASURES OF PERFORMANCE

•	Mishap Prevention	The mishap prevention program will continue to contribute to reducing time lost to accidents at NASA facilities.
	Independent Assessments, Oversight, and Reviews	Independent assessments, oversight, and flight readiness reviews will contribute to the safety and success of NASA missions by ensuring that programs have resolved all technical issues. This includes review of the adequacy of program SRM&QA and engineering efforts and independently analyzing critical issues.
	Engineering Standards and Practices	Establishment of baseline standards for NASA use will increase commonality and interoperability of aerospace systems; and enhance experience-based engineering practice.
	Safety and Quality Specifications and Standards	NASA specifications and standards will be replaced, where possible, with industry, voluntary. and international standards. Adoption of ISO 9000 for quality programs is a major component of this effort. This will reduce the direct cost of requiring NASA unique standards in the procurement of flight and ground systems.
	Technology Validation	Ground and flight demonstration of maturing technology in critical areas will improve the reliability of systems and facilitate advanced technology utilization throughout industry.
	EEE parts and Packaging	Parts selection databases will enable projects to quickly select the most reliable parts available. Qualification of advanced parts and packaging technologies will reduce the size. weight, and power requirements of spacecraft systems.
	Non-destructive evaluation (NDE) Technologies	Transferring improved NDE technologies from laboratory demonstrations to production use will reduce the need for costly and time-consuming tear downs, replacements, and destructive tests.

ACCOMPLISHMENTS AND PLANS

In FY **1994**, the SRM&QA program achieved a number of successes in assurance oversight and support; formulation of agencywide policies and standards; and validation and program integration of advanced technologies. Seven flights of the Space Transportation System (STS) were supported, including the complex First Servicing Mission for the Hubble Space Telescope.

Independent review and certification efforts related to the Hubble mission were also conducted. Flight Readiness Reviews. risk assessments, and direct support to "better, faster, cheaper" space flight programs were conducted through a series of special reviews. Direct support to all NASA major program design reviews was also provided.

Independent reviews were conducted on Space Shuttle engine weld integrity and test requirements for the super-lightweighttank. Special technical readiness reviews were performed for the WIND and NOAA-14 spacecraft launches. The loss of Mars Observer was documented for improvement of future spacecraft designs. Reliability Centered Maintenance and predictive maintenance techniques for use by STS facilities were adopted. An Independent Assessment function was established for the international Space Station; 26 formal assessments were completed. Work to initiate a joint set of NASA/Russian safety standards and standard equivalence was begun. Streamlined reliability and assurance requirements for low-cost missions were developed by OSMA, enabling the Near Earth Asteroid Rendezvous (NEAR), Mars Global Surveyor (MGS). and Mars Pathfinder programs to better balance mission risks against cost constraints.

The **OSMA** also performed functional management reviews of all NASA Centers' SRM&QA programs in FY **1994.** Structured surveillance, problem reporting and corrective action programs were implemented at the Kennedy Space Center.

Policies and standards in the areas of explosives handling, fire hazards, factors of safely, vibro-acoustic testing. structural loads definition, and software life-cycle management were initiated in FY **1994** and will be completed in FY **1995**. Standardization of NASA use of materials was also initiated in FY **1994**, and NASA participation in international standardization of space systems was significantly increased. Guidelines for selecting breakdown resistant wiring systems and improved measurement and test calibration for space applications was also completed in FY **1994**. A set of Reliability Best Practices and Maintainability Preferred Practices was issued throughout the Agency. NASA also formally adopted ISO **9000**, the international quality standard, in FY **1994**.

The NDE techniques for optically-stimulated electron emission, STS window defect analysis, and silicon nitride ball bearings in oxygen environments were developed. Monolithic microwave integrated circuits, opto-electric circuits, multi-chip modules and other electronic packaging techniques were qualified for use. providing advanced technology for NASA's new better, faster, cheaper space flight systems. Radiation testing was completed on several classes of electronic parts. Work on advanced pyrotechnics and metric fasteners was also completed in FY 1994. NASA's IV&V facility opened at Fairmont, West Virginia: a cooperative agreement with West Virginia University was concluded and research began on software assurance methodologies, including quantitative, fault analysis, and formal methods of analysis. As a part of its support to the nation's Federal Emergency Management program. the SRM&QA program provided funding for aerial reconnaissance in the aftermath of the Northridge, California earthquake.

In FY 1995, oversight and support for the seven deployments of the STS, including the Space Shuttle/MIR rendezvous missions:

Critical Design Review (CDR) of the super-lightweight tank, alternate fuel turbopump, and lightweight solid rocket booster programs: and continued evaluation of test methods and assurance techniques for small spacecraft will be supported. Oversight and analysis will continue for the three Space Shuttle/Mir rendezvous missions. Independent assessment of the Tethered Satellite System (TSS) mission and technical reviews of the Advanced X-ray Astrophysical Facility (AXAF), Cassini, and POLAR missions are planned.

Independent assessment of the international Space Station will continue to evaluate the program using a prioritized **task** list while also responding to any newly-identified concerns. A structured Mission Needs Analysis approach has been adopted for the review of hardware design approaches, safety hazards, and integration and test procedures. Six NASA Centers are scheduled for Functional Management Reviews in FY **1995.**

NASA policies for mishap reporting, human factors for safety, robotic system and expendable launch vehicle safety, and risk management are to be reviewed. **An** initiative to effectively use previous test and operating experience to improve the design, test, and mission assurance processes over the life-cycle of spacecraft programs is also being supported. **An** agencywide career development and training program to increase the NASA personnel SRM&QA skills will be initiated.

The NDE techniques for optically-stimulated electron emission and STS window defect analysis will be qualified for production use. A long-term effort to reduce spacecraft size and weight through electronic miniaturization will be initiated. New approaches to product assurance for micro-spacecraft, such as the planned New Millennium program. will be developed. Flight demonstration of a fiber-optic gyroscope and a laser-initiated ordnance system will complete efforts to enhance the performance, reliability. and safety of these critical flight systems. Flight measurements aboard the STS will demonstrate the ability of a force-limited vibration test technique to simulate payload flight environments with reduced risk of hardware damage. Also in FY 1995. a testbed will be used to simulate on-orbit power system operations as a part of NASA's spacecraft battery investigations. A joint NASA-Air Force initiative is to characterize and validate advanced nickel-cadmium and nickel-hydrogen battery systems for future missions. In FY 1996, a flight set of advanced nickel-hydrogen batteries will be qualified through stress testing.

Finally, FY **1995** will see the completed evaluation of current **NASA** software assurance techniques. **This** will serve as a baseline for assessment of future improvements. Advanced **IV&V** methods will be examined on a selective basis. A stream-lined, cost-effective approach to software **IV&V** for complex programs is to be developed in FY **1995**.

NASA's FY **1996** program will continue to assure adequate oversight of NASA programs: targeted development of key engineering and SRM&QA directives, standards and processes: and to support the transition of certain critical technologies from testbed to program use. Independent assessment of NASA's STS and international Space Station programs will continue, ensuring that performance goals and schedule milestones are met with acceptable levels of safety. Fire detection and power system stability and plasma studies will be given special emphasis. "Better. cheaper. faster" mission assurance practices will be evaluated and modified **as** necessary in FY **1996**, including continued support for the Small Satellite Technology Initiative. **All** NASA space flight programs will be reviewed against these newly adopted mission success criteria.

The OCE will issue systems engineering guidelines for NASA program management in FY 1996. establishing a uniform basis for program technical reviews and to improve NASA's program management process. The budget supports continuation of the program for more effective and benign test methods for qualification and acceptance testing of space systems, including two approaches for avoiding overtest damage to spacecraft. Fracture control methods will be adapted for ground system life prediction and for aging aircraft assessment. Standards will be developed for space equipment racks in order to reduce the cost and simplify of payload servicing operations; and for application of telecommunications standards to NASA data handling functions. The first international space system standards are expected to be published in FY 1996 for standardization of launch vehicle-spacecraft interfaces, pressure vessel design and analysis, and electronic parts control. Development of metric specifications for space components will continue. Documentation of Ada flight software management procedures for NASA flight programs will be completed.

The budget supports continued evaluations of reliability-centered maintenance, hypervelocity impacts, embedded **software** systems, debris hazards, and wind tunnel safety. Studies of rescue breathing devices, composite pressure vessel reliability, predictive time lining, preferred maintenance practices, risk analysis methods, orbiter outgassing, and assurance practices for aeronautics facilities will continue. Work on measurement assurance and calibration standards for temperature, mass, acceleration, flight voltage resistance, and quantum-Hall resistance will be completed in FY 1996. **An** evaluation of **NASA's** implementation of the international quality standard, ISO 9000, will also be performed to determine whether **this** approach improves quality and reduces program costs. The requested funding also supports improvement of databases and selection tools for electronic and mechanical parts, enabling **NASA** programs to select the most reliable parts available. Qualification of advanced electronics parts and packaging technologies and study of NDE techniques for Space Shuttle structures, anomalous ultrasonic signal interpretation, and snake ultrasonic leak detection **will** be conducted.

Emphasis will continue to be placed on the development and demonstration of improved pyrotechnic systems and components and of laser-initiated termination systems. Simulation of aerospace battery operations for the Compton Gamma Ray Observatory (CGRO). the Upper Atmospheric Research Satellite (UARS), and Ocean Topography Experiment (TOPEX) missions will continue. Development of test methods for advanced nickel-cadmium and nickel-hydrogen cells and improvements in the battery design process are anticipated.

In FY 1996, research and demonstration of software assurance techniques for selected programs will be performed. These early initiatives will explore software criticality assessment, requirement traceability, and verification process methods. Management of **NASA's** IV&V facility. which hosts several tenant **NASA** programs, will continue.

Space Communication Services

MISSION SUPPORT

FISCAL YEAR 1996 ESTIMATES

BUDGET SUMMARY

OFFICE OF SPACE COMMUNICATIONS

SPACE COMMUNICATION SERVICES

SUMMARY OF RESOURCES REQUIREMENTS

	FY 1994	FY 1995 (Thousands of Dollars)	FY 1996	Page <u>Number</u>
Space network Telecommunications	117,674 130,518	111,587 <u>114.900</u>	206,700 112.700	MS 2-4 MS 2-10
To	248.192	226.487	319,400	
Distribution of Program Amount by Installation				
Marshall Space Flight Center	93.873 6.600	65.087	50.200	
Ames Research Center Lewis Research Center Goddard Space Flight Center	134.772	2,000 149.100	11,900 247,00 0	
Goddard Space Flight Center Jet Propulsion Laboratory Headquarters.	9.041 3,906	6.600 3.700	6.900 <u>3.400</u>	
Tb	848.192	226.487	<u>319.400</u>	

MISSION SUPPORT

FISCAL YEAR 1996 ESTIMATES

OFFICE OF SPACE COMMUNICATIONS

SPACE COMMUNICATION SERVICES

PROGRAM GOAL8

To enable the conduct of the NASA strategic enterprises by providing telecommunications systems and senrices. Reliable electronic communications are essential to the success of every NASA flight mission, from interplanetary spacecraft to the Space Shuttle to aeronautical flight tests.

NASA's Office of Space Communications (OSC) manages the provision of telecommunication senrices needed to ensure that the goals of NASA's exploration, science, and research and development programs are met: that they are met cost-effectively: and that mission operations and planning are performed in an integrated and standardized way. The OSC is committed to seeking and encouraging commercialization of NASA telecommunications capabilities and to participate with NASA's strategic enterprises in collaborative interagency, international. and commercial enterprises. As NASA's agent for operational communications and associated information handling services, the OSC seeks opportunities for using technology in pursuit of more cost-effective solutions, highly optimized designs of mission systems, and advancement of NASA's and the nation's best technological and commercial interests.

STRATEGY FOR ACHIEVING GOALS

The range of capabilities provided by NASA's Space Communications program is necessarily very broad. **This** function provides **all** of NASA's capability to track, command, and acquire data from NASA spacecraft. This function is performed through utilization of ground-based antennas and network systems: the Tracking and Data Relay Satellite System (**TDRSS**) of geosynchronous communications satellites and its Earth-bound ground stations: a telecommunications network needed to relay data **among** NASA mission control facilities: and the mission control and data processing facilities for NASA's currently operational Earth-orbiting robotics systems. The function also provides for the telecommunications network used for all NASA administrative and scientific exchanges. **All NASA** telecommunications scheduling, network management and engineering, flight system maneuver planning and analysis, and preflight communications interface verification is performed by this strategic function. Near-term demonstration and application of advanced communications and information systems technologies are conducted through the support of various sponsored labs and facilities.

Some NASA missions have unique needs -- e.g., communicating with spacecraft having low-powered transceivers **Elying** in the outer reaches of our solar system and beyond or relaying very high rates of data from spacecraft anywhere over the roughly **785** million square miles of surface area of the **Earth.** Specialized systems such **as** the Tracking and Data Relay Satellite System (TDRSS) and the Deep Space Network (DSN) are required. Other needs can be satisfied using alternate approaches, including

smaller ground transceiver systems and commercially-available systems and services. Key to NASA's future is our ability to take advantage of emerging communications technologies, especially the increasing levels of automation and standardization of systems and procedures that these technologies allow.

Integrated solutions to Agency communication and information management needs are sought based on understanding and accommodating common aspects of all of NASA's programs. Cost-effective systems are achieved through an integrated, end-to-end approach to the design of communication systems, including the large and costly data processing systems needed to support current and future NASA missions. NASA flight programs are supported through study and coordination of the data standards and communications frequencies to be used in the future.

The Space Communications function is carried out collaboratively with other NASA programs in the formulation of NASA's policy interests. When science or exploration goals require coordination of international or other U.S. telecommunications, mission control or data processing capabilities, NASA's space communication assets are incorporated into agreements and understandings. International and interagency agreements are entered into for the exchange of communication services among space-faring nations. other U.S. agencies, and in support of commercial U.S. space enterprises.

As part of the second phase of the National Performance Review, NASA has been tasked to explore how more of NASA's Tracking and Data Relay Satellite (TDRS) equirements could be met with broader-based commercial communication services.

The Space Communication Services program, one part of NASA's Space Communications program, provides high data rate. near-continuous coverage of Earth-orbiting spacecraft, including the Space Transportation System (STS); and NASA-wide telecommunications network services. The unique requirements of some suborbital missions for continuous tracking and communication services are also supported by this program. Services include tracking, spacecraft command, spacecraft health and safety data acquisition. and science data acquisition: and telecommunications services for all of NASA's operational. research and analysis. and administrative requirements. —

The seventh Tracking and Data Relay Satellite (TDRS) is scheduled to be deployed in FY 1995: the new Danzante, or Second TDRS System Ground Terminal (STGT), was recently designated the primary ground terminal for the TDRSS: and development of 3 TDRS Replenishment Spacecraft is about to begin. Upgrade of the Cacique, previously known as the White Sands Ground Terminal (WSGT), will soon be underway, scheduled for completion in FY 1996. Operational support for NASA's STS and other high data rate scientific spacecraft missions will continue, including the nation's premiere astronomical observatory, the Hubble Space Telescope (HST).

An upcoming demonstration of advanced switching technology promises to allow the consolidation and improved efficiency of service of **NASA** telecommunications networks.

BASIS OF FY 1996 FUNDING REQUIREMENT

SPACE **NETWORK**

	FY 1994	FY 1995 (Thousands of Dollars)	FY 1996
Space network services *TDRS replacement spacecraft *TDRS replacement launch senrices *TDRS replenishment program *SecondTDRSS ground terminal	55,701 5.700 34,673 2.600 19.000	13,200 22,200 15.587 42,000 18.600	10,700 195.800 200
То	<u>117.674</u>	111.587	206.700

[•] Total Cost information is provided in the Special Issues section.

PROGRAM GOALS

To provide reliable, cost-effectivespace-based tracking, command and data acquisition systems and services for NASA's Human Space Flight program, other low-Earth orbiting science missions, including observatory-class systems. and selected sub-orbital flight systems. The Space Network program provides for the implementation, maintenance and operation of the tracking and communication systems and facilities necessary to ensure the health and safety and the sustained level of high quality performance of NASA flight systems. Launch systems needed to deploy the Tracking and Data Relay Satellites (TDRS) spacecraft are also included under this program.

The Space Network program supports NASA's programs in collaborative interagency, international, and commercial enterprises; and independently provides support to other national and commercial space-faring enterprises on a reimbursable basis.

STRATEGY FOR ACHIEVING GOALS

NASA's Space Network is comprised of a constellation of geostationary TDRS and associated dual ground terminals located in White Sands, New Mexico. The current TDRS constellation consists of three fully functional satellites. and two partially functional satellites. The last satellite, launched in January 1993, was recently used to verify the performance of the Second TDRS System (TDRSS) Ground Terminal (STGT) prior to its acceptance for operation. This spacecraft has been returned to backup on-orbit availability. One partially functional satellite is being operated to reduce schedule overloads during Shuttle missions: the other has been repositioned over the Indian Ocean to increase data return from the Compton Gamma Ray Observatory (CGRO). The CGRO experienced problems with its tape recorder subsystem, requiring a remote ground terminal and dedicated data relay satellite to complete its scientific mission.

The Goddard Space Flight Center (GSFC) manages the Space Network program, including the procurement of replenishment satellites and development, upgrade and maintenance of the ground facilities necessary to sustain network operations for current and future missions. TRW is the prime contractor for the TDRS Replacement Spacecraft program. The prime contractor for the TDRS Replenishment Spacecraft program has not been selected. The development of Danzante. the designated title of the STGT, and the modification and modernization of the original ground station, Cacique, is the responsibility of Martin Marietta

• Corporation. The **GTE** Corporation and the AlliedSignal Technical Services Corporation are the contractors responsible for operating the TDRS spacecraft from the White Sands location. Beginning in FY **1996**, these two contracts will be merged. Engineering and software support are provided by the Computer Sciences Corporation.

In coordination with NASA's Ground Network program which provides launch and landing support for the Space Transportation System (STS) and the Space Network Customer Services program which provides scheduling. engineering and preflight communication subsystems verification for spacecraft to be supported by the Space Network NASA's Space Network program provides unique high data rate, near-continuous communication services to any user outfitted for access to the TDRSS. These include NASA's STS, other compatible low-Earth orbiting missions, and selected suborbital systems. The TDRSS serves as the primary data relay service for NASA's Human Space Flight program. Telemetry relay services are provided at data rates up to 300 Mbps using its Ku-band single-access antenna service, data rates up to 3 Mbps using S-band single-access service, and a low rate service up to 50 Kbps using the TDRS spacecraft's multiple-access service. Service ranges from low rate commanding of robotic space flight systems to wide-band televideo services provided for NASA's Human Space Flight endeavors. Acquisition of the high rate science data characteristic of NASA's Earth Observing System (EOS) is also within the capacity of NASA's Space Network system. A new initiative to develop a low-power. low-weight transponder system for spacecraft applications. co-funded under the Mission Control and Data Systems long-range technology program and the Space Network Customer Services program, promises to expand the scope and number of users of the TDRSS.

Besides operation of the current constellation of data relay satellites and ground terminals which compose the **TDRSS.** NASA's Space Network program also provides for continuous replenishment of the spacecraft assets of the system. The **TDRS** Replacement Spacecraft program, begun in FY **1987** as a result of the loss of a **TDRS** spacecraft aboard Challenger, is now in the latter stages of development and will result in the addition of a **sixth** functionally-identical, nearly design-identical spacecraft to the current constellation of **TDRS.** Due to spacecraft reliability assessments which indicate that a sufficient number of TDRS may not be available by the end of the decade, the **TDRS** Replenishment Spacecraft program is also being initiated. Contract proposals for an additional **3 TDRS** spacecraft have been under review by NASA since the latter part of **1994.** Contract award and the initiation of development of these spacecraft is scheduled to occur in February **1995.** Due to the high degree of sensitivity regarding **this** firm fixed price, commercial practices procurement, further details regarding the proposed design, capability, cost, launch requirements. and other details of the program are unavailable at this time. NASA is considering identifying additional FY **1995** funds to apply to the TDRS Replenishment program.

Development of Danzante has been completed. Begun in FY **1989** and recently delayed due to technical difficulties in completing some of the more advanced features of the new ground terminal and in ensuring complete user satisfaction with the service, Danzante was approved for primary operations in December **1994.** Cacique, formerly known **as** the White Sands Ground Terminal (WSGT), is currently operating in a backup mode to Danzante and will begin its own refurbishment once Danzante has fully

demonstrated stable support to all of its users. **As was** originally proposed at the time of initiation of the **STGT** program, the new ground terminal will preclude the possibility of loss of the Space Network system, with attendant interruption of the operation of the space flight systems which the telecommunication system supports, which would have occurred had the single ground terminal been lost to a natural disaster, fire or other catastrophic incident. The new ground terminal and **its** refurbished twin **is** also expected to reduce the cost of operating and sustaining both terminals of the White Sands Complex below the level formerly required to support one ground terminal. Finally, the reliability, quality, and volume of TDRSS service available to users will increase **as** a result of **this** program.

Besides the development of capital facilities, the Space Network requires a variety of collateral activities. The Space Network Services program provides for the White Sands Complex activities needed to operate and maintain NASA's Space Network Operation at this site includes monitoring of ground terminal performance; commanding and monitoring of the TDRS spacecraft themselves: and interface with the Network Control Center (NCC), located at the GSFC, from which user spacecraft services are scheduled. Operation and support for the NCC is provided for under the Space Network Customer Services program under the NASA Appropriation for Science, Aeronautics and Technology. Because a large portion of TDRSS services are consumed by other U.S. agencies on a reimbursable basis. a large budgetary offset is assigned to the Space Network Services program. This program element is co-funded by these reimbursable receipts and by direct appropriation authority.

The Space Network Services program also provides for data buffering for STS telemetry. telecommunicationsline outage recording, data link monitoring, and security for secure communication services for user systems. Voice and televideo services are provided for STS operations. The Compton Gamma Ray Observatory Remote Terminal System (GRTS) located at Tidbinbilla, Australia, used to operate a TDRS spacecraft located over the Indian Ocean for CGRO science data acquisition. is remotely controlled from the White Sands Complex.

The Space Network will supply telecommunication for the International Space Station (ISS), including the needs of the international partners. Agreements are in place with Japan, the European Space Agency (ESA), and Canada. Negotiations are continuing with the Russian Space Agency (RSA) as a participant for potential cooperative endeavors in telecommunications.

MEASURES OF PERFORMANCE

	<u>FY 1994</u>	<u>FY 1995</u>	<u>FY 1996</u>
Number of hours of space network service	6.100	26,500	26,900

TDRS Replacement Spacecraft

Complete Thermal-Vacuum Tests Testing verified the systems ability to perform in temperature extremes in the May 1994 environment of space. This final step in assembly of major appendages allows final integration and Complete Single Access Antenna Installation testing to begin prior to shipment of the spacecraft to Kennedy Space Center. December 1994 Satellite Deployment by the STS Deployment, followed by a checkout period, places all existing NASA TDRS assets in their on-orbit operational and backup positions. June **1995** Second TDRSS Ground Terminal Acceptance allowed for continued testing and final problem resolution by **Provisional Contract Acceptance** AllfedSignal Technical Services Corporation, the operations contractor for April **1994** STGT, to begin. The development contract warranty and sustaining engineering support periods also began. Initial Operational Capability (IOC) Declaration of IOC allowed the STGT to begin operational support for STS and September 1994 user spacecraft systems on a test and event-shadowing basis. Initiation of **a 6** month period of stable operational support required prior to WSGT Decommission also began. One Time Switch over STGT was declared the primary operational facility of TDRSS, allowing the level of operational support provided by that facility to **grow** to normal operational December 1994 workloads. STGT Full Operational Capability (FOC) This event, following 6 months of stable use and support of user spacecraft operations, allows the WSGT to be shut down for its refurbishment. February 1995 Completion of end-to-end systems-level testing allows the WSGT to be returned Complete WSGT Level 6 Testing to service and the original goal of the STGT development program, to ensure March 1996

fail-safe **TDRSS** operations, to be met.

TDRS Replenishment Spacecraft

Contract Award February **1995** Early design activities will begin.

Preliminary Design Review August **1995** (Preliminary)

Verification that the proposed contractor design **will** meet NASA performance requirements will be performed.

Critical Design Review
March 1996 (Preliminary)

Verification that the spacecraft development contractor is prepared to begin development and manufacture of the **TDRS** spacecraft will be performed, including detailed manufacturing assembly and integration and test processes.

Complete **TDRS-H** Integration and Test December **1998** (Preliminary)

Completion of spacecraft aliveness, performance, and environmental tests allows **firel** assembly and retesting to begin prior to shipment for launch.

Launch TDRS-H 1 Qtr. 1999

Launch within four years of contract award will be performed, ensuring the continuity of TDRSS services to user space flight systems. Launch of TDRS-I and TDRS-J is scheduled one and two years following the launch of the first TDRS Replenishment Spacecraft.

ACCOMPLISHMENTS AND PLANS

In FY 1994, the TDRSS Space Network provided support for the HST First Servicing Mission and 6 other missions of the STS, including the Space Radar Lab (SRL-1), Spacehab-2, International Microgravity Lab (IML-2), and Space Life Sciences (SLS-2). Operational support was also provided to the CGRO, the Upper Atmosphere Research Satellite (UARS), the Earth Radiation Budget Satellite (ERBS), the Extreme Ultraviolet Explorer (EUVE), and the Ocean Topography Experiment (TOPEX). Support is also provided for classified users of NASA's Space Network system.

In FY 1995, the X-ray Timing Explorer (XTE), the Long Duration Balloon Program, and NASA's ER-2 Earth science research aircraft will be added to the workload of the TDRSS Space Network. Seven flights of the STS are planned, including Spacehab-3. U.S. Microgravity Lab (USML-2), Atmospheric Laboratory for Applications and Science (ATLAS-3) SRL-2, Astro-2, the first Shuttle/MIR rendezvous. and the deployment of the seventh TDRS. No new robotic spacecraft missions are to be added to the Space Network workload in FY 1996. Seven flights of STS are scheduled, including Tether Satellite System (TSS), Spacehab-4, Life and Microgravity Spacelab. and three additional Shuttle/MIR rendezvous missions.

In FY 1994, the TDRS Replacement Spacecraft completed thermal-vacuum testing and began **firal** assembly of all appendages: multiple access antennas were installed in FY 1994 and single access antennas were installed early in FY 1995. The program is on schedule for a planned deployment in June 1995.

Technical difficulties were resolved in the development of the new Danzante. or STGT. ground terminal in FY **1994.** Following provisional contract acceptance in April **1994,** Initial Operational Capability was declared in September **1994.** and Danzante is currently performing as the primary ground terminal for the Space Network. Once Full Operational Capability is certified, the Cacique ground terminal will discontinue backup operations and begin to be refurbished. This event, scheduled for March **1995,** is to be followed by a year-long equipment installation and facilities refurbishment effort leading to a return of Cacique service in **April** 1996. One of the two operational ground terminals will be held in a standby condition in support of **TDRSS** operations, subject to user need for the services of additional **TDRS** spacecraft which would require the concurrent operation of more than **3 TDRS** spacecraft.

FY **1994** saw continued preparation and initiation of procurement activities for the TDRS Replenishment Spacecraft program. Offeror's proposals **are** currently under review, with contract award scheduled for February **1995**. Due to the high degree of sensitivity regarding this firm fixed price, commercial practices procurement, further details regarding the proposed design, capability, cost. launch requirements, and other details of the program are unavailable at this time. Preliminary Government schedules indicate that a Preliminary Design type **review** will be performed near the end of FY **1995**, and a Critical Design type review around mid-FY **1996**. Scheduled events and the type of oversight procedures to be adopted in **this** procurement **are** subject to contract negotiation.

24 hour per day, 7 day per week operations and maintenance support of the White Sands Complex was sustained throughout FY 1994 and will continue through FY 1996. Support provided for operation of Cacique by GTE Corporation under the TDRSS program has been merged beginning in FY 1995 with the Space Network Services program. The latter program will henceforth provide the funds necessary for operation and maintenance of both ground terminals at the White Sands Complex. Staff of GTE are to support tear-down and refurbishment of the Cacique terminal beginning in March 1995. and will be merged with staff of the AlliedSignal Technical Services Corporation under a single contract beginning in FY 1996. Operations planning for current and future missions to be supported by NASA's Space Network are supported through the Space Network Services program. This includes planning for deployment of the seventh TDRS spacecraft in June 1995: for flights of the STS, its attached payloads, and Shuttle/MIR rendezvous events: and for the future International Space Station. Tropical Rainfall Measurement Mission (TRMM), and the Earth Observing System (EOS) AM-1 mission. Future command-only support for the Gravity Probe-B (GP-B) mission is also being planned. The TDRSS Space Network will be the primary telecommunication system for the International Space Station.

BASIS OF FY 1996 FUNDING REQUIREMENT

	IUNIC	<u> </u>	
	FY 1994	FY 1995 (Thousands of Dollars)	<u>FY 1996</u>
Telecommunications	130.518	114,900	112,700

PROGRAM GOALS

To provide reliable. cost-effective telecommunications systems and services for mission control, science data handling, and program administration for NASA programs. The Telecommunications program provides for the implementation. maintenance and operation of the telecommunication circuits. control centers, switching systems, and other equipment necessary to provide an integrated approach to NASA communication requirements.

The Telecommunications program supports **NASA's** programs in **collaborative** interagency. international, and commercial enterprises; **many** collaborative arrangements **are performed on a** reimbursable basis.

STRATEGY FOR ACHIEVING GOALS

NASA's Telecommunications program is a nationwide system of leased voice, video. data. and wide-band terrestrial and satellite circuits: control centers, switching centers, network equipment, and other communications devices. International telecommunications links are also provided to NASA's Deep Space Network (DSN) sites in Australia and Spain: Spaceflight Tracking and Data Network (STDN) sites outside the Continental U.S.: and to common telecommunications exchange points that provide interconnectivity to NASA international partners. Administrative. scientific, and mission control exchanges among NASA and its industrial and scientific partners are supported by NASA's telecommunications networks and systems. Support and participation by other U.S. agencies, universities. and research centers: and by other space-faxing nations are also facilitated, including the provision of secure circuits, systems, and facilities. Domestic telecommunications circuits are leased by NASA under the FTS-2000 contract managed by the General Services Administration (GSA); international circuits are leased under separate contractual arrangements. NASA's telecommunications program maintains cooperative networking agreements for exchanging services with the European Space Agency (ESA), Canada, Japan, France, and Russia. The Computer Sciences Corporation and Allied Signal Technical Services Corporation provide engineering and operations support for the telecommunications networks.

Currently, NASA telecommunications services are provided by two separate networks: these are the NASA Communications Network (NASCOM),managed by the Goddard Space Flight Center (GSFC). and the Program Support Communications Network (PSCN),managed by the Marshall Space Flight Center (MSFC). A major NASCOM sub-switching center for overseas communications services is located at the Jet Propulsion Laboratory (JPL). Each network provides a unique set of services to all NASA Centers and to other users.

NASCOM interconnects all NASA installations, including spacecraft mission control facilities, tracking and data acquisition networks, launch sites, NASA data processing centers, and scientific investigators whose support is critical to mission control and command. Command, telemetry and voice systems are provided for NASA mission control activities. NASA aeronautical test sites and preflight verification of NASA spacecraft systems and their interconnectivity with NASA communications systems are also supported by NASCOM.

The PSCN interconnects NASA installations and national and international aerospace contractors, laboratories. scientific investigators, educational institutions. and other Government installations in support of the administration, science data exchange, and other research and analysis type activities. The PSCN provides voice and video teleconferencing, broadcast television. computer networking services as well as data handling and transfer services.

NASA's Telecommunications program provides for the improvement, operation and maintenance of NASA network systems and facilities. Telecommunicationsnetwork systems include digital voice: data and video switching equipment: audio and video conferencing and bridging systems: wide band multiplexing equipment: and sophisticated network management. monitoring and fault isolation systems. Equipment and facilities of NASA Select Television is also provided by the Telecommunications program.

NASA is in the process of demonstrating the use of Asynchronous Transfer Mode (ATM) telecommunications switching technology for management of wide band networks: this advanced technology allows for sharing of leased circuits among NASA users. If successful, this demonstration promises to enhance the integration of NASA telecommunications requirements, providing for additional economies-of-scale, enhanced reliability through circuit diversity at reduced cost, optimization of NASA utilization of leased circuit bandwidths, and more rapid universal application of common data standards for NASA systems. At that time, the consolidation of the transmission infrastructure of the NASA telecommunications networks will be examined.

MEASURES OF PERFORMANCE

Number of end user spacecraft contacts	FY 1994	<u>FY 1995</u>	FY 1996
using NASCOM	79.400	87,300	96.000
Number of locations connected by PSCN	481	500	520
Number of electronic conferences supported by PSCN	2,030	2,230	2,450

ACCOMPLISHMENTS AND PLANS

In FY **1994.** telecommunications services and systems were provided to support all NASA operational flight systems. Services were also provided for all administrative, programmatic and technical information exchanges required for pre-flight systems: and NASA

transmission of data to NASA-supported scientists and researchers. NASCOM circuits were added for support of the Atmospheric Laboratory for Applications and Science (ATLAS-3) and International Microgravity Lab (IML-2) missions, and in support of the X-ray Timing Explorer (XTE) and international RadarSat program. During FY 1994, the PSCN was extended to provide services in Russia to meet the networking requirements of the international Space Station and other collaborative flight and scientific missions. A network switching center has been established in Moscow to provide voice, data and video services to several locations. PSCN services were also extended to NASA's Independent Verification and Validation (IV&V) facility located at Fairmont. West Virginia.

Also in FY **1994.** initiatives to provide a new NASCOM Digital Matrix Switch and automation of command and status systems **was** initiated. These projects **are** scheduled for completion in FY **1995.** In FY **1996.** NASCOM statistical multiplexers at four NASA Centers: **this** work **is** to be completed in FY **1997.** Finally, the NASCOM program is in the process of providing new cable facilities for the operational local area network at the GSFC.

The PSCN will add circuit concentrators. network routers, and voice and video equipment for new communication gateways in Moscow and Fairmont, West Virginia in FY 1994. In FY 1995 and 1996, equipment for all network gateways will be added in support of low bandwidth video conferencing and to upgrade the network management system.

During FY **1995.** the initial phase of providing NASCOM service to Moscow will be completed in time to support the first Shuttle/MIR mission. Other circuits will be added for the Eureca-3 and Tropical Rainfall Measurement Mission (TRMM). New mission requirements will be accommodated within existing PSCN capacity in **FY 1995** and **1996**, and **existing** NASCOM capacity in FY **1996**.

Finally, the ATM pilot will begin in FY **1995** requiring limited procurement of hardware for demonstration of the new switching technology at four **NASA** sites. Network operations using representative telecommunicationstraffic loads will **begin** late in the fiscal year and continue until **all** technical and operational issues have been addressed.

Research and Program Management

MISSION SUPPORT

FY 1996 ESTIMATES

RESEARCH AND PROGRAM MANAGEMENT

PROGRAM GOALS

To acquire and maintain a civil service workforce which reflects the cultural diversity of the Nation and is sized and skilled consistent with accomplishing NASAs research, development, and operational missions with innovation, excellence, and efficiency.

STRATEGY FOR ACHIEVING GOALS

The Research and Program Management (R&PM) program provides the salaries, other personnel and related costs, travel and the necessary support for all of NASA's administrative functions and other basic services in support of research and development activities at NASA Installations. **This** civil service workforce is the underpinning for the successful accomplishment of the Nation's civil aeronautics and space programs. These are the people who plan the programs; conduct and oversee the research: select and monitor the contractors; manage the various research, development, and test activities; and oversee all of **NASAs** operations. The salaries and benefits of this workforce comprise **approximately 76%** of **the** requested funding. Administrative and other support is **22% of the** request. The remaining **2%** of the request is **required** to fund travel necessary to manage NASA and its programs and provide the training and other supporting **costs** for **NASA personnel**.

ACCOMPLISHMENTS AND PLANS

The Deficit Reduction Executive Order of 1993 required Federal agencies to reduce their workforce by 4% by the end of FY 1995. Additionally, 10% of the reduction was to be taken in the GS-14 and above pay grades. The FY 1994 VA-HUD Independent Agencies Appropriation Act (P.L. 103-124) required that the Agency's employment at the end of FY 1994 be 22,900 full-time equivalencies (FTE's), with at least a 30% reduction in the Space Station program. NASA exceeded all goals established by the President and the Congress with a total personnel complement of 22,892.

Through the implementation of hiring constraints and the overwhelmingly successful implementation of the Voluntary Separation Incentive Program (buyout), NASA reached the goals established for FY **1995** by the end of **1994**. We have reduced employment by approximately 8%. Of that reduction, at least **10%** were in pay grades GS-**14** and above. In concert with the redesign and restructuring of the Space Station we have reduced the FTE level for this program by approximately **45%** from the FY **1994** appropriation request.

The focus of FY **1995** and FY **1996** activities are to assure the effective and efficient distribution/redistribution of a diverse and sufficiently trained post buyout workforce to meet the highly specialized demands of NASAs research, development, and operational programs and activities in concert with National Performance Review (NPR) streamlining guidance and direction.

During 1995, each NASA Installation is undergoing a workforce review including both civil servants and contractor support. It is anticipated that the preliminary conclusions from this review will be reached by mtd-1995; revised estimates for FTE distribution by installation and by program will be provided as soon as possible after the review is completed.

The FY 1996 budget estimate of \$2,202.8 million represents an increase of \$13.8 million over the FY 1995 budget plan of \$2,189.0 million. Of the increase: \$10.3 million is for the full year costs of the FY 1995 pay raises and \$27.9 million represents the costs of pay raises anticipated for January 1996. The increases above are offset by savings of \$2.6 million associated with the reduction of 47 FTE, \$3.2 million due to reducing requirements for travel and \$18.6 million due to further belt tightening in the Research Operations Support account. The FY 1995 budget reflects the rescission of one million dollars for two of eight NASA administrative aircraft. An ongoing study of the use and need of the remaining aircraft will be conducted prior to phasing out additional planes. This increase over FY 1995 is less than both inflation and the cost of required pay increases. This request does not include costs associated with pay increases greater than 2.6% in January 1995 and 2.2% for January 1996.

In summary. the FY **1996** budget requirement of \$2,202,800,000 is to provide for **23,028FTE** civil service workyears in order to support the activities at nine **NASA** Installations and Headquarters.

The following describes, in detail, the cost elements within this program.

I. Personnel and Related Costs

A. Compensation and Benefits:

1. Compensation:

- a. <u>Permanent Positions</u>: **This** part of Personnel and Related Costs covers the salaries of the full-time permanent civil service workforce and is the largest portion of this functional category.
- **b.** Other Than Full-Time Permanent Positions: **This** category includes the salaries of NASAs non-permanent workforce. Programs such as Presidential Management Interns. students participating in cooperative training, summer employment, youth opportunity, and temporary clerical support are covered in this category.
- c. <u>Reimbursable Detailees</u>: In accordance with existing agreements, **NASA** reimburses the parent Federal organization for the salaries and related costs of persons detailed to **NASA**.
- d. <u>Overtime and Other Compensation</u>: Overtime, holiday, post and night differential. and hazardous duty pay are included in this category. Also included are incentive awards for outstanding achievement and superior performance.

2. Benefits: In addition to compensation, NASA, as authorized and required by law, makes the employer's contribution to personnel benefits. These benefits include contributions to the Civil Service Retirement Fund, the Federal Employees Retirement System, employees' life and health insurance, payments to the Medicare fund for permanent employees, and social security contributions. Payments to the civil service retirement fund for re-employed annuitants and severance pay to former employees involuntarily separated through no fault of their own are also included.

B. Supporting Costs:

- 1. <u>Transfer of Personnel</u>: Provided under this category are relocation costs required by law, such as the expenses of selling and buying a home, subsistence expenses, and the movement and storage of household goods.
- 2. <u>Investigative Services</u>: The Office of Personnel Management is reimbursed for activities such as security investigations of new hires and revalidation of sensitive position clearances, recruitment advertising, and Federal wage system surveys.
- **3.** Personnel Training: Training is provided within the framework of the Government Employees Training Act of 1958. Part of the training costs are for courses offered by other Government agencies, and the remainder is for training through nongovernment sources.

11. Travel

- A. <u>Program Travel</u>: The largest part of travel is for direction, coordination, and management of program activities including international programs and activities. The complexity of the programs and the geographical distribution of NASA Installations and contractors necessitate this category of travel. As projects reach the flight stage, support is required for prelaunch activities including overseas travel to launch and tracking sites. The amount of travel required for flight projects is significant as it is directly related to the number of systems and subsystems, the number of design reviews, and the number and complexity of the launches and associated ground operations.
- B. <u>Scientific and Technical Development Travel</u>: Travel to scientific and technical meetings and seminars permits employees engaged in research and development to participate in both Government sponsored and nongovernment sponsored activities. This participation allows personnel to benefit from exposure to technological advances which arise outside NASA, as well as allowing personnel to present both accomplishments and problems to their associates and provides for the dissemination of technical results to the United States community.
- C. Management and Operations Travel: Management and operations travel provides for the direction and coordination of general management matters and travel by officials to review the status of programs. It also includes travel by functional managers in such areas as personnel, financial management, and procurement. This category also includes the cost of travel of unpaid members of research advisory committees: and initial duty station, permanent change of assignment, and related travel expenses.

III. Research Operations Support

- **A.** <u>Facilities Services</u>: Facilities Services provides basic security, fire protection, and other custodial services. It also provides maintenance of roads and grounds and of all administrative buildings and facilities. Finally, it provides rental of administrative buildings and all utility costs of administrative buildings.
- B. <u>Technical Services</u>: Technical Services provides the Administrative Automatic Data Processing capability that supports Accounting, Payroll, Budgeting, Procurement, and Personnel **as** well as all the other Administrative functions. It also funds the Graphics and Photographic support to these functions. Finally, it funds the Installationwide safety and public information programs.
 - C. <u>Management and Operations</u>: Management and Operations funds the telephone, mail, and logistics systems, the administrative equipment and supplies, and the transportation system including the general purpose motor pools and the program support aircraft. It **also** funds the basic medical and environmental health programs. Finally, it funds printing and reproduction and all other support, such **as** small contract and purchases for the Center Directors staff and the Administrative functions.

SUMMARY OF BUDGET PLAN BY FUNCTION

	FY 1994	FY 1995 (Thousand of Dollars)	FY 1996
I. Personnel and related costs	1,634,005	1,654,500	1,690,100
II. Travel	38,903	48,700	45,500
III. Research operations support	502.726	486,800	467.200
Subtotal ·····	2,175,634	2,190,000	2,202,800
Proposed rescissions - research operations support	0.0	-1.000	0.0
Total	<u>2,175,634</u>	2.189,000	2,202,800

DETAIL OF BUDGET PLAN BY FUNCTION

			FY 1994	FY 1995	<u>FY 1996</u>
I.	Pers	onnel and related costs	1,634,005	1,654,500	1,690,100
	A.	Compensation and benefits 1. Compensation	<u>1,583,95</u> 7 1,313,676	1,604,366 1,340,712	1,654,343 1,378,288
		2. Benefits	270,281	263,654	276,055
	В.	Supporting costs 1. Transfer of personnel	<u>50.04</u> 8 10,157	50,134 13.134	35.757 6,262
		2. Investigative services	2.260	1,876	1,947
		3. Personnel training	37,631	35.124	27,548
П.	Trav	el	<u>38,903</u>	48,700	<u>45,500</u>
	A.	Program travel	26.421	34,170	32,050
	B.	Scientific and technical development travel	3,675	4,086	3,763
	C.	Management and operations travel	8,807	10,444	9,687
m.	Rese	arch operations support	<u>502.726</u>	<u>485,800</u>	467,200
	A.	Facilities services	163,961	160,634	151,381
	B.	Technical services	172,249	161,325	155,799
	C.	Management and operations	166,516	163,841	160,020
Total	l		<u>2,175,634</u>	2,189,000	<u>2,202,800</u>

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

RESEARCH AND PROGRAM MANAGEMENT - FY 1996 ESTIMATES

	TOTAL											110
FUNCTION	NASA	JSC	SSPO	KSC	MSFC	SSC	ARC	DFRC	LARC	LERC	GSFC	HQ
Personnel and related costs												
FY 1994	1,634,005	255,257	14,532	164,254	240,268	14,010	131,412	29,215	180,228	178,521	260,135	166,173
FY 1995	1,654,500	251,218	26,557	166,337	233,207	15,682	136,464	33,023	188,138	176,571	271,559	155,744
FY 1996	1,690,100	259,756	27,014	169,512	239,452	15,782	139,688	33,373	191,666	181,083	281.348	151.426
Travel												
FY 1994	38,903	4,987	1,648	2,617	4,712	399	3,677	655	3,698	3,202	6.469	6,839
FY 1995	48,700	6,278	3,694	3,862	5,437	533	3,998	586	3 , 770	3,880	7,509	9.153
FY 1996	45,500	5,866	3,452	3,608	5,081	497	3,735	547	3.522	3,626	7,016	8.550
Research operations support												
FY 1994	502,726	78,400	0	82,700	55,500	17,100	29,098	6,126	30,518	37,684	48,300	117,300
FY 1995	485,800	79,100	0	80,300	53,500	15,800	28,564	5,221	28,445	34,870	50,400	109,600
FY 1996	467,200	75,600	0	77,500	51,800	15,900	26,864	5,108	26,698	33,030	45,300	109,400
Total												
FY 1994	2,175,63	338,644	16,180	249,571	300,480	31,509	164,187	35,996	214,444	219,407	314,904	290,312
FY 1995	2,189,000	336,596	30,251	250,499	292,144	32,015	169,026	38,830	220,353	215,321	329,468	274,497
FY 1996	2,202,800	341,222	30,466	250,620	296,333	32,179	170,287	39,028	221,886	217,739	333,664	269,376

SUMMARY OF BUDGET PLAN BY INSTALLATION

	<u>FY 1994</u>	<u>FY 1995</u>	<u>FY 1996</u>
Johnson Space Center (JSC)	338,644	336,596	341,222
• Space Station Program Office (SSPO)	16.180	30,251	30,466
Kennedy Space Center (KSC)	249.571	250,499	250,620
Marshall Space Flight Center (MSFC)	300,480	292,144	296.333
Stennis Space Center (SSC)	31,509	32,015	32,179
Ames Research Center (ARC)	164,187	169,026	170.287
Dryden Flight Research Center (DFRC)	35,996	38,830	39,028
Langley Research Center (LaRC)	214.444	220,353	221,886
Lewis Research Center (LeRC)	219,407	215,321	217,739
Goddard Space Flight Center (GSFC)	314,904	329,468	333,664
Headquarters (HQ)	290.312	274.497	<u>269,37</u> 6
Total	<u>2,175,634</u>	<u>2,189,000</u>	2,202,800

DISTRIBUTION OF FULL-TIME EQUIVALENT (FTE) WORKYEARS BY INSTALLATION

	FY 1994	<u>FY 1995</u>	FY 1996
* Johnson Space Center	3,404	3,214	3.209
Space Station Program Office	165	310	310
Kennedy Space Center	2,445	2,367	2.367
Marshall Space Flight Center	3 ,4 90	3,300	3.300
Stennis Space Center	199	208	208
Ames Research Center	1,708	1,678	1,677
Dryden Flight Research Center	431	460	460
Langley Research Center	2,820	2,788	2,784
Lewis Research Center	2,615	2,487	2,487
Goddard Space Flight Center	3,839	3,810	3,806
Headquarters	<u> 1.776</u>	1,711	1.664
Subtotal, full-time permanent FTEs	22,892	22,333	22,272
Other controlled FTEs	<u>777</u>	<u>742</u>	<u>756</u>
Total, full-time equivalents	23.669	<u>23.075</u>	<u>23,028*</u>

During 1995, each NASA Installation is undergoing a workforce review including both civil servants and contractor support. It is anticipated that the preliminary conclusions from this review will be reached by mid-1995; revised estimates for FTE distribution by installation and by program will be provided as soon as possible after the review is completed.

DISTRIBUTION OF FULLTIME EQUIVALENT (FTE) WORKYEARS BY PROGRAM

	FY 1994	<u>FY 1995</u>	<u>FY 1996</u>
Space station	1,283	1,279	1,285
, U.S./Russian cooperative program	15	38	39
Space shuttle/payload and utlization operations	5,282	5.077	5,015
Space science Physics and astronomy Planetary exploration	2,112 1,830 282	2,006 1,725 281	<u>1,94</u> 8 1,676 272
Life and microgravity sciences and applications	1,512	1,467	1,499
Mission to planet earth	1,553	1,549	1,595
Aeronautical research and technology	3,559	3,598	3,633
Space access and technology	1,684	1,681	1.615
Academic programs	76	77	77
Safety, reliability and quality assurance	130	140	138
Mission/space communication services Subtotal, direct full-time permanent FTEs	<u>676</u> 17,882	<u>636</u> 17,548	$\frac{644}{17,488}$
Center management and operations Subtotal, full-time permanent FTEs	_ <u>5,01</u> 0 22,892	<u>4.785</u> 22,333	<u>4,78</u> 4 22,272
Other controlled FTEs Total, full-time equivalents		<u> </u>	<u>756</u> 23,028*

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FISCAL YEAR 1996 ESTIMATES

LYNDON B. JOHNSON SPACE CENTER

ROLES AND MISSIONS

SPACE STATION - Institutional personnel provide engineering and testbed support to the program. This includes test capabilities, the provision of Government Furnished Equipment (GFE), and engineering analysis support for the work of the prime contractor, its major subcontractors, and **NASA** system engineering and integration efforts. The Johnson Space Center (JSC) is the host center for the Space Station Program Office. A detailed narrative describing these activities is included separately.

The JSC shares the responsibility for operations capability and construction with Kennedy Space Center (KSC) and will develop **a** set of facilities and systems to conduct the operations of the Space Station. The JSC will develop systems for on-orbit operations control of the Space Station.

SPACE SHUTTLE/PAYLOAD AND UTILIZATION OPERATIONS - Provide support to Spacelab, the engineering technical base, payload operations and support equipment, and advanced programs. Conduct concept studies and development on flight systems and options for human transportation. Provide for Space Shuttle activities to support a schedule consistent with major program milestones. Provide development, integration, and operations support for the Mission Control Center (MCC), the Shuttle Mission Simulator (SMS), and other ground facilities needed for Space Shuttle operations. Provide for Space Shuttle operational flight program management including system integration, crew equipment modification and processing, crew training. flight mission planning and operations, and procurement of Orbiter hardware.

SPACE SCIENCE - Support the Agency's planetary science program in the area of geosciences required to support future programs, provide curatorial support for lunar materials, assist in information dissemination, and interact with outside scientists. The research focuses on the composition, structures, and evolutionary histories of the solid bodies of the universe.

LIFE AND MICROGRAVITY SCIENCES AND APPLICATIONS - Evaluate human physiological changes associated with the space flight environment and develop effective countermeasures to assure crew health and optimal performance during all phases of flight. Define and develop on-board health care systems and environmental monitoring systems: crew medical training; ground-based medical support of missions: develop a longitudinal crew health data base; and develop medical and psychological crew selection criteria. The JSC has established a center for the support of biotechnology applications in microgravity in order to study growth factors, medical chemo/immunotherapeutic, and human tissue transplantation. Integrates life science flight experiments for Spacelab: operates integrated payload systems; and trains mission and payload specialists in the science aspect of their missions. Provides mission integration and operations functions for experiments flown on the NASA-MIR program, including Space Shuttle flights as well as those transported via Russian launch vehicles applications.

SPACE ACCESS AND TECHNOLOGY - Provide technology to support the evolution of current launch vehicles, and the development of next generation transportation systems. Promote and develop private sector investment in space-based technologies and promote industrial productivity through the transfer to the nation's commercial sector of technologies that derive from NASA's programs and activities. Works to establish innovative partnerships and innovative approaches having to new commercial enterprises, products, and services.

• CE TER MANAGE AND OFFIRATIONS - Provide administrative and financial services in some port of Coter management and the Space Station Program Office, provide for the operation and maintenance of the institutional facilities, systems, and equipment.

DISTRIBUTION OF FULL-TIME EQUIVALENT(FTE) WORKYEARS BY PROGRAM JOHNSONSPACECENTER

	<u>FY 1994</u>	FY 1995	<u>FY 1996</u>
Spacestation	538	372	372
U.S./Russian cooperative program	10	27	28
Space shuttle/payload and utilization operations	1,913	1,915	1,906
Space science Physics and astronomy Planetary exploration	.30 <i>0</i> 30	34 0 34	<u>38</u> <i>0</i> 38
Life and microgravity sciences and applications	160	167	167
Mission to planet earth	0	0	0
Aeronautical research and technology	0	0	0
Space access and technology	158	126	126
Academic programs	7	6	6
Safety, reliability and quality assurance	3	4	4
Mission/space communication services Subtotal, direct full-time permanent FTEs	0 2,819	0 2,651	$\frac{0}{2,647}$
Center management and operations Subtotal, full-time permanent FTEs	<u>585</u> 3,404	<u>563</u> 3,214	<u>562</u> 3,209
Other controlled FTEs Total, full-time equivalents	<u>127</u> <u>3.531</u>	<u>75</u> <u>3.289</u>	<u>80</u> 3,289*

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FISCAL YEAR 1996 ESTIMATES

SPACE STATION PROGRAM OFFICE

ROLES AND MISSIONS

<u>SPACE STATION</u> - The new international Space Station design requires the modification/deletion of hardware and includes the incorporation of significant Russian participation. Contract negotiations are underway with the Space Station prime contractor, Boeing, and its subcontractors to implement management and design changes. Negotiations with the international partners and Russia are being held to modify existing agreements where necessary.

Space Station elements **will** be provided by the U.S. and our international partners. The U.S. elements include two nodes, a laboratory module, truss segments, four photovoltaic arrays, a habitation module, three pressurized mating adapters, a cupola, and an unpressurized logistics carrier. Various systems are also being developed by the U.S., including thermal control, life support, navigation and propulsion, command and data handling, power systems, and internal audio/video. U.S. elements **also** include the **FGB** Energy Tug, being provided by a Russian **firm** under the Boeing prime contract, and a pressurized logistics module, similarly provided by Italy.

Canada, European nations, Japan, and Russia are **also** developing hardware for the international Space Station. Laboratory elements will be provided by the Japanese and European Space Agencies. Canada will provide the remote manipulator system, vital for assembly of the station. The Russian Space Agency, invited to join the partnership, is providing experiment, power and service modules; a Soyuz crew transfer vehicle, and three docking modules.

DISTRIBUTION OF FULL-TIME EQUIVALENT (FTE) WORKYEARS BY PROGRAM SPACE STATION PROGRAM OFFICE

	<u>FY 1994</u>	FY 1995	FY 1996
Space station	165	304	304
U.S./Russian cooperative program	0	6	6
Space shuttle/payload and utilization operations	0	0	0
Space science Physics and astronomy Planetary exploration	Ω 0 0	Ω Ο Ο	Ω 0 0
Life and microgravity sciences and applications	0	0	0
Mission to planet earth	0	0	0
Aeronautical research and technology	0	0	0
Space access and technology	0	0	0
Academic programs	0	0	0
Safety, reliability and quality assurance	0	0	0
Mission/space communication services Subtotal, direct full-time permanent FTEs	_ <u>0</u> 165	<u>0</u> 310	_ <u>0</u> 310
Center management and operations Subtotal, full-time permanent FTEs	<u> </u>	0 310	<u>0</u> 310
Other controlled FTEs Total, full-time equivalents	_ <u>3</u> 168	_ <u>3</u> 313	_ <u>3</u> <u>313</u> *

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FISCAL YEAR 1996 ESTIMATES

JOHN F. KENNEDY SPACE CENTER

ROLES AND MISSIONS

<u>SPACE STATION</u> - The Kennedy Space Center (KSC) shares responsibility for operations capability and construction with the Johnson Space Center (JSC) to develop a set of facilities, systems, and capabilities to conduct the operations of the Space Station. The KSC will develop launch site operations capabilities for conducting prelaunch and post-landing ground operations including integrated testing, interface verification, servicing, launch activities, and experiment-to-rack physical integration.

<u>SPACE SHUTTLE/PAYLOAD AND UTILIZATION OPERATIONS</u> - Provide Space Shuttle launch preparation, including Spacelab assembly and checkout and payload experiment integration; upper stages processing: orbiter, Spacelab, and Ground Support Equipment (GSE) logistics: and operation and maintenance of GSE.

SPACE ACCESS AND TECHNOLOGY - Provide government oversight of all launch vehicle and payload processing and checkout activities for all **NASA** contracted expendable launch vehicle and upper stage launch services both at the KSC and the Vandenberg Air Force Base.

<u>CENTER MANAGEMENT AND OPERATIONS</u> - Provide administrative and financial services in support of Center management and provides for the operation and maintenance of the institutional facilities, systems, and equipment.

DISTRIBUTION OF FULL-TIME EQUIVALENT (FTE) WORKYEARS BY PROGRAM KENNEDY SPACE CENTER

	<u>FY 1994</u>	FY 1995	<u>FY 1996</u>
Space station	169	191	191
U.S./Russian cooperative program	O	0	0
Space shuttle/payload and utilization operations	1,591	1,568	1,568
Space science Physics and astronomy Planetary exploration	<u>а</u> о о	<u>a</u> o o	<u>0</u> 0 0
Life and microgravity sciences and applications	119	112	112
Mission to planet earth	0	0	0
Aeronautical research and technology	0	0	0
Space access and technology	64	66	66
Academic programs	1	1	1
Safety, reliability and quality assurance	2	15	15
Mission/space communication services Subtotal, direct full-time permanent FTEs	1, 946	1 <u>.953</u>	1 ,953
Center management and operations Subtotal, full-time permanent FTEs	<u>499</u> 2,445	<u>414</u> 2.367	<u>414</u> 2,367
Other controlled FTEs Total, full-time equivalents	<u>87</u> <u>2,532</u>	<u>82</u> <u>2,449</u>	<u>82</u> <u>2,449*</u>

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FISCAL YEAR 1996 ESTIMATES

GEORGE C. MARSHALL SPACE FLIGHT CENTER

ROLES AND MISSIONS

SPACE STATION - Provide engineering and testbed support to the program including engineering analysis in support **of** the station system engineering and integration effort and the work **of** the prime and major subcontractors. Responsible for developing payload utilization capabilities and managing operations payload.

<u>SPACE SHUTTLE/PAYLOAD AND UTILIZATION OPERATIONS</u> - Design, development, and procurement of propulsion elements of the Space Transportation System. Study and definition of future space programs including space transportation systems, space power and energy systems, space structures, space processing, and space science and applications facilities.

Spacecraft mission management including design, development and testing of payload carriers: payload definition; integration of science payloads into payload carriers; and operation of the payload integrated carrier systems.

SPACE SCIENCE -Development of the Advanced X-Ray Astrophysics Facility (AXAF) and the Relativity Mission (Gravity Probe-B), as well as management of the Astro and Tethered Satellite shuttle payloads.

<u>LIFE AND MICROGRAVITY SCIENCES AND APPLICATIONS</u> - Provide the fundamental science and technology for processing materials under conditions that allow detailed examination of the constraints imposed by gravitational forces. Perform research in the areas of crystal growth, fluid physics, biophysics, solidification mechanics, chemistry and polymeric materials. Integrates life and microgravity flight experiments and science and applications flight experiments for Spacelab; operates integrated payload systems: and trains mission and payload specialists in the science aspects of their missions.

SPACE ACCESS AND TECHNOLOGY - Provide propulsion and vehicle technology to reduce schedule and cost risk in the development of next generation expendable and reusable space transportation vehicles. Develops technology in hybrid and liquid propulsion systems, advanced manufacturing processes, and vehicle materials and structures. Conduct, technology efforts under cooperative agreements with the U.S. launch vehicle industry to improve the competitiveness of current systems.

MISSION TO PLANET EARTH - Conduct theoretical, field, and laboratory experimental research in the global weather, severe storms, and local weather areas in order to improve the understanding of severe storms, local and global scale weather systems.

MISSION/SPACE COMMUNICATION SERVICES - Manage and maintain the Program Support Communications Network (PSCN) which provides communications hardware, software, and transmission medium that inter-connects NASA Headquarters, Installations, and major contractor locations for the transfer of data, voice, and video.

<u>CENTER MANAGEMENT AND OPERATIONS</u> - Provide administrative and financial services in support of Center management and provides for the operation and maintenance of the institutional facilities, systems, and equipment. Lead center for the development and implementation of the NASA Financial Information System (NAFIS).

<u>DISTRIBUTION OF FULL-TIME EQUIVALENT (FTE) WORKYEARS BY PROGRAM</u> <u>MARSHALL SPACE FLIGHT CENTER</u>

	FY 1994	FY 1995	<u>FY 1996</u>
• Space station	195	278	286
U.S./Russian cooperative program	0	0	0
Space shuttle/payload utilization operations	1,519	1,326	1,274
Space science Physics and astronomy Planetary exploration	448 441 7	404 404 0	421 421 0
Life and microgravity sciences and applications	552	528	555
Mission to planet earth	148	136	133
Aeronautical research and technology	2	0	0
Space access and technology	112	127	130
Academic programs	9	11	11
Safety, reliability and quality assurance	1	1	1
Mission/space communication services Subtotal, direct full-time permanent FTEs	3, 002		<u>18</u> 2,829
Center management and operations Subtotal, full-time permanent FTEs	<u>488</u> 3,490	<u>471</u> 3,300	<u>471</u> 3,300
Other controlled FTEs Total, full-time equivalents	86 <u>3.576</u>	67 <u>3.367</u>	<u>67</u> <u>3,367*</u>

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FISCALYEAR 1996 ESTIMATES

JOHN C. STENNIS SPACE CENTER

ROLES AND MISSIONS

<u>SPACE SHUTTLE/PAYLOAD AND UTILIZATION OPERATIONS</u> - Provide, operate, maintain, and manage a propulsion test center and related capabilities for development, certification, and acceptance of rocket propulsion systems and components. Provides, maintains, and manages the facilities and the related capabilities required for the continued development and acceptance testing of the Space Shuttle **Main** Engines.

MISSION TO PLANET EARTH - Conduct technology utilization, applications, and commercialization programs to support the Agency goals in environmental systems sciences and observations, remote sensing, and image processing systems and applicable products.

SPACE ACCESS AND TECHNOLOGY - Conduct fundamental and applied research, develops advanced airborne sensors and data/information systems, and conducts test and evaluation activities of remote sensing technology. *Also* conducts research into applications for non-remote sensing, primarily in such areas as environmental system development and closed ecosystems development.

Commercial program activities emphasize promoting and developing private sector investment in space-based technologies and promoting industrial productivity through the transfer of technologies that derive from NASA's research and development programs and activities.

<u>AERONAUTICAL RESEARCH AND TECHNOLOGY</u> - Conduct research and development programs that will advance propulsion test technologies for Government and commercial propulsion programs. Design, construction, and activation of the High Heat Flux Facility (HHFF) for **high** temperature material testing is underway. Conduct technology development projects, including Hydrogen **Leak** Detection and Plume Diagnostics.

<u>CENTER MANAGEMENT AND OPERATIONS</u> - Provide operate, maintain, and manage the institutional base and laboratories required to accomplish and support assigned programs of **NASA** and other Federal and State organizations resident at the Stennis Space Center.

DISTRIBUTION OF FULL-TIME EQUIVALEN (FTE) WORKYEARS BY PR STENI IS E CENTER

	FY 1994	FY 1995	FY 1996
Space Station	o	0	0
U.S./Russian cooperative program	o	0	0
Space shuttle/payload and utilization operations	76	92	91
Space science Physics and astronomy Planetary exploration	<u>а</u> о о	<u>а</u> о о	<u>а</u> 0 0
Life and microgravity sciences and applications	o	0	0
Mission to planet earth	1	1	1
Aeronautical research and technology	20	9	9
Space access and technology	14	19	19
Academic programs	2	2	2
Safety, reliability and quality assurance	1	1	1
Mission/space communication services Subtotal, direct fill-time permanent FTEs	0 114	0 124	<u>0</u> 123
Center management and operations Subtotal, full-time permanent FTEs	<u>85</u> 199	<u>84</u> 208	<u>85</u> 208
Other controlled FTEs Total, full-time equivalents	<u>15</u> <u>214</u>	<u>18</u> 226	18 226*

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FISCAL YEAR 1996 ESTIMATES

AMES RESEARCH CENTER

ROLES AND MISSIONS

SPACE SCIENCE

<u>Physics and Astronomy</u> - Provide support for the airborne astronomy program with aircraft operated as flying astronomical observatories for research conducted by various NASA/university teams. The Ames Research Center (ARC)manages and operates a variety of these operational aircraft which serve as facilities for research. Provides infrared technology research program utilizing the unique capabilities of infrared astronomy to investigate the nature and evolution of astronomical systems.

<u>Planetary Exploration</u> - Provide a program of laboratory, computational, and theoretical studies to develop basic atmospheric planetary modeling concepts and obtain the necessary physical data to interpret spacecraft observations of planetary atmospheres and relate these data to the atmosphere of the Earth. Advanced studies of instrumentation and systems are carried out for potential deployment on future planetary missions.

LIFE AND MICROGRAVITY SCIENCES AND APPLICATIONS - Continue research on the effects of gravity on living systems using spaceflight experiments, ground simulation, and hypergravity facilities to understand the effects of gravity on the development of living systems, and to develop options for preventing health and psychophysiological problems during and following extended spaceflight. Develop the physical/chemical and regenerative life support technologies and extravehicular activity systems essential to exploration and extended presence in space. Continue biospherics research to enhance the understanding of the biological aspects of global conditions and biochemical processes on Earth.

<u>MISSION TO PLANET EARTH</u> - Develop instruments and computer models for the measurement and analysis of atmospheric constituents and properties from aircraft platforms. Perform applied research and development to enhance the use of remote and in-situ sensing technology for Earth resources applications.

SPACE ACCESS AND TECHNOLOGY - Conduct research on aerothermodynamics, thermal protection, infrared systems, spaceborne processors, sensor technology, robotics and artificial intelligence, technologies for humans in space, and advanced space platforms.

<u>AERONAUTICAL RESEARCH AND TECHNOLOGY</u> - Conduct fundamental aeronautics research including flight computational analysis, wind tunnel research, flight simulation, and flight research. **This** research forms a coherent and interdependent program to provide a technology base for the development of subsonic and high speed transport aircraft, hypersonic aircraft, advanced

rotorcraft and powered lift configurations, and the improvement of the performance and efficiency of high performance aircraft. Conducts aeronautical flight research and technology projects, including joint and/or cooperative activities with other **NASA** Installations, Government agencies, and industry.

Strengthen basic research and technology development for aerospace systems that transport humans, and instrumentation to and from space and within the atmospheres of other bodies within the solar system. Conducting transatmospheric research activities which focus on developing wind tunnel and flight analysis for use in evaluating the performance of hypersonic vehicles.

SAFETY. RELIABILITY AND QUALITY ASSURANCE - Provide institutional safety and health programs and develop and integrate Safety, Reliability and Quality Assurance guidelines into program and project development.

<u>CENTER MANAGEMENT AND OPERATIONS</u> - Provide administrative and financial services in support of Center management and provides for the operation and maintenance of the institutional facilities, systems, and equipment.

DISTRIBUTION OF FULL-TIME EQUIVALENT (FTE) WORKYEARS BY PROGRAM AMES RESEARCH CENTER

	<u>FY 1994</u>	FY 1995	<u>FY 1996</u>
Space station	0	0	0
U.S./Russian cooperative program	0	0	0
Space shuttle/payload and utilization operations	1	0	0
Space science Physics and astronomy Planetary exploration	146 102 44	145 101 44	145 101 44
Life and microgravity sciences and applications	188	185	184
Mission to planet earth	70	71	72
Aeronautical research and technology	727	713	717
Space access and technology	95	99	96
Academic programs	3	3	3
Safety, reliability and quality assurance	14	14	14
Mission/space communication services Subtotal, direct full-time permanent FTEs	7 1,251	$\frac{6}{1,236}$	$\frac{6}{1,237}$
Center management and operations Subtotal, full-time permanent FTEs	<u>457</u> 1,708	<u>442</u> 1,678	<u>440</u> 1,677
Other controlled FTEs Total, full-time equivalents	<u>59</u> <u>1.767</u>		73 1,750*

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FISCAL YEAR 1996 ESTIMATES

DRYDEN FLIGHT RESEARCH CENTER

CENTER ROLES AND MISSIONS

SPACE SHUTTLE/PAYLOAD AND UTILIZATION OPERATIONS - Provide operational and technical support for the conduct of Space Shuttle missions, including on-orbit tracking and communications, landing support of crew and science requirements. Provides flight test support for atmospheric tests of experimental or developmental launch systems.

<u>AERONAUTICAL RESEARCH AND TECHNOLOGY</u> - Develop, manage, and maintain facilities and testbed aircraft to support safe, timely, and cost effective NASA flight research and to support industry, university, and other government agency flight programs.

Conceive, formulate, and conduct piloted and unpiloted flight research programs in disciplinary technology, integrated aeronautical systems, and advanced concepts to meet current and future missions throughout subsonic, supersonic, and hypersonic flight regimes.

Canyout flight research programs in cooperation with other NASA Installations, other government agencies, the aerospace industry, and universities. Transitions results, techniques, methods, and tools to industry and Government users in a timely manner.

<u>CENTER MANAGEMENT AND OPERATIONS</u> - Provide administrative and financial services in support of Center management and provides for the operation and maintenance of the institutional facilities, systems and equipment.

DISTRIBUTION OF FULL-TIME EQUIVALENT (FTE) WORKYEARS BY PROGRAM DRYDEN FLIGHT RESEARCH CENTER

Space station	<u>FY 1994</u> 0	<u>FY 1995</u> 0	<u>FY 1996</u> 0
 U.S./Russian cooperative program 	0	0	0
Space shuttle/payload and utilization operations	24	21	18
Space science Physics and astronomy Planetary exploration	<u>0</u> 0 0	<u>a</u> o o	<u>a</u> 0 0
Life and microgravity sciences and applications	0	0	0
Mission to planet earth	0	0	0
Aeronautical research and technology	298	313	317
Space access and technology	0	0	0
Academic programs	3	3	3
Safety, reliability and quality assurance	0	0	0
Mission/space communication services Subtotal, direct full-time permenent FTEs	<u>18</u> 343	<u>19</u> 356	<u>19</u> 357
Center management and operations Subtotal, full-time permanent FTES	<u>88</u> 431	<u>104</u> 460	<u>103</u> 460
Other controlled FTEs Total, full-time equivalents	<u>24</u> <u>455</u>	<u>21</u> 481	21 481*

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FISCAL YEAR 1996 ESTIMATES

LEWIS RESEARCH CENTER

ROLES AND MISSIONS

<u>SPACE STATION</u> - The **Lewis** Research Center (LeRC) provides engineering and testbed support to the program. This includes test capabilities, the provision of Government Furnished Equipment (GFE), and engineering analysis support for the work of the prime contractor, its major subcontractors, and **NASA** system engineering and integration efforts.

<u>LIFE AND MICROGRAVITY SCIENCES AND APPLICATIONS</u> - Conduct microgravity science and applications research; design and develop space flight experiments: and perform ground and space flight experiments in materials, combustion, fluid physics, and instrumentation. Perform research on advanced design and operation of microgravity experimental flight hardware. Conduct ground-based research and flight experiments in basic science and technology associated with materials, combustion, fluid physics phenomena, and power and propulsion technology.

SPACE ACCESS AND TECHNOLOGY - Conduct research to provide advancements in satellite, platform and planetary power systems; to create new propulsion options for high- and low-thrust systems; to enable new capabilities in space communications and electronics; and to provide effective means to manage cryogenic fluids in microgravity. Conduct research in propulsion to support the next generation of unmanned launch vehicles, satellites, microsatellites, and space platforms. Conduct research on enhanced micro- and full-size satellite power systems as well as power systems for deep space and planetary exploration.

Perform applied research and technology aimed at development of advanced concepts and technologies for communication systems. Emphasis is on developing high data return from NASA missions using less mass and power and developing innovative and cost competitive commercial satellite communications services.

Conduct space materials and structures research and technology to develop improved materials, advance structural analysis and life prediction, and develop long-life, reliable space mechanisms.

Promote and develop private sector investment in space-based technologies and to promote industrial productivity through the transfer of technologies that derive from **NASA's** programs and activities.

Conduct studies to provide long-range planning for future launch systems and spacecraft. Provide technology assessments & technology definition studies for future space operations in the areas of telecommunications and information management networks.

The LeRC is responsible for procurement and management of commercial launch services for the intermediate (Atlas/Centaur and Titan III) and large (Titan IV) class expendable launch vehicles in the NASA Mixed Fleet.

<u>AERONAUTICAL RESEARCH AND TECHNOLOGY</u> - Conduct aerospace propulsion research and technology to enhance the technology base for developing advanced aeronautical propulsion systems in order to increase speed and range; improve fuel efficiency, operating cost, reliability and durability: and decrease environmental impact.

Conduct vehicle focused research and technology directed at developing the propulsion technology for specific engines and propulsion systems. Applications for these focused propulsion systems research efforts include subsonic transports, commuters, supersonic cruise (High Speed Research), hypersonic aircraft, rotorcraft, general aviation, and **high** performance aircraft.

<u>CENTER MANAGEMENT AND OPERATIONS</u> - Provides administrative and financial services in support of Center management and provides for the operation and maintenance of the institutional facilities, systems, and equipment.

DISTRIBUTION OF FULL-TIME EQUIVALENT(FTE) WORKYEARS BY PROGRAM LEWIS RESEARCH CENTER

	<u>FY 1994</u>	FY 1995	FY 1996
Spacestation	162	100	98
U.S./Russian cooperative program	0	0	0
Space shuttle/payload and utilization operations	0	0	0
Space science Physics and astronomy Planetary exploration	0 0	a 0 0	<i>a</i> <i>o</i> o
Life and microgravity sciences and applications	372	371	381
Mission to planet earth	4	0	0
Aeronautical research and technology	975	1,009	1,039
Space access and technology	607	548	520
Academic programs	14	14	14
Safety, reliability and quality assurance	7	4	4
Mission/space communication services Subtotal, direct full-time permanent FTEs	<u>()</u> 2,141	2,046	<u>0</u> 2,056
Center management and operations Subtotal, full-time permanent FTEs	<u>474</u> 2,615	<u>441</u> 2,487	$\frac{431}{2,487}$
Other controlled FTEs Total, full-time equivalents	<u>69</u> 2,684	<u>81</u> <u>2.568</u>	<u>81</u> 2,568*

During 1995, each NASA Installation is undergoing a workforce review including both civil servants and contractor support. It is anticipated that the preliminary conclusions from this review will be reached by mid-1995; revised estimates for FTE distribution by installation and by program will be provided as soon as possible after the review is completed.

FISCAL, YEAR 1996 ESTIMATES

GODDARD SPACE FLIGHT CENTER

ROLES AND MISSIONS

<u>SPACE SHUTTLE / PAYLOAD AND UTILIZATION OPERATIONS</u> - Manage development of the Hitchhiker, a reusable carrier system which provides increased flight opportunities with reduced leadtime while maximizing Space Shuttle load factors and minimizing spaceflight costs. *Also* manage and coordinate the Agency's Get Away Special (GAS) program.

SPACE SCIENCE

<u>Physics and Astronomy</u> - The GSFC manages activities in the following discipline areas: gamma ray astronomy, X-ray astronomy, ultraviolet and optical astronomy, infrared and radio astronomy, particle astrophysics, solar physics, interplanetary physics, planetary magnetospheres, and astrochemistry. The GSFC is also responsible for conducting the mission operations for a variety of operating spacecraft. Other activities include managing NASA's sounding rocket and scientific balloon program.

<u>Planetary Exploration</u> - Conducts research into the physics of interplanetary and planetary space environments. Participates in planetary mission instrument development, operations, and data analysis.

MISSION TO PLANET EARTH - Development of the Earth Observing System (EOS). The primary objective of the EOS is to record global change and to observe regional-to-global processes . The EOS will document global change over a fifteen year period to provide long-term, consistent data sets for use in modeling and understanding global processes. This process and modeling research effort will provide the basis for establishing predictive global change models for policy makers and scientists.

Manage Earth Probes flight projects and develop and operate weather satellite missions for the National Oceanic and Atmospheric Administration (NOAA) and conduct correlation measurements from balloons, sounding rockets, aircraft, and ground installations.

SPACE ACCESS AND TECHNOLOGY - Develop technologies targeted at improved space borne instruments, and on-board spacecraft systems and subsystems. The GSFC is involved in flight test and demonstration of the integration of new technology on the Space Shuttle and Expendable Launch Vehicle (ELV) systems. Promote private sector investment in space-based technologies through the transfer of technologies that derive from NASA's programs and activities. Manages the small and medium class ELV such as Pegasus and Delta used to put a wide variety of spacecraft into a broad spectrum of orbits.

<u>AERONAUTICAL RESEARCH AND TECHNOLOGY</u> - The Wallops Flight Facility conducts flight studies of new approach and landing procedures using the latest in guidance equipment and techniques, pilot information displays, human factors data, and terminal area navigation.

<u>MISSION/SPACE COMMUNICATION SERVICES</u> - Research and technology involves the investigation and development of advanced systems and techniques for spacecraft communications and tracking, command and control, and data acquisition and processing. The primary objectives are to apply technology and develop advanced capabilities to meet the tracking and data processing requirements of new missions and to improve the cost effectiveness and reliability of flight mission support.

Operates the Tracking and Data Relay Satellite System (TDRSS); manages the development of the replenishment TDRS spacecraft; provides mission control, data processing, and orbit/attitude computation support; operates the Space Tracking and Data Network (STDN), the NASA Communications (NASCOM) Network, and the Aeronautics, Balloons and Sounding Rocket Program.

The NASCOM Network links the stations of the Deep Space Network (DSN), STDN, TDRSS, and other tracking and data acquisition elements with control centers and data processing and computation centers.

<u>CENTER MANAGEMENT AND OPERATIONS</u> - Provides administrative and financial services in support of Center management and provides for the operation and maintenance of the institutional facilities, systems, and equipment.

DISTRIBUTION OF FULL-TIME IVALENT (FTE) WORKYEARS BY GODDARD SPACE G CENIER

	<u>FY 1994</u>	FY 1995	<u>FY 1996</u>
Space station	0	0	0
U.S./Russian cooperative program	0	0	0
Space shuttle/payload and utilization operations	41	43	49
Space science Physics and astronomy Planetary exploration	<u>1,356</u> 1,216 140	<u>1.298</u> 1,154 144	<u>1,220</u> 1,089 131
Life and microgravity sciences and applications	0	0	0
Mission to planet earth	1,019	1,071	1,119
Aeronautical research and technology	24	28	28
Space access and technology	110	125	114
Academic programs	5	5	5
Safety, reliability and quality assurance	13	13	11
Mission/space communication services Subtotal, direct full-time permanent FTEs	<u>564</u> 3,132	<u>525</u> 3,108	<u>543</u> 3,089
Center management and operations Subtotal, full-time permanent FTEs	<u>707</u> 3,839	<u>702</u> 3,810	<u>717</u> 3,806
Other controlled FTEs Total, full-time equivalents	<u>87</u> <u>3.926</u>	<u>93</u> 3,903	<u>97</u> <u>3,903*</u>

During 1995, each NASA Installation is undergoing a workforce review including both civil servants and contractor support. It is anticipated that the preliminary conclusions from this review will be reached by mid-1995: revised estimates for FTE distribution by installation and by program will be provided as soon as possible after the review is completed.

FISCALYEAR 1996 ESTIMATES

HEADQUARTERS

ROLES AND MISSIONS

The mission of Headquarters is to plan and provide executive direction for the implementation of **U.S.** space and aeronautics programs consistent with the objectives stated in the National Aeronautics and Space Act of 1958, as amended. Responsibilities include providing a balanced Agency workforce capable of planning, formulating, and advocating executive direction to national programs to implement the above objectives. The following offices at Headquarters assist in carrying out the technical aspects of the mission:

Office of Space Flight (OSF) - Plans, directs, executes, and evaluates the acquisition and operations of space flight programs including the Space Shuffle and other space flightrelated programs. The Office of Space Flight oversees improvements in safety, reliability, and effectiveness of Space Shuttle operational performance: and manages a variety of programs such as Spacelab. Payload Operations and Support Equipment. Manages the design, development, test, and evaluation of the Space Station program.

Office of Space Science (OSS) - Responsible for research and development efforts utilizing a variety of flight system and ground based observatories to increase knowledge of the universe. Office of Space Science research and development activities are carried out in Planetary Exploration, Astrophysics, and Space Physics. The Planetary Exploration program studies our solar system, including the planets and their satellites, comets, and asteroids. The Astrophysics program studies the universe beyond our solar system, including galaxies, stars, and exotic objects such as quasars, neutron stars, pulsars, and black holes. The Space Physics program studies naturally occurring plasmas, including the hot plasma of the sun, Earth's and other planets' magnetospheres, the relatively cool plasmas in the planetary ionospheres, and galactic cosmic-ray plasmas.

Office of Mission to Planet Earth (OMTPE) - Responsible for research and development efforts utilizing a variety of flight system and ground based observatories to increase the scientific understanding of the total Earth system and its vulnerability to both human and natural forces of change through studies of interactions among the Earth's oceans, land, ice, atmosphere, and human activities. The Mission to Planet Earth program provides space observations for these studies, extends the national capability to predict environmental phenomena, both short and long-term, and explores the potential of remote sensing technologies to provide early warning of impacts of environmental variability on regional food, fuel, water resources and biodiversity.

Office of Life and Microgravity Sciences and Applications (OLMSA) - Responsible for research and development efforts utilizing a variety of flight system and ground based observatories to increase knowledge in Life and Microgravity Sciences. The Life Sciences research program results are applied to maintaining astronaut health and productivity; understanding the response of

biological mechanisms to weightlessness; study of basic cellular, development, and physiological processes; development of environmental health requirements and support systems for long-term piloted space flight. The Microgravity Research program is aimed at utilizing the low gravity environment to obtain new knowledge and understanding of those physical phenomena made obscure by the effects of gravity and to increase understanding of gravity-dependent phenomena. Responsibilities also include the Space Shuttle/Spacelab and attached payload mission management activities.

Office of Aeronautics - Plans, directs, executes, and evaluates the aeronautical research and technology programs. The goal of the aeronautical programs is to conduct research and develop technology to strengthen U.S. leadership in civil and military aviation. The program is based on a strong commitment to develop a broad technology base to support the global competitive posture and economic strength of the aviation industry, to enhance safety and capacity of the national airspace system, and to assure U.S. aviation superiority for national security.

Office of Space Access and Technology (OSAT) - Promotes innovative space technologies and the transfers of those technologies to aerospace and non-aerospace applications. The OSAT is responsible for planning and assessing technology development requirements and providing management of these activities across the Agency. The programs develop partnerships with industry, academia, and other Government agencies to advance the research and development of space technologies and applications; further space transportation and launch vehicle technology and development; provide for the transport of NASA technology to industry and academia; and promote and facilitate commercial space development and applications. Responsibilities also include the procurement of Expendable Launch Vehicle Services for NASA and other civil Government programs.

Office of Space Communications - Provides the vital tracking, telemetry, command, data acquisition, communications, and data processing required by all NASA flight projects. Included in Earth orbital activities are the Space Transportation System (STS), Spacelab, and scientific and applications missions. The various capabilities provided include: (a) tracking to determine the position and trajectory of vehicles in space; (b) acquisition of science and space applications data from on-board experiments and sensors; (c) acquisition of engineering data on the performance of spacecraft and launch vehicle systems; (d) reception of television transmissions from space vehicles; (e) transmissions of commands from ground facilities to the spacecraft; (f) voice communications with astronauts; (g) transfer of information between the various ground facilities and control centers; and (h) processing of data acquired from the launch vehicles and spacecraft. These capabilities are essential for operating and maintaining U.S. space assets to achieve the scientific objectives of all flight missions and for executing the critical decisions necessary to the success of these missions.

<u>Office of Safety and Mission Quality (OSMQ)</u> - Assures NASA mission safety through the development, implementation, and oversight of uniform safety, reliability, maintainability, technical standards, improving program assurance, and quality assurance policies and procedures.

<u>Center Management and Operations</u> - This category is composed of two major groups of Headquarters employees. The first group includes all the functional and staff offices which provide Agencywide guidance and oversight in areas such as procurement, personnel, financial management, supply and logistics, equal opportunity, international relations, and management systems and facilities.

The second major group includes the employees whose primary task is to provide direct support to the Headquarters staff by providing day-to-day operations in procurement, personnel, financial, and other administrative functions.

<u>DISTRIBUTION OF FULL-TIME EQUIVALENT (FTE) WORKYEARS BY PROGRAM HEADOUARIERS</u>

	FY 1994	FY 1995	FY 1996
Space station	54	34	34
U.S./Russian cooperative program	5	5	5
Space shuttle/payload and utilization operations	107	109	109
Space science Physics and astronomy Planetary exploration	<u>126</u> 65 61	118 59 59	118 59 59
Life and microgravity sciences and applications	78	78	78
Mission to planet earth	90	77	77
Aeronautical research and technology	83	83	83
Space access and technology	145	139	114
Academic programs	31	31	31
Safety, reliability and quality assurance	83	83	83
Mission/space communication services Subtotal, direct full-time permanent FTEs	<u>71</u> 873	<u>68</u> 825	<u>58</u> 790
Center management and operations Subtotal, full-time permanent FTEs	<u>903</u> 1,776	<u>886</u> 1,711	<u>874</u> 1,664
Other controlled FTEs Total, full-time equivalents	<u> </u>	<u>115</u> <u>1.826</u>	<u>115</u> <u>1,779*</u>

During **1995**, each NASA Installation is undergoing a workforce review including both civil servants and contractor support. It is anticipated that the preliminary conclusions from this review will be reached by mid-**1995**; revised estimates for FTE distribution by installation and by program will be provided as soon as possible after the review is completed.

	DETAIL OF PERMANENT POSITIONS FY 1994	<u>FY 1995</u>	<u>FY 1996</u>
Executive level II	1	1	1
• Executive level III	0	0	0
Executive level IV	1	1	1
Executive level V	ட	_0_	_0_
subtotal	2	2	2
Es-6	54	60	58
Es-5	98	110	105
Es-4	239	269	256
ES-3	39	44	42
Es-2	32	36	34
Es-1	<u>37</u>	<u>42</u>	<u>40</u>
subtotal	499	561	535
CA	1	1	1
SL/ST	61	61	60
GS/GM-15	2,411	2,393	2.385
GS/GM-14	3,719	3,691	3,679
GS/GM-13	6,293	6,246	6,225
GS-12	3,273	3,249	3,238
GS-11	1,701	1,688	1,683
GS-10	314	312	311
GS-09	719	7 14	711
GS-08	310	308	307
GS-07	884	877	874
GS-06	658	653	651
GS-05	669	664	662
GS-04	117	116	116
GS-03	12	12	12
GS-02	6	6	6
GS-01	0	0	0
Subtotal	21,148	20,991	20.921
Special ungraded positions established b	y NASA Administrator 19	19	19
Ungraded positions	564	560	<u> 558</u>
Total permanent positions	<u>22.232</u>	<u>22.133</u>	<u>22.035</u>
Unfilled positions, EOY	0	0	0
Total permanent employment, EO	Y <u>22.232</u>	<u>22.133</u>	<u>22.035</u>

PERSONNEL SUMMARY

	<u>FY 1994</u>	<u>FY 1995</u>	<u>FY 1996</u>
Average GS/GM grade	12.0	12.0	12.0
Average ES salary	\$111.594	\$1 15,17 6	\$118,873
Average GS/GM salary	\$54,829	\$56 , 589	\$58,406
Average salary of special ungraded positions established by NASA Administrator	\$96.4 63	\$99,559	\$102,755
Average salary of ungraded positions	\$39,42 1	\$40,686	\$41.992

CENTER LOCATIONS AND CAPITAL INVESTMENT

JOHNSON SPACE CENTER - The Lyndon B. Johnson Space Center is located 20 miles southeast of Houston, Texas. NASA owns 1,618 acres of land at the Houston site and uses another 60.552 at the White Sands Test Facility, Las Cruces, New Mexico. The total capital investment including land, buildings, structures and facilities, equipment, and other fxed assets was \$1,339,360,000 as of September 30,1994.

KENNEDY SPACE CENTER - The Kennedy Space Center is located **50** miles east of Orlando, Florida. NASA owns **82,943** acres and uses launch facilities at Cape Canaveral **Air** Station and Vandenberg **Air** Force Base. The total capital investment including land, buildings, structures and facilities, equipment, and other fixed assets was **\$2,292,664,000** of September **30,1994**.

MARSHALL SPACE FLIGHT CENTER - The Marshall Space Flight Center is located within the U.S. Army's Redstone Arsenal at Huntsville, Alabama. The total capital investment including land, buildings, structures and facilities, equipment, and other fixed assets was \$1,580,919,000s of September 30,1994.

<u>STENNIS SPACE CENTER</u> - The Stennis Space Center is located approximately 50 miles northeast of New Orleans, Louisiana. NASA owns 20,588 acres and has easements covering an additional 118,284 acres. The total capital investment including land, buildings, structures and facilities, equipment, and other fixed assets was \$502,428,000 s of September 30. 1994.

AMES RESEARCH CENTER - The Ames Research Center is located south of San Francisco on Moffett Field, California. The Dryden Flight Research facility is located 65 miles northeast of Los Angeles at Edwards *Air* Force Base. The Dryden facility was under the operation of Ames until a decision was made in early 1994 that each facility will operate under separate management. NASA owns 429.9 acres at the Moffett Field location. The total capital investment including land, buildings, structures and facilities, equipment, and other fixed assets at both locations was \$1,093,601,000s of September 30,1994.

<u>DRYDEN FLIGHT RESEARCH CENTER</u> - The Dryden Flight Research Center is **65** air miles northeast of Los Angeles. Dryden is located at the north end of Edwards Air Force Base on **838** acres of land under a permit from the Air Force. The total capital investment at Dryden, including fxed assets in progress and contractor-held facilities at various locations, as of September **30**, 1994, was \$204,690,000.

<u>LANGLEY RESEARCH CENTER</u> - The Langley Research Center is adjacent to Langley *Air* Force Base which is located between Williamsburg and Norfolk at Hampton, Virginia. NASA owns **807** acres and has access to **3,276** acres. The total capital investment including land, buildings, structures and facilities, equipment, and other fxed assets was **\$1,108,014,000** of September **30.1994.**

LEWIS RESEARCH CENTER - The **Lewis** Research Center occupies two sites: the main site is in Cleveland, Ohio, adjacent to Cleveland-Hopkins **Airport:** the second site is the Plum Brook Station located south of Sandusky, Ohio, and 50 miles west of Cleveland. **NASA** owns 6,820 acres and leases an additional 14 acres at the Cleveland location. The total capital investment including land, buildings, structures and facilities, equipment, and other Axed assets at both locations was \$831,796,000 as September 30, 1994.

GODDARD SPACE FLIGHT CENTER - The Goddard Space Flight Center is located 15 miles northeast of Washington, D.C. at Greenbelt, Maryland. NASA owns 1,106 acres at this location and an additional 6,176 acres at the Wallops Flight Facility in Wallops Island, Virginia. The total capital investment including land, buildings, structures and facilities, equipment, and other fixed assets at both locations was \$1,168,354,000 as of September 30, 1994.

HEADQUARTERS - Headquarters is located at Two Independence Square, 300 E St. SW, Washington, DC and occupies other buildings in the District of Columbia, Maryland, and Virginia.

Construction of Facilities

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES

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Summary Information

MISSION SUPPORT

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 BUDGET ESTIMATES

PROGRAM GOALS

The goal of the Construction of Facilities program is to provide the facilities that are critical to achieving NASA's space and aeronautics program.

STRATEGY FOR ACHIEVING GOALS

In keeping with last year's budget restructuring, funding for construction is budgeted in the appropriations which require specific facilities to conduct their programs. Funds for discrete projects, that are required to conduct specific Human Space Flight or Science, Aeronautics, and Technology programs or projects are included in these two appropriations. The Construction of Facilities budget line item in the Mission Support appropriation provides for discrete projects required for components of the basic infrastructure and institutional facilities. The Mission Support appropriation also includes minor projects (repair, rehabilitation, and modification of existing facilities and minor construction projects), environmental compliance and restoration activities; the design of facilities projects; and advanced planning related to future facilities needs. The narratives for all construction projects are included in this portion of the budget submission to identify the total facilities required in FY 1996. The program budgets in the Human Space Flight and Science, Aeronautics, and Technology appropriations include the specific facility projects as program requirements and reference the narratives provided in Mission Support for detailed descriptions and justifications.

In Human Space Flight, the FY 1996 budget request provides the second and final increment of funding for acquisition of a Neutral Buoyancy Laboratory (NBL) in support of the Space Station. NASA has recently negotiated a firm fixed-price lease/purchase agreement in the amount of \$35 million with McDonnell Douglas Corporation for the Clear Lake Development Facility (CLDF) and the construction of the NBL. The \$20.2 million appropriated in FY 1995 will be used to implement the lease/purchase agreement and the modification of the CLDF for the NBL. The \$14.8 million requested in FY 1996 will be used to complete the acquisition. The Congressional Committees have been formally advised of this plan. In support of the Space Shuttle at the Kennedy Space Center, funding is included to replace the substandard Chemical Analysis Facility with an efficient facility that meets environmental and safety standards; to provide a replacement of the inadequate Space Shuttle Main Engine Processing Facility outside the Vehicle Assembly Building (VAB) to eliminate

conflicts with Solid Rocket Motor stacking and movement activities which require evacuation of the VAB to meet mandatory safety requirements; and to replace deteriorated pumps, motors, pipes, and associated control system hardware in the Firex System at Launch Complexes 39A and 39B.

The FY 1996 request for Science, Aeronautics and Technology provides for completing two projects begun in prior years to meet mission requirements. Included are the modernization of the Ames Unitary Plan Wind Tunnel Complex, the most heavily used wind tunnel complex in NASA, and the construction of the Earth Systems

• Science Building at the Goddard Space Flight Center to support the Earth Observing System (EOS) Program. It also includes construction of an addition to the Microgravity Development Laboratory at the Marshall Space Flight Center to provide laboratories and clean rooms for developing and processing microgravity experiment flight hardware.

In Mission Support, funding is requested in FY 1996 for discrete projects to repair and modernize utility and building systems which have reached or exceeded their normal design life, including heating, cooling, mechanical, air, and electrical distribution facilities at Ames Research Center, Goddard Space Flight Center, Jet Propulsion Laboratory, Johnson Space Center, Kennedy Space Center, Lewis Research Center, Marshall Space Flight Center, Wallops Flight Facility, and White Sands Test Facility. Also included is a project at the Stennis Space Center to restore the navigational canal lock which is critical to the continued operation of the barge transportation system.

These facilities are critical to the development and operation of the space transportation system, and support of the payloads and launch facilities as well as our aeronautical and aerospace testing capabilities to support military and private industry users.

The FY 1996 construction program is required to help preserve and enhance the capabilities and usefulness of existing facilities and ensure safe, economical, and efficient use of the NASA physical plant. This request continues the necessary rehabilitation and modification program begun in prior years and continues a responsive repair program. The minor construction program provides a means to accomplish smaller facility projects which accommodate changes in technical and institutional requirements. The environmental compliance and restoration program is critical to ensuring that statutory environmental requirements are met and that necessary remedial actions are promptly taken.

Funds requested for facility planning and design cover advance planning and design requirements for potential future projects, master planning, facilities studies, engineering reports and studies, and the preparation of facility project design drawings and bid specifications.

CF SUM 2

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES SUMMARY OF THE BUDGET PLAN BY LOCATION (Thousands of Dollars)

	Fiscal Year	Fiscal Year	Fiscal Year 1996 Agency
LOCATION	1994	1995	Request
Ames Research Center	64. 402	31.800	23. 530
Dryden Flight Research Center	3.760	11.210	3. 320
Goddard Space Flight Center	32. 258	27. 110	26.785
Jet Propulsion Laboratory	10.820	10.910	13.300
Lyndon B. Johnson Space Center	21. 433	30.350	28. 155
John F. Kennedy Space Center	40.663	23. 450	32.300
Langley Research Center	69. 551	9. 020	8. 295
Lewis Research Center	55.870	9. 650	19. 265
George C Marshall Space Center	36.390	23. 675	31.640
John C. Stennis Space Center	14. 505	4. 280	8.800
Wallops Flight Facility	12. 285	4. 320	6.890
Various Locations	97.446	8. 955	10.580
Headquarters	5, 817	1. 770	1. 140
Facility Planning and Design	21. 500	10.000	10.000
Total Construction of Facilities	492. 700	206500	224_000

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NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES BUDGET PLAN BY APPROPRIATION AND PROJECT (Thousands of Dollars)

INSTALLATION AND PROJECT	Fiscal Year 1994	Fiscal Year 1995	Fiscal Year 1996 Agency Request	
HUMAN SPACE FLIGHT				
SPACE STATION:		20,200	14,800	
Construction of Neutral Buoyancy Laboratory (JSC)		20,200	14,800	CF 1-1
OTHER HUMAN SPACE FLIGHT:	34,300	12,300	17,400	
Replace Chemical Analysis Facility (KSC)			7,500	CF 1-5
Replace Space Shuttle Main Engine Processing Facility (KSC)			4,900	CF 1-9
Modernize Firex System, Pads A and B (KSC)		4,800	5,000	CF 1-13
Replace Components Refurbishment Laboratory (KSC)		7,500		
Replace Mission Control Air Handlers (JSC)	8,000			
Replace Thermal Vacuum Helium Refrigeration Systems (JSC)	7,400			
Modify Launch Complex 39 Exterior Utility Piping (KSC)	600			
Refurbish Launch Complex 39 Cooling System (KSC)	4,000			
Refurbish Launch Complex 39 Secondary Circuit Breakers (KSC)	3,300			
Restore C-5 Substation, Launch Complex 39 Area (KSC)	5,000			
Restore B-1 Test Complex (SSC)	6,000			
Total - Human Space Flight	34,300	32,500	32,200	

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES BUDGET PLAN BY APPROPRIATION AND PROJECT (Thousands of Dollars)

INSTALLATION AND PROJECT	Fiscal Year 1994	Fiscal Year 1995	Fiscal Year 1996 Agency Request	
SCIENCE, AERONAUTICS, AND TECHNOLOGY				
SCIENCE	33,600	17,000	20,000	
Construction of Earth Systems Science Building (GSFC)	12,000	17,000	17,000	CF 2-1
Laboratory (MSFC)			3,000	CF 2-5
(LaRC)	6,000			
Australia (JPL)	11,600			
Construction of 34-Meter Multifrequency Antenna, Madrid, Spain (JPL)	4,000			
<u>AERONAUTICS</u>	203,000	22,000	5.400	
Modernization of the Unitary Plan Wind Tunnel Complex (ARC)	25,000	22,000	5,400	CF 2-9
National Aeronautics Facilities Upgrade Program (Various Locations). Rehabilitation of Control Systems, National Full-scale	172,000			
Aerodynamics Complex (ARC)	2,100			
Upgrade of Outdoor Aerodynamic Research Facility (ARC)	3,900			
TECHNOLOGY	12,500			
Rehabilitation of Rocket Engine Test Facility (LeRC)	12,500			
Total - Science, Aeronautics, and Technology	249,100	39,000	<u>25,400</u>	

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES BUDGET PLAN BY APPROPRIATION AND PROJECT (Thousands of Dollars)

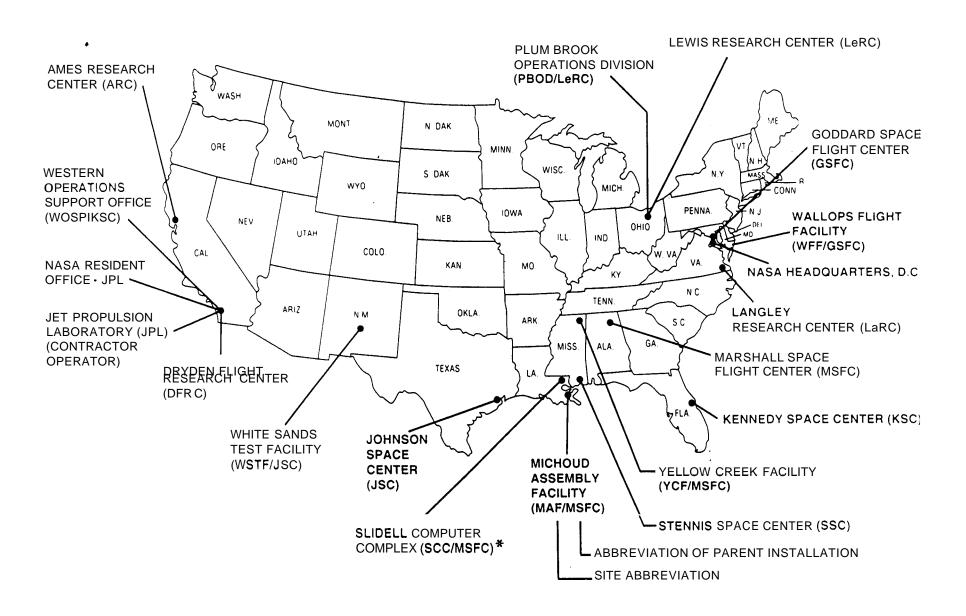
	Fiscal Year	Fiscal Year	Fiscal Year 1996 Agency	Page
INSTALLATION AND PROJECT	1994	1995	Request	No
MISSION SUPPORT				
Restoration of Flight Systems Research Laboratory (ARC)			6,300 c	CF 3.1-1
Restoration of Chilled Water Distribution System (GSFC)	5,000		3,000 0	CF 3.1-7
Replace Chillers, Various Buildings (JPL)	2,900		4,800 (CF 3.1-10
Rehabilitation of Electrical Distribution System,				
White Sands Test Facility $^{(JSC)}$			1,100	F 3.1-13
Replace Main Substation Switchgear and Circuit Breakers (JSC)			4,200 0	CF 3.1-16
Replace 15kV Load Break Switches (KSC)				CF 3,1-19
Rehabilitation of Central Air Equipment Building (LeRC)			•	F 3.1-22
Restoration of High Pressure Air Compressor System (MSFC)	8,500		•	F 3,1-25
Restoration of Information and Electronic Systems Laboratory (MSFC).			•	F 3.1-28
Restoration of Canal Lock (\$SC)				F 3.1-31
Restoration of Primary Electrical Distribution System (WFF)			•	CF 3.1-34
Seismic Upgrade of Research, Development, and Test Building (DFRC).		8,000	_ _ _ _ <u>_</u> _ <u>_</u>	
Restore Exterior/Interior Systems, Buildings 3, 13, and 14 (GSFC)		5,000		
Modernize Condenser Water Systems, Southern Sector (JPL)		4,300		
Rehabilitate Utility Tunnel Structure and Systems (JSC)		4,300		
Modernize Payloads Hazardous Servicing Facility HVAC System (KSC)		1,500		
Modernize Metrology and Calibration Facility (MSFC)		4,900		
Replacement of Central Plant Steam and Electrical Generation	0.000			
Equipment (GSFC)	8,600			
Rehabilitate Electrical Distribution System, Project Management	2 200	_		
Building (JSC)	2,200		4-	
Refurbish Vehicle Assembly Building/Pad Water Storage Tanks (KSC)	3,000			
Rehabilitate Industrial Area Fire Alarm Reporting System (KSC)	4,900			
Restore Class III Landfill (KSC)	1,900			

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES BUDGET PLAN BY APPROPRIATION AND PROJECT (Thousands of Dollars)

INSTALLATION AND PROJECT	Fiscal Year 1994	Fiscal Year 1995	Fiscal Year 1996 Agency Request	Page No
MISSION SUPPORT (Continued)				
Restoration of Electrical Power System (MSFC)	2,600 4,000 3,000		 	
Restoration of Airfield (WFF)	5,200			
Repair of Facilities at Various Locations, Not in excess of \$1,500,000 per project	36,000	30,000	35,000	CF 3.2
Rehabilitation and Modification of Facilities at Various Locations, Not in excess of \$1,500,000 per project	36,000	30,000	35,000	CF 3.3
Minor Construction of New Facilities and Additions to Existing Facilities at Various Locations, Not in excess of \$1,500,000 per project	14,000	2,000	3,800	CF 3.4
Facility Planning and Design	21,500	10,000	10,000	CF 3.5
Environmental Compliance and Restoration	50,000	35,000	37,000	CF 3.6
Total - Mission Support	209,300	<u> 135_000</u>	166,400	
Total - Construction of Facilities	492,700	-	224,000	

(Total Construction of Facilities funding included in the three appropriations)

LOCATION OF MAJOR AND COMPONENT INSTALLATIONS



RECORDED VALUE OF CAPITAL TYPE PROPERTY INHOUSE AND CONTRACTOR-HELD AS OF SEPTEMBER 30,1994 (DOLLARS IN THOUSANDS)

REPORTING INSTALLATION	LAND	BUILDING	OTHER STRUCTURES AND FACILITIES	LEASEHOLD IMPROVEMENTS	TOTAL	EQUIPMENT	FIXED ASSETS IN PROGRESS	GRAND TOTAL
REPORTING INSTALLATION	546	DOILDING		IVI NOVEMENTO				
AMES RESEARCH CENTER	6,865		92m	0	735,561	422,998	139,73	
ARC MOFFETT FIELD, CA	2,928		26,329	0	552,170		121 , 539	-,
DRYDEN FLIGHT FACILITY EDWARDS, CA	0		27,016	0	90,144		18,193	
VARIOUS LOCATIONS	3 , 937	50,655	38,655	0	93.247	101.	0	93,348
GODDARD SPACE FUGHT CENTER	3,341	308,365	140,405	0	452.1 11	667,381	48,862	.,,
CSFCCREENBELT. MD	1 , 578		39,122	0	251,721		39,388	
TRACKING STATIONS NETWORK	0	35,155	11 , 719	0	4 6 , 874		966	
WFF-WALLOPS ISLAND, VA	1.763	59,304	84.788	0	145,855	83,799	8,508	
VAROUS LOCATIONS	0	2,885	4,776	0	7 , 661	146.441	0	154,102
JET PROPULSION LABORATORY	1.189	200,271	114,671	1,096	317,227	3,918,821	0	4,236,048
JPL PASADENA, CA	1,189	200,271	114,671	1,096	317,227	3,918,821	0	4,236,048
JOHNSON SPACE CENTER	11,256	344,021	122.3 51	105	477.733	835,686	25.94 1	1,339,360
JSC-HOUSTON, TX	7,309	289,251	78,826	0	375,386	515,171	25,941	916,498
WHITE SANDS TEST FACILITY LOS CRUCES, NM	377	15,217	37,482	105	53 , 181	. 0	0	53,181
VARIOUS LOCATIONS	3 , 570	39,559	6,043	0	49,17	2 320515	0	369,687
KENNEDY SPACE CENTER	73 , 672	629,905	568,601	0	1272,178	877,600	1 43.9 12	2,293,690
KSC-CAPE CANAVERAL, FL	73 , 672	629,905	568,601	0	1,272,178	886m.	143.912	1,504,692
WESTERN TEST RANGE, LOMPAC, CA	0	0	0	0	0	31 11	0	31 11
VARIOUS LOCATIONS	0	0	0	0	0	785,887	0	785,887
LANGLEY RESEARCHOENTER	156	248.527	433,201	0	681,884	350,737	75.393	1,108,014
LARC-HAMPTON, VA	156	248.527	433,201	0	681,884	340,444	75.393	1,097,721
VARIOUS LOCATIONS	0	0	0	0	0	10,293	0	10,293
LEWIS RESEARCHCENTER	2,621	334,673	120,284	136	457,714	267,542	106,540	831,796
LERC-CLEVELAND, OH	316	255,489	100,811	136	356,752	173.771	106,540	637,063
PLUMBROOK, SANDUSKY, OH	2,305	79,184	19,473	0	100,962	79 , 693	0	180,655
VARIOUS LOCATIONS	0	0	0	0	0	14,078	0	14,078
MARSHALL SPACE FUGHT CENTER	1 1,093	496,079	248,696	0	755,868	812,048	13,003	1,580,919
MSFC-HUNTSVILLE, AL	0	208,728	103,013	0	311,741	568,789	13,003	893533
MICHOUD ASSEMBLY FACILITY, LA	7,162	166,438	89,524	0	263,124	73.326	0	336,450
SLIDELL COMPUTER COMPLEX, LA	69	5,253	3,179	0	8,501	8,040	0	16,541
VARIOUS LOCATIONS	3,862	115,660	52,980	0	172,502	161,893	0	334,395
STENND SPACE CENTER	18,080	134,730	244,950	0	397.760	58,135	46533	502,428
STENND SPACE CENTER	18,080	134,730	244,950	0	397.760	57 , 923	46,533	502,216
VARIOUS LOCATIONS	0	0	0	0	0	212	0	212
NASA HEADQUARTERS	0	0	0	218	218	47,085	0	47,303
HASA HOS. WASH. DC	0		0	218	218	47,085	0	47,303
VARIOUS LOCATIONS	0	-	0	0	0	0	0	0
AGENCY TOTAL	128,273	3,333,267	2,085,159	1,555	5,548,254	8,258,033	599,916	14,406,203

CF SUM 9

Project Justification

Human Space Flight

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES

SUMMARY

HUMAN SPACE FLIGHT

		Page
	Amount	No.
	(Dollars)	
Space Station:		
Construction of Neutral Buoyancy Laboratory, Johnson Space Center	14,800,000	CF 1-1
Other Human Space Flight:		
Replace Chemical Analysis Facility, Kennedy Space Center	7,500,000	CF 1-5
Kennedy Space Center	4,900,000	CF 1-9
Modernize Firex System, Pads A and B, Kennedy Space Center	5,000,000	CF 1-13
Total Human Space Flight	32,200,000	

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Construction of Neutral Buoyancy Laboratory

INSTALLATION: Lyndon B. Johnson Space Center

FY 1996 Estimate: \$14,800,000

LOCATION OF PROJECT: Houston, Harris County, Texas

COGNIZANT HEADQUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Des <u>ign</u>	<u>Construction</u>	Total
Specific Construction Funding Capitalized Investment	\$4,515,634	\$20,200,000	\$24,715,634
Total	\$ <u>4,515,634</u>	\$ <u>20,200,000</u>	\$24,715,634

SUMMARY PURPOSE AND SCOPE:

This project provides the second and final increment of funding for acquisition of the Neutral Buoyancy Laboratory (NBL) to meet the requirements for extravehicular activity (EVA) simulations for astronaut training, EVA procedures development, and validation for the Space Station assembly and operations. NASA's FY 1995 budget for the Space Station included \$20.2 million for the first increment of funds for construction of the NBL. NASA has recently negotiated a firm fixed-price lease/purchase agreement in the amount of \$35 million with McDonnell Douglas Corporation for the Clear Lake Development Facility (CLDF) and the construction of the NBL. The \$20.2 million appropriated in FY 1995 will be used to implement the lease/purchase agreement and the modification of the CLDF for the NBL. This \$14.8 million will be used to complete the acquisition. The Congressional Committees have been formally advised of this acquisition plan.

PROJECT:

This project is required for EVA simulations for astronaut training and procedures development for the Space Station. A major critical requirement is the validation of EVA timelines to ensure that the EVA activities can be successfully carried out. Experience from several satellite retrieval/servicing EVA tasks, such as Solar Maximum, Westar/Palapa, Syncom, Intelsat-VI, and the recent Hubble Space Telescope, has clearly shown that the more realistic, complete simulations made possible by the larger pool size of the NBL will significantly increase assurance of successful and safe EVA mission operations.

Techniques developed and refined in neutral buoyancy facilities allow astronauts in space suits to perform space-related EVA operations on the ground in a way that correlates closely to actual on orbit task performance. Existing facilities were sized for existing program hardware. Larger facilities are required for the larger Space Station flight hardware assemblies. The NBL will accommodate the large space hardware portions and provide realistic EVA development and operations planning activities during the Space Station buildup and follow-on operations. There are no acceptable neutral buoyancy facilities available for providing adequate Space Station EVA evaluations and astronaut training. The NBL also will be the primary EVA facility for Space Shuttle and other program requirements.

IMPACT OF DELAY:

The NBL is required to support Space Station assembly engineering and training and will be invaluable for the assembly missions which involve significant EVA complexities. Delay in providing the NBL will seriously impact Space Station assembly and operations.

PROJECT DESCRIPTION:

The lease/purchase agreement includes the following CLDF facilities and all necessary modifications to the Assembly and Test Building (ATB) to provide an NBL within the ATB. All of the following facilities are metal panel structures that include heating, ventilation, air conditioning, associated utility services, parking, and access roadways:

- The Assembly and Test Building, approximately 101,800 gross square feet, will house the NBL with tank dimensions of approximately 202 by 102 by 40 feet.

- The Light Manufacturing Facility, approximately 98,200 gross square feet, will accommodate construction, modification, and storage for training mockups used in the NBL.
- The Avionics Development Facility, approximately 51,600 gross square feet, will provide contiguous laboratory space for avionics and associated software development, integration and testing and space for approximately 250 people associated with these operations.

A separate metal building of approximately 3,000 square feet which houses the breathing gas system will also be provided. Activation items include furniture, telephone system installation, and facility start-up supplies. The laboratory will be a steel framed structure with insulated metal panels comprising approximately 72,000 square feet. The tank will be 202 by 102 by 40 feet deep.

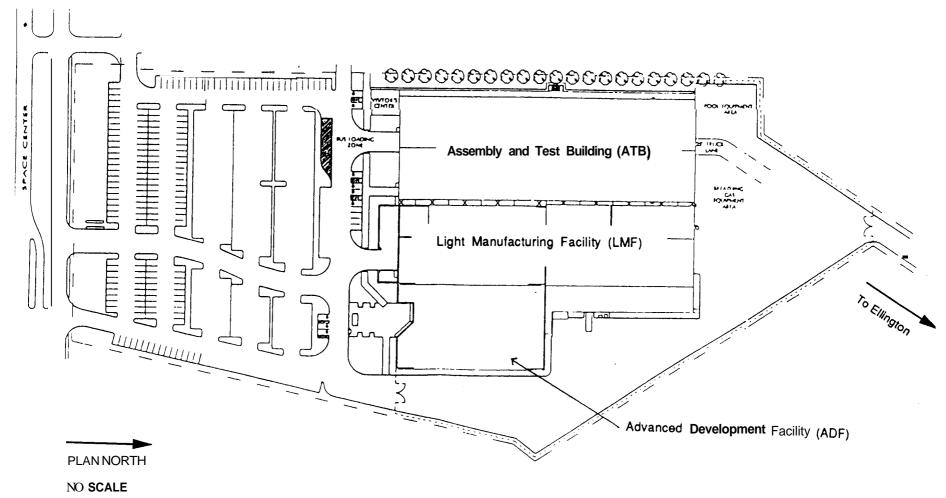
PROJECT COST ESTIMATE: Total estimated cost of the project is \$35.0M. Previous funding of \$20.2M was provided in FY 1995.

LIST OF RELATED GRAPHICS: Figure 1 - Lease/purchase site

FUTURE ESTIMATED FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

LYNDON B. JOHNSON SPACE CENTER FISCAL YEAR 1996 ESTIMATES CONSTRUCTION OF NEUTRAL BUOYANCY LABORATORY

LEASE/PURCHASE SITE



CF 1-4

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Replace Chemical Analysis Facility

INSTALLATION: John F. Kennedy Space Center

FY 1996 Estimate: \$7,500,000

LOCATION OF PROJECT: John F. Kennedy Space Center, Brevard County, Florida

COGNIZANT HEADOUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$1,187,982	\$7,500,000 	\$8,687 , 982
Total	\$ <u>1,187,982</u>	\$ <u>7,500,000</u>	\$ <u>8,687,982</u>

SUMMARY PURPOSE AND SCOPE:

The purpose of this project is to upgrade the existing Space Shuttle Chemical Analysis Facility by replacing approximately 2,800 square meters and relocating the tanker maintenance garage.

PROJECT:

The Chemical Analysis Facility is overcrowded, does not comply with OSHA fire safety standards, has aging utility systems, and has friable asbestos in the roof deck and mechanical areas. Modifications to replace the utility systems, install fire sprinklers, install non-chlorofluorocarbon (CFC) cleaning equipment upgrades, and remove the asbestos have been canceled due to the requirement to keep this mission critical operation on-line. The facility is currently operated 7 days per week to support the chemical analysis of Space Shuttle and Air

Force flight components, and on-site institutional environmental sample analysis for KSC and Cape Canaveral Air Force Stations. In addition, the existing facility is located within the Shuttle launch impact zone requiring evacuation and subsequent work stoppage on launch days.

IMPACT OF DELAY:

Continued use of the existing facility would result in fire safety noncompliance, overcrowding, noncompliance with non-CFC cleaning equipment upgrades, and increased breakdowns of out-dated utility systems.

PROJECT:

This project provides for replacing approximately 2,800 square meters for chemical analysis labs, office area, field cleaning annex, hypergol decontamination building, warehouse, POL chemical storage building, and a hazardous waste storage building. A fire protection and detection system will be installed. Services provided will include communication, electricity, water, sewer, compressed air, and hazardous waste storage. Vapor containment equipment to supplement the existing CFC equipment will also be incorporated into this facility. Also included is the relocation of all activities associated with the maintenance of the tankers and trailers for cryogenics, gases, and other fluids used to support launch operations. The original site will also be restored to grade.

PROJECT COST ESTIMATE:	Unit of Measure	Quantity	Unit Cost	Cost
Construction				\$ <u>7,500,000</u>
Civil	LS			440,000
Structural	LS			4,380,000
Mechanical	LS			1,500,000
Electrical	LS			1,180,000
Total			•	\$ <u>7,500,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan Figure 2 - Perspective

OTHER EQUIPMENT SLMMARY: \$4,600,000 of analytical equipment will be provided from other program resources.

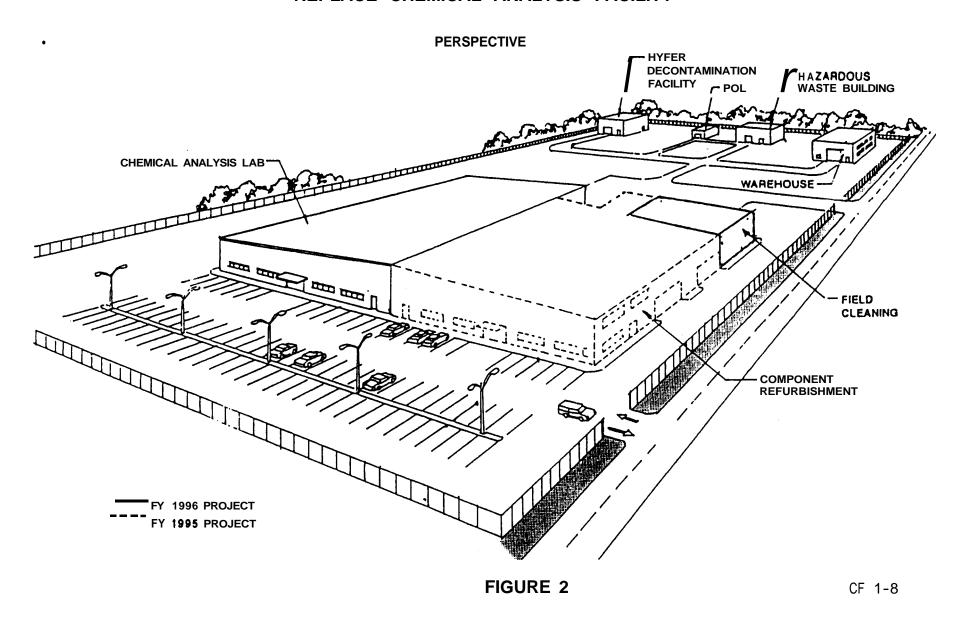
FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES R<PLACE CHEMICAL ANALYSIS FACILITY

LOCATION PLAN JOHN F. KENNEDY SPACE CENTER, FLORIDA **PROJECT** VICINITY J: 1222000 FIGURE 1

CF 1-7

JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES REPLACE CHEMICAL ANALYSIS FACILITY



CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Replace Space Shuttle Main Engine Processing Facility

INSTALLATION: John F. Kennedy Space Center

FY 1996 Estimate: \$4,900,000

LOCATION OF PROJECT: John F. Kennedy Space Center, Brevard County, Florida

COGNIZANT HEADQUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning <u>and Design</u>	Construction	<u>Total</u>
Specific Construction Funding Capitalized Investment	\$493,836 	 \$ <u>12.665.718</u>	\$ 493,836 12,665,718
Total	\$ <u>493.836</u>	\$ <u>12,665,718</u>	\$ <u>13,159,554</u>

SUMMARY PURPOSE AND SCOPE:

The purpose of this project is to upgrade the existing Space Shuttle Main Engine (SSME) shop by replacing approximately 2,800 square meters.

PROJECT:

SSME operations at KSC are currently conducted in the Vehicle Assembly Building (VAB) low bay in an area not originally designed for those activities. The capacity of the current three vertical workstand shop is inadequate to support the volume of SSME processing. An area designed specifically for SSME processing is required to provide adequate space, optimize work and

material flow, upgrade personnel safety, preclude engine damages and improve flight hardware quality assurance.

IMPACT OF DELAY:

Any delay will continue the present risk to personnel safety and engine damage while processing SSMEs. Extremely limited space reduces engine throughput and conflicts with the VAB Abatement Plan goals. It will also continue the current costly overtime processing caused by working around Solid Rocket Motor stacking and movement schedules which require evacuation of the VAB to meet mandatory safety requirements.

PROJECT:

This project constructs a 2,800 square meter building addition to the east end of the existing Orbiter Processing Building-3 (OPF-3) Annex. It will be constructed of similar materials - steel framed and metal panel systems walls - as the OPF-3 and its low bay annex. The space will consist of three main areas: A high bay with a 15-ton overhead crane, a vertical processing area with workstands, and a 10-ton overhead crane, and ancillary storage and support space. Support requirements such as the existing security systems, storage, shops, and locker room at OPF-3 will be shared resulting in program savings.

PROJECT COST ESTIMATE:	Unit of		Unit	
	Measure	<u>Ouantity</u>	Cost	Cost
Construction				\$4,900,000
Structure	LS			3,000,000
Mechanical	LS			900,000
Electrical	LS			400,000
Cranes	LS			600,000
Total				\$ <u>4,900,000</u>

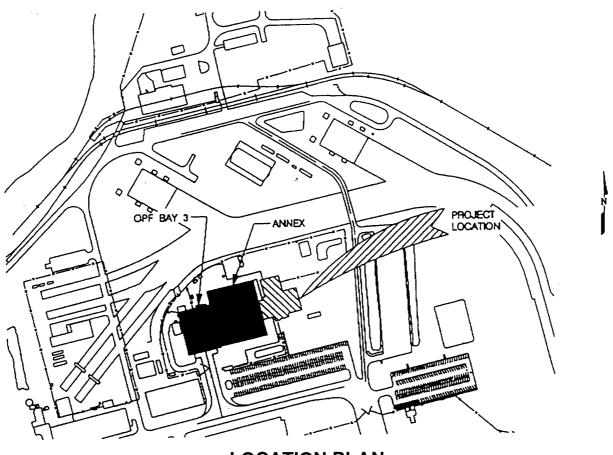
LIST OF RELATED GRAPHICS: Figure 1 - Location Plan Figure 2 - Perspective

OTHER EQUIPMENT SUMMARY: \$2,500,000 of equipment will be provided from other program resources.

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES REPLACE SPACE SHUTTLE MAIN ENGINE PROCESSING FACILITY

SSME PROCESSING FACILITY

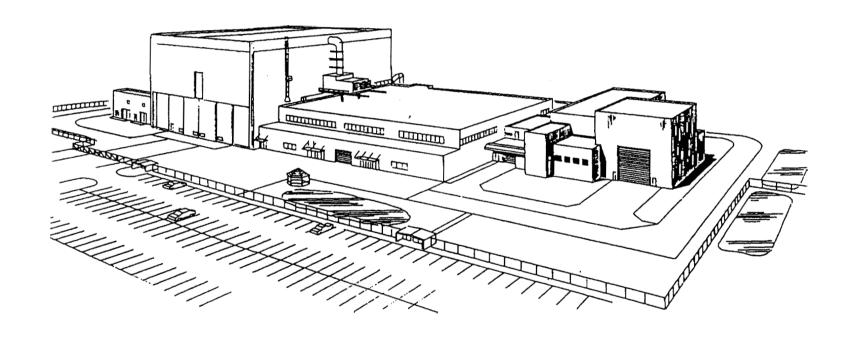


LOCATION PLAN

FIGURE 1

JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES REPLACE SPACE SHUTTLE MAIN ENGINE PROCESSING FACILITY

SSME PROCESSING FACILITY



PERSPECTIVE

FIGURE 2

CF 1-12

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Modernize Firex System, Pads A and B

INSTALLATION: John F. Kennedy Space Center

FY 1996 Estimate: \$5,000,000

LOCATION OF PROJECT: John F. Kennedy Space Center, Brevard County, Florida

COGNIZANT HEADOUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning <u>and Design</u>	Construction	Total
Specific Construction Funding Capitalized Investment	\$875,429	\$ 4,800,000 216,362,462	\$ 5,675,429 216,362,462
Total	\$ <u>875,429</u>	\$221,162,462	\$ <u>222,037,891</u>

SUMMARY PURPOSE AND SCOPE:

This project upgrades the Firex system by replacing pumps, motors, pipes, and all associated control system hardware.

PROJECT JUSTIFICATION:

The existing pumps, motors, and underground piping have deteriorated over the past 25 years. A majority of system replacement components are no longer manufactured. With the present system configuration, nominal flow rates are marginal. Pad Compressed Air System needs to be moved to

the LC-39 Water Pumping Station to avoid SRB exhaust cloud. These modifications will assure system performance over the life of the Shuttle program.

IMPACT OF DELAY:

Increasing system and component failures could render the Pad A and B Firex Protection System inadequate during an emergency. Personnel safety will be compromised and damage to the Pads 'could occur.

PROJECT:

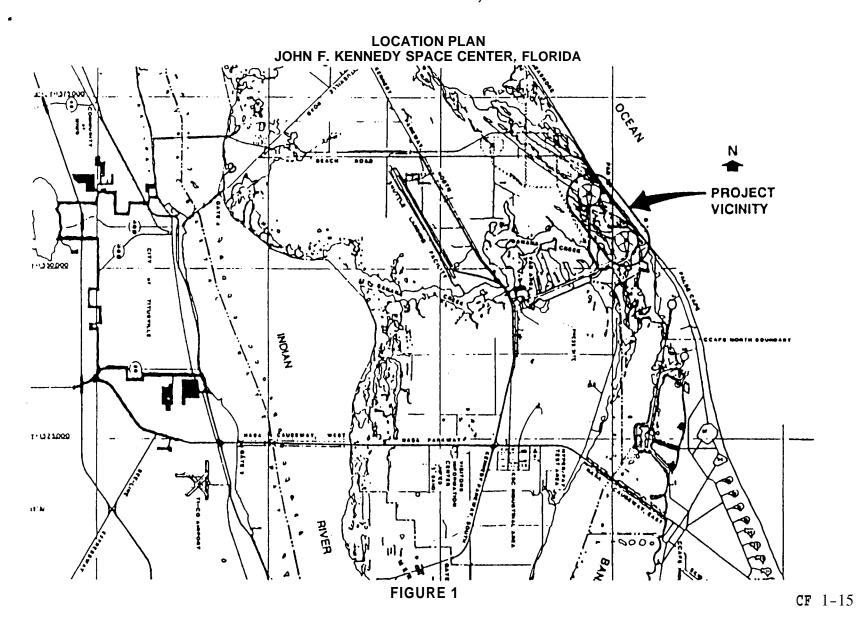
This project upgrades existing Firex pumps, motors, and diesels required for system pressure specifications. Also, a new 500 mm underground pipe will be installed between the Pump Station and Pads A and B. The Pad Compressed Air System will be moved to the Water Pumping Station.

PROJECT COST ESTIMATE:	Unit of		Unit	
	Measure	<u>Ouantity</u>	Cost	Cost
Construction				\$ <u>5,000,000</u>
Pumps	LS			2,100,000
Pipe Installation Components & Installation	LS LS			2,700,000 175,000
Demolition	LS			25,000
Total				\$ <u>5,000,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan Figure 2 - Site Plan (LC-39 Pad A) Figure 3 - Site Plan (LC-39 Pad B)

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES MODERNIZE FIREX SYSTEM, PADS A AND B



JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES MODERNIZE FIREX SYSTEM, PADS A AND B

SITE PLAN LC-39 PAD A

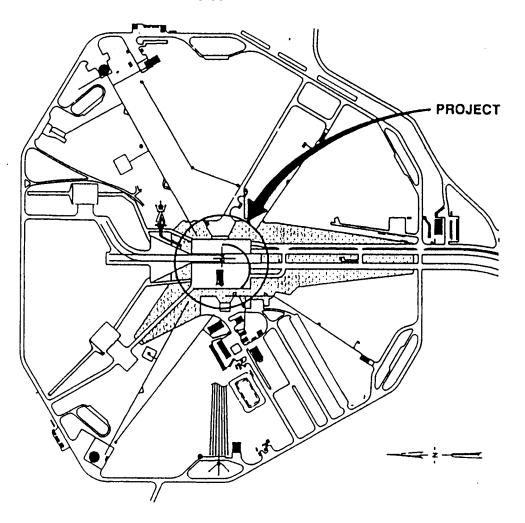


FIGURE 2

JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES MODERNIZE FIREX SYSTEM, PADS A AND B

SITE PLAN LC-39 PAD B **PROJECT**

CF 1-17

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES

SUMMARY

SCIENCE, AERONAUTICS, AND TECHNOLOGY

		Page
	Amount	No.
		
	(Dollars)	
Science:		
Construction of Earth Systems Science Building,		
Goddard Space Flight Center	17 000 000	CF 2-1
Construction of Addition to Microgravity Development Laboratory,	2 000 000	on 2 5
Marshall Space Flight Center	3 000 000	CF 2-5
Aeronauti:		
Modernization of the itary Plao ங்றை Tunnel C ஓட்க Ames Research Center	5 400 000	Cm 2-9
Total Science Aeronautics and Technology	25 400 000	

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Construction of Earth Systems Science Building

INSTALLATION: Foddard Space Fliaht Center

FY 1996 Estimate: \$17,000,000

LOCATION OF PROJECT: Greenbelt, Prince George's County, Maryland

COGNIZANT HEADOUARTERS OFFICE: Office of Mission to Planet Earth

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$4 , 554,050	\$29, 000, 000	\$33,554,050
Total • • • • • • • • • • • • • • • • • • •	\$ <u>4,554,850</u>	\$29,000,000	\$33,554,850

SUMMARY PURPOSE AND SCOPE:

This project provides the third and final increment of the Earth Systems Science Building (ESSB) at the Goddard Space Flight Center (GSFC). The facility will provide approximately 290,000 square feet to house civil service, contractor, and visiting scientist personnel conducting interdisciplinary Earth science and research into global change. This facility is located adjacent to the Earth Observing System Data Information System (EOSDIS) Facility and will support the Earth Observing System (EOS) program by data analysis, assimilation, and instrument and algorithm development.

PROJECT JUSTIFICATION:

The United States has taken the leadership role in one of the largest Earth Science enterprises—Global Change research. The Earth Observing Systems (EOS) Program is a critical component of this effort. It will contribute principal Earth observing, data processing and archiving, and Earth systems scientific research capabilities essential to conduct this research. Goddard Space flight Center is NASA's lead Center for EOS, with responsibility for development of Earth Observing capabilities including the Earth Observing System Morning Crossing (EOSAM) and Earth Observing System Afternoon Crossing (EOSPM) spacecraft; GSFC-sponsored NASA facilities class instruments; Earth Science mission operations; principal or co-investigators for a number of EOS-related scientific investigations; Land Remote-Sensing Satellite (LANDSAT); and processing, archiving, and disseminating GSFC-related EOS data.

The Earth System Science Building (ESSB) brings together vital elements of GSFC's substantial Earth Sciences talent in facilities dedicated to the conduct of EOS/Global Change research. This is essential to facilitate and promote the interdisciplinary scientific research required to achieve EOS/Global Change research goals. The ESSB will also provide a venue for collaboration between NASA and other scientists engaged in Global Change research. The proximity of the ESSB Facility to the EOSDIS Facility will provide ready access to the GSFC EOS Distributed Active Archive Center (DAAC), the central repository (located within the EOSDIS Facility) for all GSFC EOS-related data.

IMPACT OF DELAY:

If the ESSB facility is delayed, it will adversely impact the analysis and understanding of BOS data, as well as delay the development of instrumentation and algorithms for future Earth Science missions.

PROJECT:

The 290,000 square foot facility is located on the east site adjacent to the EOSDIS Facility at Greenbelt and Soil Conservation Service Roads. The first increment (FY 1994) provided for site development/utilities, and included extension of basic utilities infrastructure to the ESSB site, expansion of EOSDIS utility plant including provision for backup diesel electric power, and construction of ESSB footings and foundations. The second increment (FY 1995) will provide the ESSB shell and procurement of building architectural, mechanical and electrical long lead items. This third and final increment will provide for installation of the architectural, mechanical,

and electrical long lead items; construction of building interior, partitioning, and finishes; and completion of the facility.

PROJECT COST ESTIMATE:	Unit of		Unit	
•	Measure	<u>Ouantity</u>	Cost	Cost
Construction:	~			\$17,000,000
Architectural	LS			10,200,000
Mechanical	LS			2,800,000
Electrical	LS			4,000,000
Total				\$ <u>17,000,000</u>

Note: The total cost of the project is estimated to be \$46 million. In FY 1994, \$12M was provided and in FY 1995, \$17M was provided.

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

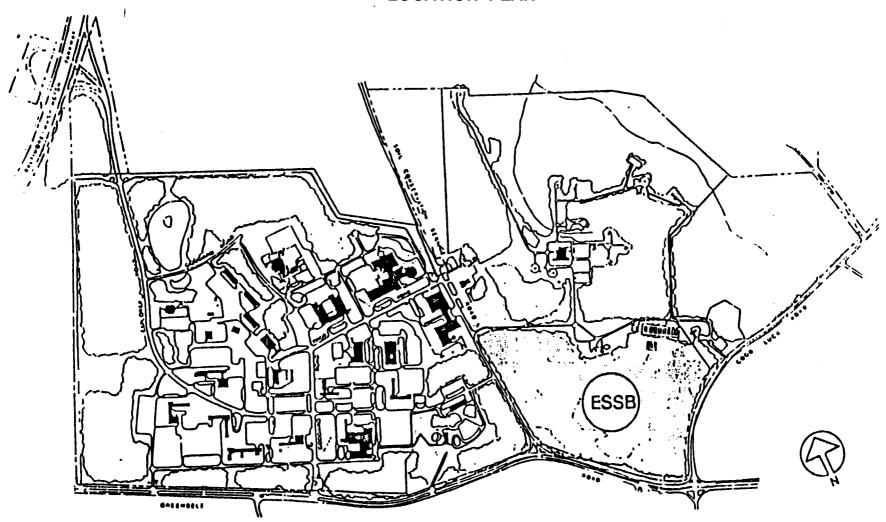
OTHER EQUIPMENT SUMMARY:

Noncollateral equipment such as systems furniture, other furnishings, and equipment for special purpose areas will be required at a cost of approximately \$20,000,000, which will be provided from other program resources.

FUTURE ESTIMATED CONSTRUCTION FUNDING RSOUIRED TO COMPLETE THIS PROJECT: None

GODDARD SPACE FLIGHT CENTER FISCAL YEAR 1996 ESTIMATES CONSTRUCTION OF EARTH SYSTEMS SCIENCE BUILDING (ESSB)

LOCATION PLAN



FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Construction of Addition to Microgravity Development Laboratory

INSTALLATION: Georue C. Marshall Space Fliaht Center

FY 1996 Estimate: \$3,000,000

LOCATION OF PROJECT: Marshall Space Flight Center, Madison County, Alabama

COGNIZANT HEADOUARTERS OFFICE: Office of Life and Microgravity Sciences and Applications

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning <u>and Design</u>	Construction	Total
Specific Construction Funding Capitalized Investment	\$240,000 	\$ <u>541,040</u>	\$240,000 <u>541,040</u>
Total	\$ <u>240,000</u>	\$ <u>541,040</u>	\$ <u>781,040</u>

SUMMARY PURPOSE AND SCOPE:

This project provides for the construction of a 1,600 square meter addition to the Microgravity Development Laboratory, Building 4493. The addition will house ground control experiment laboratories (GCEL) and clean rooms for the development of flight hardware. The space provided will also be used for the processing of microgravity experiment flight hardware before and after scheduled flights. The existing structure is not large enough to accommodate these efforts.

PROJECT JUSTIFICATION:

The Microgravity Experiments Project Office is establishing a Microgravity Development Laboratory facility in which to conduct microgravity science and applications research. This project will increase the capabilities for the facility to support microgravity experiment development, processing of flight hardware, and in-flight operations. The facility will include GCEL, hardware clean rooms, a Microgravity User Operations Facility, and a Microgravity Data Center and Archive. Building 4493 has been selected to house these activities, however, it is too small to operate them all. The proposed addition will provide space for the GCEL, and for clean room, laboratory, and office activities. The remaining activities will be housed in the existing portion of the building. These activities are currently being conducted at inadequate and remote locations at MSPC or at off-site contractor locations. This marginal support creates an unnecessary risk to the cost, schedule, and quality of scientific development that can be avoided by constructing this addition. There is no contiguous space at MSFC suitable for the entire activity. Restoration and outfitting, with unavoidable duplication of equipment, of the three to four locations required creates a need for supplemental work force and would require frequent movements of flight hardware between the locations. In addition internal development time frames would be increased along with greater risk of damaging the hardware during the moves.

IMPACT OF DELAY:

Deferring this project will adversely impact the development of microgravity experiments available for currently manifested Shuttle flights as planned for the space station. By not constructing the facility as planned, the required timeliness and quality of supporting research can not be attained at the lowest cost and the underlying science infrastructure will be degraded.

PROJECT:

The project provides for the construction of an approximately 1,600 square meter addition to the west end of Building 4493. Office areas, conference rooms, corridors, laboratories, and work areas requiring no special construction will have painted gypsum board walls and mineral board suspended acoustic ceilings. Certain laboratory areas will require a variety of special features ranging from raised computer flooring to prefabricated clean room components. Clean rooms will generally be constructed using wall panels consisting of porcelain enamel bonded to a rigid backing material. The project provides for the installation of light-duty cranes; high purity air and high pressure gas services; electrical power and data distribution systems; and heating,

ventilation, and air conditioning (HVAC) systems. High bay space with 6 meter clear height will be provided along with support areas such as airlocks, storage space, and dressing rooms. An office area will be provided to support science investigators.

PROJECT COST ESTIMATE:	Unit of Measure	<u>Ouantity</u>	Unit Cost	Cost
Construction				\$ <u>3,000,000</u>
Site	LS			100,000
Civil	LS			720,000
Architectural/Structural	LS			460,000
Mechanical	LS			1,020,000
Electrical	LS			700,000
Total				\$ <u>3,000,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

OTHER EQUIPMENT SUMMARY: \$500,000 of support equipment will be provided from other program resources.

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

MARSHALL SPACE FLIGHT CENTER FISCAL YEAR 1996 ESTIMATES CONSTRUCTION OF ADDITION TO MICROGRAVITY DEVELOPMENT LABORATORY

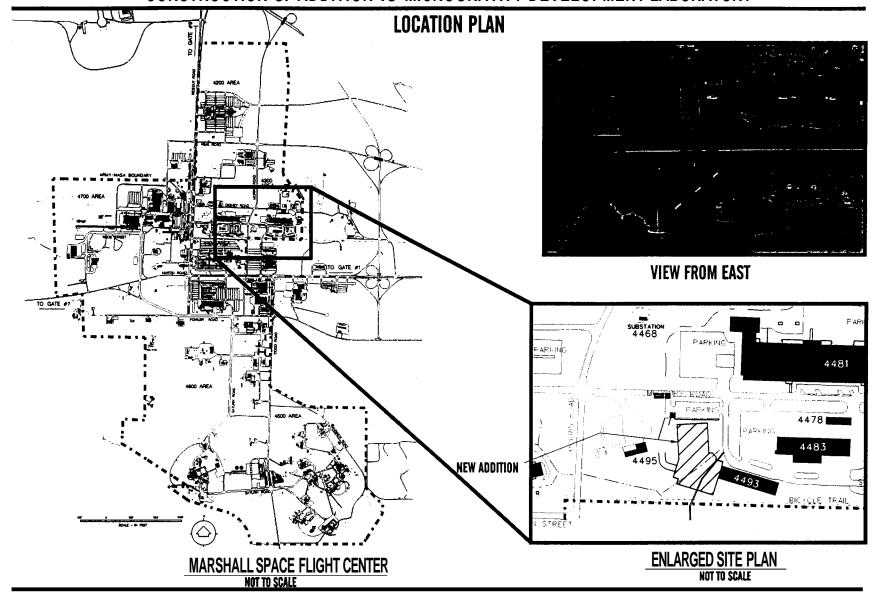


FIGURE 1

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Modernization of the Unitary Plan Wind Tunnel Complex

INSTALLATION: Ames Research Center

FY 1996 Estimate: \$5,400,000

LOCATION OF PROJECT: Moffett Field, Santa Clara County, California

COGNIZANT HEADOLIARTERS OFFICE: Office of Aeronautics

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding	\$4,600,000 	\$ 55,000,000 51,401,574	\$ 59,600,000 51.401.574
Total	\$ <u>4,600,000</u>	\$ <u>106,401,574</u>	\$111,001,574

SUMMARY PURPOSE AND SCOPE:

This project provides funding for modernization of the Unitary Plan Wind Tunnel Complex to improve productivity, reliability, and the quality of test results. The project will provide new automated tunnel and model support controls; automated controls for tunnel auxiliaries; flow quality improvements in the 11 by 11 foot Transonic Wind Tunnel (11-ft TWT); repair or replacement of aging facility systems; and repair of weld defects in the pressure shell to allow recertification.

PROJECT JUSTIFICATION:

The Unitary Plan Wind Tunnel (UPWT) is a vital National high-speed tunnel facility consisting of one transonic and two supersonic test sections and supporting auxiliary equipment. This facility is the most heavily used wind tunnel complex in NASA. However, the facility's productivity is limited by the 1950's era control systems and the increasing frequency of equipment breakdowns due to age and heavy use. Modernization is needed now to improve productivity, data quality, and reliability. This complex has been operated on three-shifts-per-day basis since 1956, with minimal improvements. Tunnel downtime resulting from equipment and control failures has caused major delays to important aircraft projects. Tunnel backlog of testing exceeds two years. Lack of modern data acquisition equipment results in over half of tunnel tests being concluded before all needed data is acquired. Comparable foreign facilities have shown two to three times the productivity achieved in this wind tunnel complex.

Since it was placed in service in 1956, the UPWT Complex has contributed to the development of almost every U.S. developed military and civil aircraft flying or nearing service in its speed regime of Mach 0.3 to 3.5, as well as every U.S. manned spacecraft. It has provided valuable experimental results for development of military aircraft such as F-100, F-106, F-111, F-14, F-15, F-16, F-18, F-22, B-58, B-70, B-1, A7, and EA-6; and for commercial transports, including McDonnell Douglas DC-8, 9, 10, 11, 87V/88V, and 90, as well as Boeing 727, 747, 757, 767, and 777.

Repair or replacement of tunnel components that have reached the end of their useful life is required. Also, the welds in the tunnel shell contain defects typical of 1950's technology and must be repaired and the pressure shell recertified.

IMPACT OF DELAY:

Failure to modernize this facility will increase the delay in acquiring critical test data. The existing (unmodified) facility will continue to fail more frequently, requiring the use of alternate testing resources in Europe and other countries. This in turn, will reduce or delay improvements to U.S. commercial and military aircraft, and will significantly increase the cost of testing. In addition, NASA's leadership role in aeronautical research and development will diminish resulting in further degradation of the United States' world leadership in aviation.

PROJECT:

This increment of work will complete controls modernization, automation, and replacement; flow quality improvements and pressure vessel shell repair. The total project includes refurbishing 'and providing automated controls for the tunnel systems, model support systems, make-up air system, and compressor lubrication system; enlarging and modernizing the control rooms; and installing flow quality improvements in the 11-ft TWT. The project also includes refurbishing, repairing, or replacing major components, including the cooling tower, large electrical switch-gear, and make-up air system; and repairing weld defects in the pressurized portions of the tunnel circuits and make-up air system and recertifying the pressurized systems for safe operation.

PROJECT COST ESTIMATE	Unit of Measure	Ouantity	Unit Cost	Cost
Construction:				\$ <u>5.400.000</u>
Flow Quality Improvements	. LS			1,100,000
Control System	. LS			3,140,000
Repair of Pressure Vessels	. LS			320,000
Construction Management	. LS			340,000
Integration	. LS			500,000
Total				\$ <u>5,400,000</u>

Note: This cost estimate provides for the FY 1996 increment of the project. The total cost of the project is estimated to be \$60.4 million. Previous funding has been provided as follows: FY 1993 - \$8.0M, FY 1994 - \$25.0M, and FY 1995 - 22.0M.

LIST OF RELATED GRAPHICS: Figure 1 - Site Plan Figure 2 - Perspective

OTHER EQUIPMENT SUMMARY: Data acquisition systems, model check-out equipment, and advanced instrumentation estimated to cost \$5 million will be located in this facility.

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

AMES RESEARCH CENTER FISCAL YEAR 1996 ESTIMATES MODERNIZATION OF THE UNITARY PLAN WIND TUNNEL COMPLEX

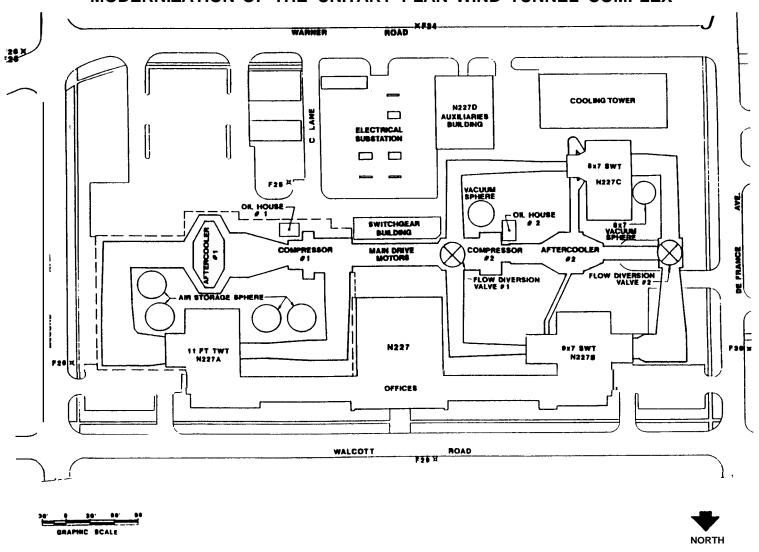


FIGURE 1 SITE PLAN

AMES RESEARCH CENTER FISCAL YEAR 1996 ESTIMATES MODERNIZATION OF THE UNITARY PLAN WIND TUNNEL COMPLEX

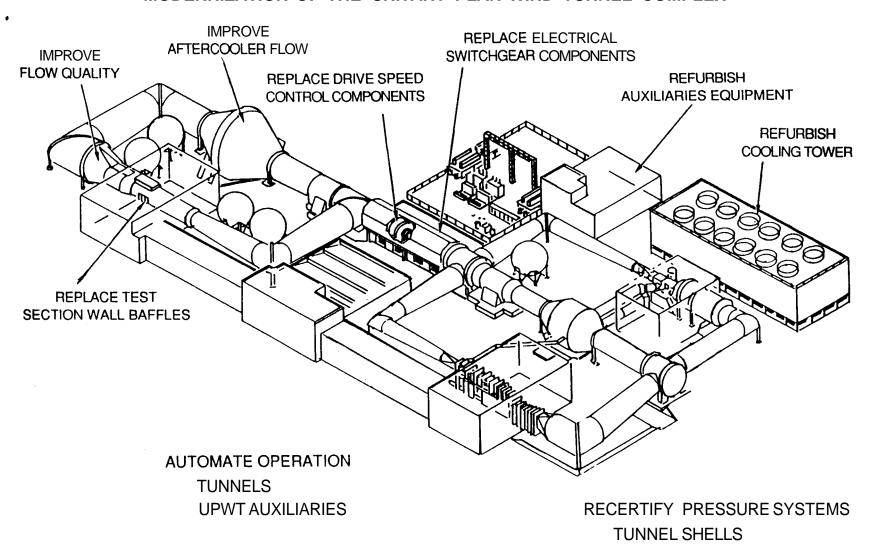


FIGURE 2
PERSPECTIVE

CF 2-13

AIR PIPING

Mission Support

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION CONSTRUCTION OF FACILITIES FISCAL YEAR 1996 ESTIMATES

SUMMARY

MISSION SUPPORT		Page
	Amount	No.
	(Dollars)	
Restoration of Flight Systems Research Laboratory, Ames Research Center.	6,300,000	CF 3.1-1
Restoration of Chilled Water Distribution System, Goddard Space Flight Center	3,000,000	CF 3.1-7
Replace Chillers, Various Buildings, Jet Propulsion Laboratory	4,800,000	CF 3.1-10
Rehabilitation of Electrical Distribution System, White Sands Test Facility,		
Johnson Space Center	1,100,000	CF 3.1-13
Replace Main Substation Switchgear and Circuit Breakers, Johnson Space Center	4,200,000	CF 3.1-16
Replace 15kV Load Break Switches, Kennedy Space Center	1,800,000	CF 3.1-19
Rehabilitation of Central Air Equipment Building, Lewis Research Center	9,000,000	CF 3.1-22
Restoration of High Pressure Air Compressor System, Marshall Space Flight Center	4,700,000	CF 3.1-25
Restoration of Information and Electronic Systems Laboratory,		
Marshall Space Flight Center	6,800,000	CF 3.1-28
Restoration of Canal Lock, Stennis Space Center.	1,400,000	CF 3.1 - 31
Restoration of Primary Electrical Distribution System, Wallops Flight Facility	2,500,000	CF 3.1-34
Repair	35,000,000	CF 3.2
Rehabilitation and Modification	35,000,000	CF 3.3
Minor Construction	3,800,000	CF 3.4
Facility Planning and Design	10,000,000	CF 3.5
Environmental Compliance and Restoration	37,000,000	CF 3.6
Total Mission Support	166,400,000	

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Restoration of Flight Systems Research Laboratory

INSTALLATION: <u>Ames Research Center</u>

FY 1996 Estimate: \$6,300,000

LOCATION OF PROJECT: Moffett Field, Santa Clara County, CA

COGNIZANT HEADOUARTERS OFFICE: Office of Aeronautics

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$512,000	\$ <u>6,653.934</u>	\$ 512,000 6,653,934
Total	\$ <u>512,000</u>	\$ <u>6,653,934</u>	\$ <u>7,165,934</u>

SUMMARY PURPOSE AND SCOPE:

This project will provide the restoration of the Flight Systems Research Laboratory, Building 210, to support important national research programs. Work includes restoration of the HVAC and electrical power systems, structural reinforcement to meet seismic code requirements, removal of, hazardous materials, and restoration of the building's exterior surfaces. Also included is the rehabilitation of existing office, lab, shop, and service space on two floors and construction of additional lab space within the interior of the building.

PROJECT JUSTIFICATION:

Building N-210 provides computer, office, and simulation lab space for important national research programs for NASA, the Army, Air Force, and the Federal Aviation Administration (FAA). These include the joint NASA/FAA program to upgrade the nation's Air Traffic Control (ATC) System and the joint Army/NASA RASCAL research helicopter project. Additional laboratory space is needed for these expanding programs. Restoration is critically needed to improve facilities and work environment required for these important programs, and to assure the safety, reliability, and performance of the electrical power, HVAC, and fire safety systems. Presently, the facility uses excessive energy due to old HVAC equipment, poor windows, and inefficient energy control systems. Building N-210 is the oldest structure at Ames Research Center, and numerous modifications over many years have fragmented the infrastructure, resulting in code violations and high maintenance costs. Electrical transformers contain hazardous PCB materials. Handicap access to the facility and existing restrooms do not meet code requirements. Building corridors do not provide proper egress from the building, violating fire codes.

IMPACT OF DELAY:

Delaying this project risks injury to personnel during a seismic event or fire and continues the liability of using a facility with safety code violations. Expanding programs will lead to additional crowding of personnel and equipment. The failure of a PCB transformer would force vacating the building until a lengthy and expensive cleanup operation could be completed.

PROJECT:

The work will include the replacement of the existing building HVAC and electrical power distribution systems, restoration of the existing deteriorating exterior surfaces of the building, removal of hazardous asbestos and PCB materials in all areas, and provisions for handicapped access. Seismic improvements will include new concrete shear walls within the building and installation of steel cord ties at designated floor diaphragms.

Two new 565 kW chillers will be added. An ice bank stored cooling system will be used to provide redundant cooling capacity. A two cell, low profile induced draft cooling tower and building air handlers will be added. A new boiler will be installed. All system controls will be connected to the Ames Facilities Management and Control System.

1

Office, computer lab, shop, and service areas on two floors of the building will be rehabilitated. The interior of the building will be reconfigured to allow for an additional 650 square meters of usable space. Fire and safety systems will be restored with installation of new smoke detectors. The existing automatic wet pipe sprinkler system will be expanded to all areas of the building. Existing electrical switchgear and panels served by transformers T-75 and T-76 will be replaced.

PROJECT COST ESTIMATE	Unit of Measure	Ouantity	Unit Cost	Cost
Construction:				\$ <u>6,300,000</u>
Architectural	• LS			2,000,000
Structural	. LS			300,000
Electrical & Communications				700,000
Mechanical & Plumbing	. LS			2,300,000
Safety, Fire Protection & Security	. LS			400,000
Hazardous Materials Removal				600,000
Total				\$ <u>6,300,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Site Plan

Figure 2 - First Floor Plan Figure 3 - Second Floor Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

AMES RESEARCH CENTER FISCAL YEAR 1996 ESTIMATES RESTORATION OF THE FLIGHT SYSTEMS RESEARCH LABORATORY

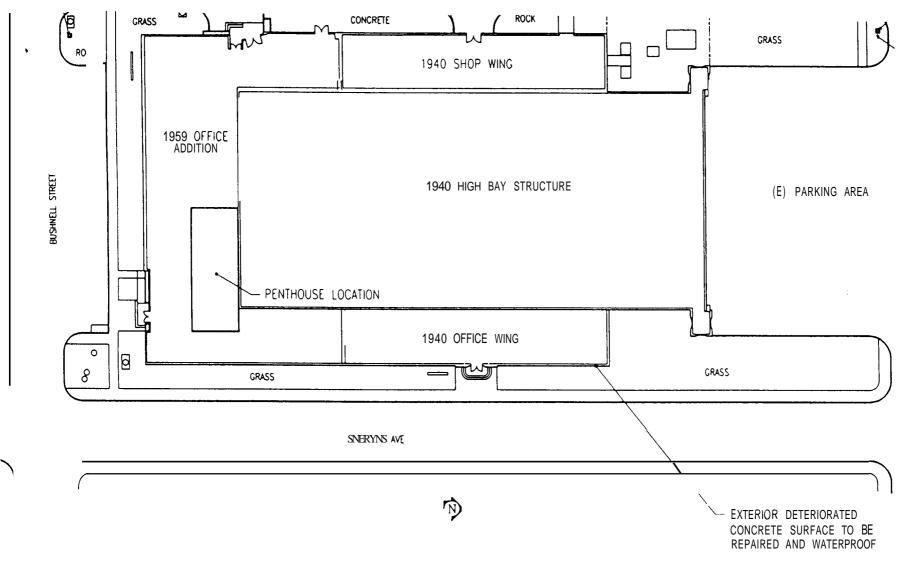
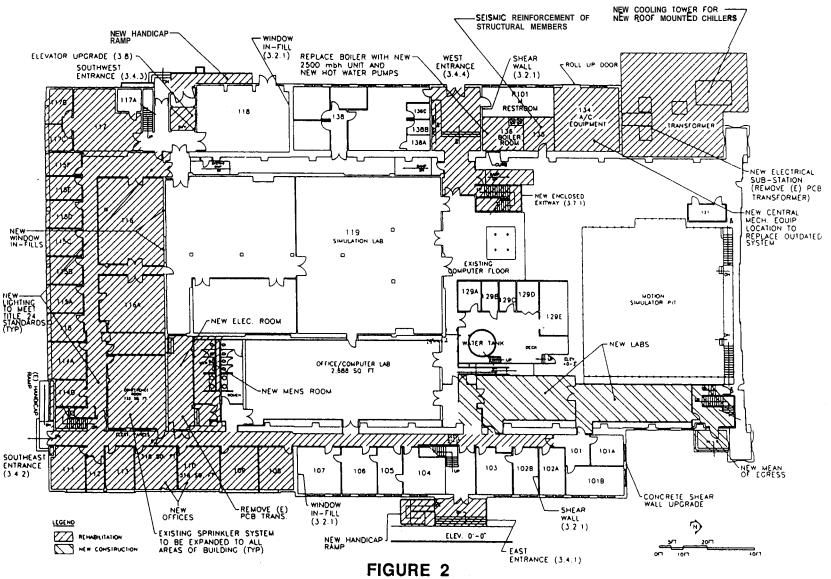


FIGURE 1 SITE PLAN

CF 3.1-4

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AMES RESEARCH CENTER FISCAL YEAR 1996 ESTIMATES RESTORATION OF THE FLIGHT SYSTEMS RESEARCH LABORATORY



FIRST FLOOR PLAN

CF 3.1-5

AMES RESEARCH CENTER FISCAL YEAR 1996 ESTIMATES RESTORATION OF THE FLIGHT SYSTEMS RESEARCH LABORATORY

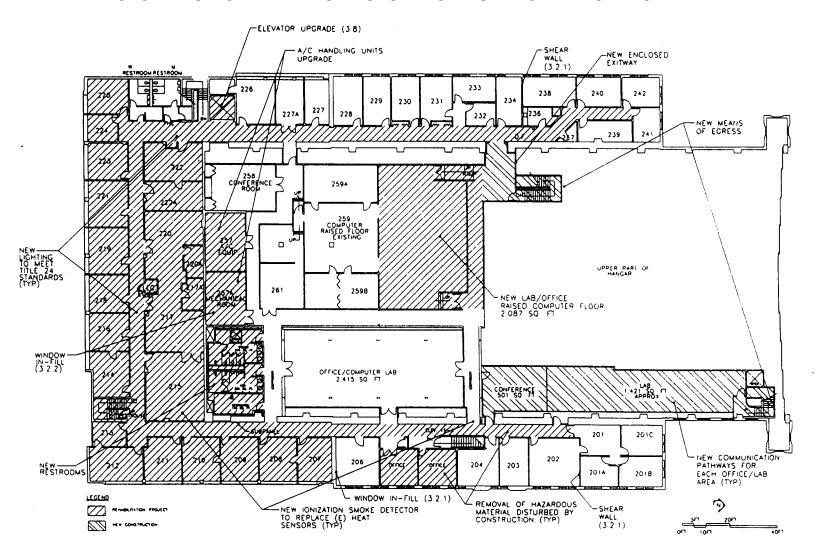


FIGURE 3
SECOND FLOOR PLAN

CF 3.1-6

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FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Restoration of Chilled Water Distribution System

INSTALLATION: Goddard Space Fliaht Center

FY 1996 ESTIMATE: \$3.000.000

LOCATION OF PROJECT: Greenbelt, Prince George's County, Maryland

COGNIZANT HEADOUARTERS OFFICE: Office of Mission to Planet Earth

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$300,000 	\$3,874,500	\$ 300,000 3,874,500
Total	\$ <u>300,000</u>	\$ <u>3,874,500</u>	\$ <u>4,174,500</u>

SUMMARY PURPOSE AND SCOPE:

This project provides for the restoration of major segments of the chilled water distribution system at the Goddard Space Flight Center (GSFC). The project will replace underground piping that is aging and undersized, and install shutoff valves.

PROJECT JUSTIFICATION:

GSFC has experienced serious problems with the central chilled water distribution system. The underground chilled water piping is approximately 30 years old and at the end of its expected useful service life. The pipes and valves have deteriorated and are leaking substantially. With

the modernization of the central chilled water plant, the new secondary pumps will boost the pressure by 103 to 138 k Pa, which will add even more stress to the system. Pipe sizes in several sections of the system are inadequate for existing as well as future design flow rates. Some critical buildings do not have adequate redundancy in the event of a chilled water service failure. This project will replace piping and upgrade the system. Redundant circuits will also be provided to improve reliability.

IMPACT OF DELAY:

Delay of this project will result in increasing leakage and failures due to aging piping and increasing pressures. Ongoing construction will place additional demands on the chilled water system and some portions of the system will experience flow deficiencies unless pipes sizes are increased. As a result, some buildings will have inadequate chilled water quantities and air conditioning capacity.

PROJECT:

This project provides for the replacement of various segments of the underground chilled water distribution piping in the northeast, northern, and southern portions of the site. In the northeast sector, two 305 mm pipe mains (supply and return lines) will be replaced from an area south of Building 24 to an area near the intersection of Minitrack and Tirus Roads. In the northern and southern sectors, chilled water feed lines to Buildings 1, 2, 14, 18, 19, and 20 will be replaced. The project includes all site work required for excavation, rerouting other utilities, backfill, and resurfacing associated with piping work. Asbestos insulation on existing piping will be removed to the extent that it is necessary to perform the work.

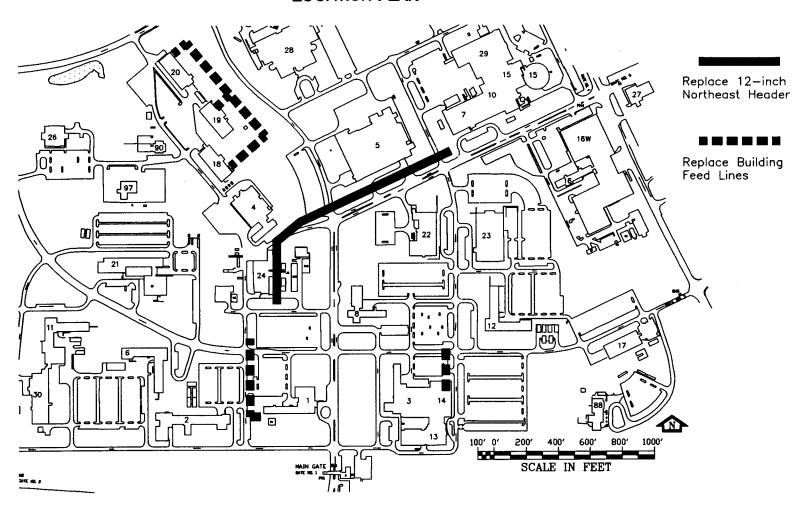
PROJECT COST ESTIMATE:	Unit of Measure	<u>Ouant i t y</u>	Unit <u>Cost</u>	Cost
Construction:				\$3,000,000
Northeast Pipe Replacement Building Feed Lines	LS LS			2,200,000 800,000
Total				\$ <u>3,000,000-</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

GODDARD SPACE FLIGHT CENTER FISCAL YEAR 1996 ESTIMATES RESTORATION OF CHILLED WATER DISTRIBUTION SYSTEM

LOCATION PLAN



CF 3.1-9

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Replace Chillers, Various Buildings

INSTALLATION: <u>Jet Propulsion Laboratory</u>

FY 1996 Estimate: <u>\$4,800,000</u>

LOCATION OF PROJECT: La Canada-Flintridge, Los Angeles County, California

COGNIZANT HEADOUARTERS OFFICE: Office of Space Science

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project.

	Planning <u>and Design</u>	Construction	Total
Specific Construction Funding	\$513,852 	\$ 2,900,000 24,874,054	\$ 3,413,852 24,874,054
Total	\$ <u>513,852</u>	\$27,774.054	\$ <u>28,287,906</u>

SUMMARY PURPOSE AND SCOPE:

The project will replace 12 obsolete, 25 year old chillers with state-of-the-art chillers in Buildings 157, 161, 179, 180, 198 and 233. The replacement units will use new alternative refrigerants which will comply with federal and state environmental regulations. This project will also consolidate the chillers serving Buildings 161, 198, and 156.

PROJECT:

The chillers to be removed are over 25 years old and are beyond their economic and mechanically useful lives. They are unreliable, inefficient and difficult and expensive to maintain. In many instances, repair parts are very hard to find or must be hand made. The refrigerant which these obsolete chillers use is now environmentally unacceptable. The replacement chillers will use environmentally acceptable refrigerants. The obsolete chillers are too old for retrofitting with acceptable refrigerants.

IMPACT OF DELAY:

The Jet Propulsion Laboratory (JPL) will be forced to continue use of obsolete, deteriorated chillers which are costly to maintain and energy inefficient. In addition, JPL will lose the opportunity to eliminate almost 4,500 kilograms of ozone depleting chlorofluorocarbons from routine use.

PROJECT DESCRIPTION:

This project proposes to replace a total of 12 chillers in Buildings 157, 161, 179, 180, 198 and 233. New chillers will be water cooled, hermetic centrifugal type with non-ozone depleting refrigerants. Chiller size in each building will be reevaluated and adjusted to reflect the current or reasonably anticipated air conditioning load in that building or building complex. Similarly, both condensing water and chilled water pumps will be checked and replaced as necessary to meet new chiller characteristics. Chillers presently looped to serve Buildings 156, 161 and 198 will be concentrated in Building 161, retaining the pumps in Building 198.

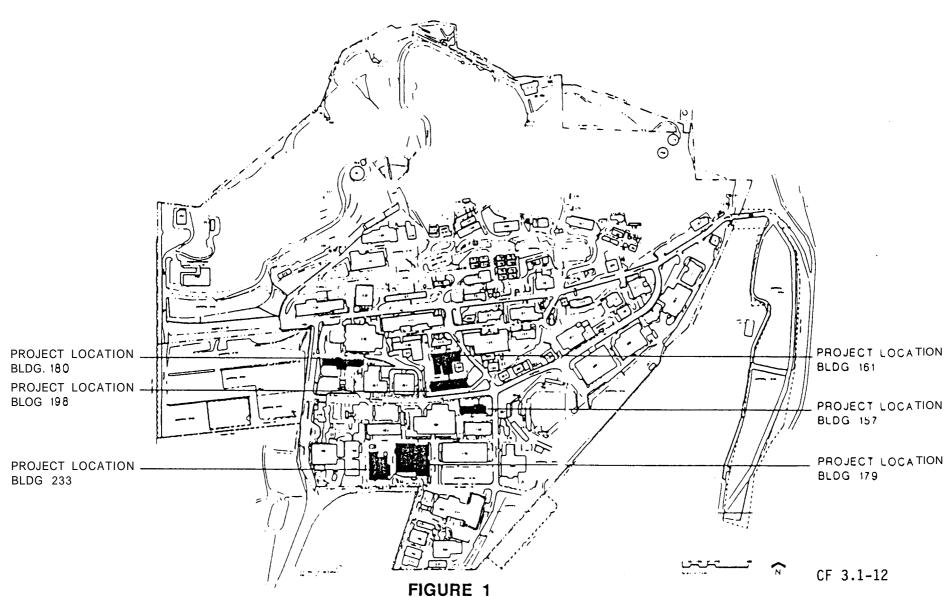
PROJECT COST ESTIMATE:	Unit of Measure	Ouantity	Unit <u>Cost</u>	Cost
Construction:				\$4.800.000
Mechanical	LS LS			4,740,000 60,000
Total				\$ <u>4,800,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING RROUIRED TO COMPLETE THIS PROJECT: None

JET PROPULSION LABORATORY FISCAL YEAR 1996 ESTIMATES REPLACE CHILLERS, VARIOUS BUILDINGS

LOCATION PLAN



FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Rehabilitation of Electrical Distribution System

INSTALLATION: White Sands Test Facility

FY 1996 Estimate: \$1,100,000

LOCATION OF PROJECT: Las Cruces, Dona Ana County, New Mexico

COGNIZANT HEADOUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning <u>and Design</u>	Construction	Total
Specific Construction Funding Capitalized Investment	\$106, <u>831</u>	\$ <u>494,155</u>	\$106,831 494,1 55
Total	\$ <u>106,831</u>	\$ <u>494,155</u>	\$ <u>600,986</u>

SUMMARY PURPOSE AND SCOPE:

This project provides for the rehabilitation of the White Sands Test Facility (WSTF) secondary electrical distribution system in areas 200, 300, 400, and 800.

PROJECT JUSTIFICATION:

The existing electrical system has been in continuous service for over 30 years and experiences numerous failures. Many of the components of the electrical distribution system are obsolete and replacement parts are no longer available. Power conditioning equipment is required to minimize

the influence of power spikes and failures to sensitive equipment that impact test activities and other ongoing activities.

IMPACT OF DELAY:

A delay in the implementation of this project could result in unplanned and prolonged interruptions to test operations; potential damage to sensitive and critical equipment; and continued degradation of hardware, posing personnel safety hazards.

PROJECT:

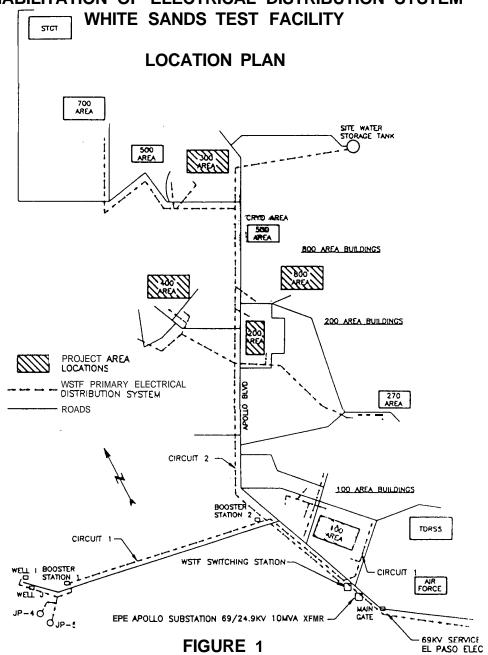
This project provides for rehabilitation of the WSTF secondary electrical distribution system. The project will include replacement of motor control centers and associated equipment. Power conditioners, state-of-the-art motor controllers, overload devices, and transient voltage surge suppressors will be installed.

PROJECT COST ESTIMATE:	Unit of		Unit		
	<u>Measure</u>	<u>Ouantity</u>	Cost	Cost	
Construction:				\$ <u>1,100,000</u>	
Motor Control Centers	• EA	8	129,875	1,039,000	
Power Conditioning Devices	• EA	2	12,500	25,000	
General Equipment and Circuit Upgrade	. EA	1	36,000	36,000	
Total				\$ <u>1,100,000</u>	

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

<u>FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT</u>: Approximately \$1,000,000 will be required to further rehabilitate the secondary electrical distribution systems at WSTF.

LYNDON B. JOHNSON SPACE CENTER FISCAL YEAR 1996 ESTIMATES REHABILITATION OF ELECTRICAL DISTRIBUTION SYSTEM



CF 3.1-15

Replacement parts for most of this equipment are only available through cannibalization or custom fabrication.

IMPACT OF DELAY:

If this project is not approved, the reliability of the JSC electrical substation and overall site power will continue to deteriorate and increase the probability of equipment damage and interruptions to ongoing operations.

PROJECT:

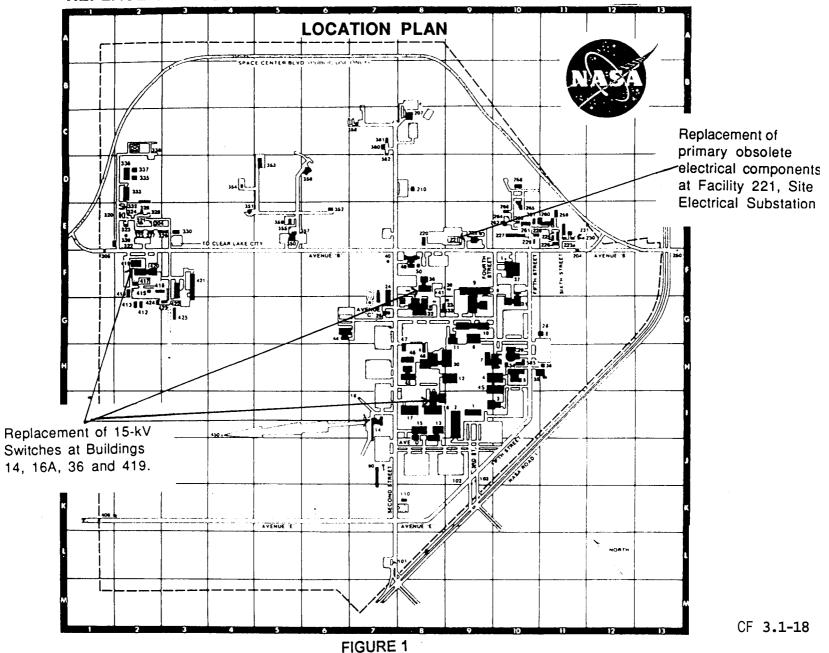
The project includes replacement of 12.5-kV switchgear (bus 2), 12.5-kV switchgear (bus 3), five primary oil circuit breakers, and related interconnecting old bus duct. An upgrade of bus-1 switchgear from 500- to 700-mVA capacity, replacing aluminum conductors in an existing duct bank, and replacing 15-kV switches at Buildings 14, 16A, 36, and 419 will also be accomplished.

PROJECT COST ESTIMATE:	Unit of Measure	<u>Ouantity</u>	Unit Cost	Cost
Construction				\$4,200,000
Replace Switchgear #2 Replace Bus Duct	LS LS			1,300,000 503,000
Replace Oil Circuit Breakers .	EA	5	10,000	50,000
Block Building Upgrade			·	·
for Switchgear #2	S M	140	1,070	149,800
Replace 15-kV Switches	EA	4	220,000	880,000
Upgrade Circular Bus to 2000A .	M	245	720	176,400
Replace Conductors	M	18,400	62	1,140,800
Total				\$ <u>4,200,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

LYNDON B. JOHNSON SPACE CENTER FISCAL YEAR 1996 ESTIMATES REPLACE MAIN SUBSTATION SWITCHGEAR AND CIRCUIT BREAKERS



FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Replace 15kV Load Break Switches

INSTALLATION: John F. Kennedy Space Center

FY **1996** Estimate: **\$1,800,000**

LOCATION OF PROJECT: John F. Kennedy Space Center, Brevard County, Florida

COGNIZANT HEADOUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$254,000 	\$ 1,300,000 33,244,617	\$ 1,554,000 33.244.617
Total	\$ <u>254.000</u>	\$ <u>34,544,61</u> 7	\$34,798,617

SUMMARY PURPOSE AND SCOPE;:

This project provides for the refurbishment and service life extension of 15,000 Volt manually operated load break switches to eliminate explosive hazards associated with oil-filled switches.

PROJECT:

The existing manually operated load break switches must be replaced for safety reasons. The obsolete switches have a history of explosive failures which have injured and killed operating personnel. Another reason for replacing the switches is the fact that replacement parts are no longer available from the manufacturer, and the switches cannot be maintained satisfactorily.

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Replace Main Substation Switchgear and Circuit Breakers

INSTALLATION: Lyndon B. Johnson Space Center

FY 1996 Estimate: \$4.200.000

LOCATION OF PROJECT: Houston, Harris County, Texas

COGNIZANT HEADOUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and De ——	Construction	Total	
Specific Construction Funding	\$280,887 	\$ <u>2,869,705</u>	\$ 280,887 2.869,705	
Total	\$ <u>280,887</u>	\$ <u>2,869,705</u>	\$ <u>3,150,592</u>	

SUMMARY PURPOSE AND **SCOPE**:

This project provides for replacement of obsolete primary electrical components and subsystems in the Johnson Space Center (JSC) main electrical substation (221) to assure continued, reliable, and safe primary electrical power distribution, and control for the main site operations.

PROJECT JUSTIFICATION:

The circuit breakers, switchgear, and bus duct need to be replaced to eliminate weaknesses in JSC's main substation. The primary switches in buildings 14, 16A, 36, and 419 also need replacement. This equipment is increasingly jeopardizing site power, operators, and equipment.

The new switches incorporate compression spring operations, increase switch range from 400 amps to 600 amps, and use sulfurhexafloride (SF-G) as recommended by NASA safety standards.

IMPACT OF DELAY:

The explosion of a switch containing several gallons of oil presents inevitable risk of fire, injury, and environmental pollution. NASA safety standards and criteria would remain unfulfilled.

PROJECT:

This project will refurbish existing 15,000 Volt load break switches located throughout the center and associated support systems.

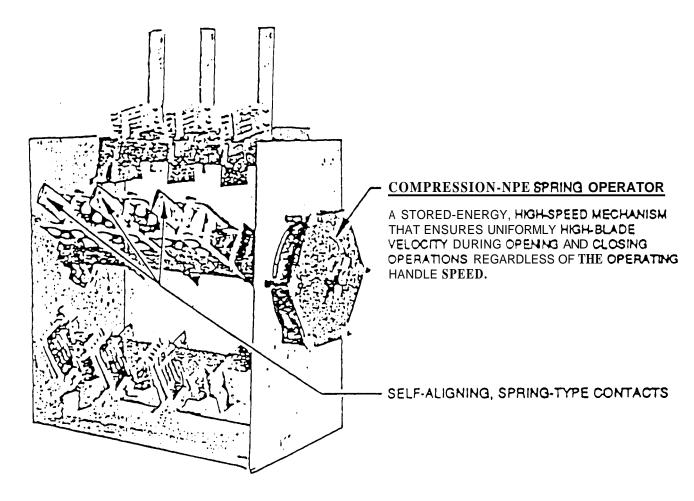
PROJECT COST ESTIMATE;	Unit of Measure	<u>Ouantity</u>	Unit Cost	Cost
Construction				\$ <u>1,800,000</u>
Load Break Switches	LS			1,555,000
Terminations	LS			55,000
Splices	LS			32,000
Pad Mods	LS			8,000
Miscellaneous Equipment	LS			150,000
Total			• •	\$1,800,000

LIST OF RELATED GRAPHICS: Figure 1 - Illustration of Load Break Switch

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: Future funding required to complete the replacement of all oil-filled switches is approximately \$4,000,000.

JOHN F. KENNEDY SPACE CENTER FISCAL YEAR 1996 ESTIMATES REPLACE 15 KV LOAD BREAK SWITCHES

ILLUSTRATION OF LOAD BREAK SWITCH



CF 3.1-21

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Rehabilitation of Central Air Equipment Building

INSTALLATION: Lewis Research Center

FY 1996 ESTIMATE: \$9,000,000

LOCATION OF PROJECT: Cleveland, Cuyahoga County, Ohio

COGNIZANT HEADOUARTERS OFFICE: Office of Aeronautics

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$201,489 	\$ <u>28,364,308</u>	\$ 201,489 28,364,308
Total	\$ <u>201,489</u>	\$ <u>28.36 4,308</u>	\$ <u>28,565,797</u>

SUMMARY PURPOSE AND SCOPE:

This project provides for the rehabilitation of the Central Air System to assure continued safe and reliable operation of major aeronautical research facilities. The Central Air System equipment has been in continual use for 40 years supporting research in the 10X10 Supersonic Wind Tunnel, 8x6/9x15 Supersonic Wind Tunnel, the Icing Research Tunnel, the Propulsion System Laboratory, Propulsion Lift Facility, and various test cells in the Engine Research Building Complex. The work in this project includes rehabilitation of exhausters and exhauster drive motors.

PROJECT:

This project is required to assure safe, reliable, and continued operation of the Central Air System which is a basic institutional capability that supports: development of propulsion systems for subsonic and supersonic transports, hypersonic vehicles, other advanced systems for commercial and military applications and other various activities. The impellers of the exhauster system were fabricated more than 40 years ago. Over time the impeller vanes have acquired numerous cracks varying in size from 1.5 mm to 50 mm. The cracks can cause catastrophic failure of the system resulting in the possible loss of life and excessive downtime of the system. This project will replace existing rotors, reducing delays in vital LeRC research programs caused by excessive maintenance time. Repair of Exhauster Drive Motors is necessary to assure safe and reliable operation. Periodic observations of these motors indicate that the insulation is deteriorating, which will eventually lead to a major failure.

IMPACT OF DELAY:

Delay of this project will significantly increase the risk of unscheduled and lengthy shutdowns of the Central Air System and also one or more of the other major research facilities at Lewis. The current and planned heavily scheduled propulsion testing is dependent on a high degree of integrity and availability of the Central Air System.

PROJECT:

This project includes replacing deteriorated impellers in exhausters E-41, E-43, E-44, and E-46 located in the Central Air Equipment Building (CAEB) (Bldg. 64). Exhauster inlet guide vanes, bearings, seals, and couplings will also be replaced. Also included is the rewinding and repairing of the exhauster drive motors E-1 and E-43. New grouting will be provided for each motor.

PROJECT COST ESTIMATE	Unit of Measure	<u>Ouantity</u>	Unit Cost	Cost
Construction				\$ <u>9,000,000</u>
Rehabilitate CAEB Exhauster Rehabilitate Exhauster Drive Motors				7,884,000 1,116,000
Total			•	\$ <u>9,000,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Aerial View

HITTIRE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

LEWIS RESEARCH CENTER FISCAL YEAR 1996 ESTIMATES REHABILITATION OF CENTRAL AIR EQUIPMENT BUILDING

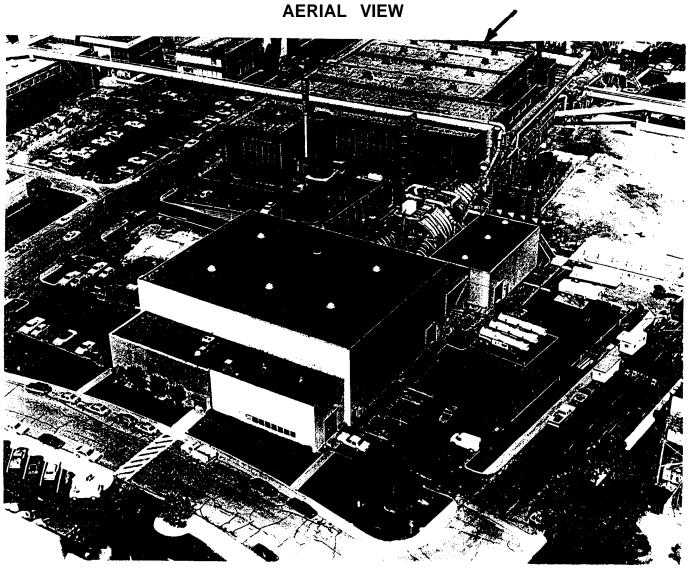


FIGURE 1

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Restoration of High Pressure Air Compressor System

INSTALLATION: George C. Marshall Space Fliaht Center

FY **1996** Estimate: **\$4.700.000**

LOCATION OF PROJECT: Marshall Space Flight Center, Madison County, Alabama

COGNIZANT HEADOUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$784,153 	\$8,500,000 3.44 <u>7,111</u>	\$9,284,153 3,447,111
Total	\$ <u>784,153</u>	\$ <u>11.947.111</u>	\$12,731,264

SUMMARY PURPOSE AND SCOPE;

The purpose of this project is to continue the restoration of the High Pressure Air Compressor System which services the Center's Laboratories and Test Areas. This phase provides primarily for the installation of two additional air compressors, two air storage vessels, and 12,000 feet of tie-in piping for the Wind Tunnel area. High pressure air is essential to operate all of the Center's major testing facilities.

PROJECT:

This system provides high pressure air for purging operations, wind tunnel operations, contamination control, critical pneumatic systems, scientific experiments, and neutral buoyancy activities. The existing compressors are 26 to 40 years old and very deteriorated. During recent years, compressor downtime has resulted in a 23 percent reduction in rated compressor output. Compressor downtime can commonly run into months due to the unavailability of parts. Air storage vessels continue to be downrated or removed from service due to extensive deterioration. With the High Pressure Air Compressor System already operating at capacity, the

loss of one compressor or storage vessel results in testing delays. The original facilities are not suitable for refurbishment, **so** they will be deactivated after the new facility is fully operational.

IMPACT OF DELAY:

Delay of this project will impact all on-going programs at the Center. Support of test programs will become increasingly unreliable due to continued equipment failure and difficulty of maintenance.

DESCRIPTION

This project provides for the installation of two air compressors with associated switch gear, air dryers, filters, and valves. The project also provides for the installation of two air storage vessels and approximately 6,000 linear feet (each) of 6-inch schedule 80 and 3-inch schedule 40 carbon steel pipe to tie the Wind Tunnel area to the existing air distribution system.

PROJECT COST ESTIMATE:	Unit of		Unit	
	Measure	<u>Ouantity</u>	<u>Cost</u>	Cost
Construction				\$ <u>4,700,000</u>
Compressors	LS			600,000
Other Mechanical Equipment	LS			400,000
Piping	LS			1,200,000
Vessel	LS			2,500,000
Total				\$ <u>4,700.000.</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

MARSHALL SPACE FLIGHT CENTER FISCAL YEAR 1996 ESTIMATES RESTORATION OF HIGH PRESSURE AIR COMPRESSOR SYSTEM LOCATION PLAN

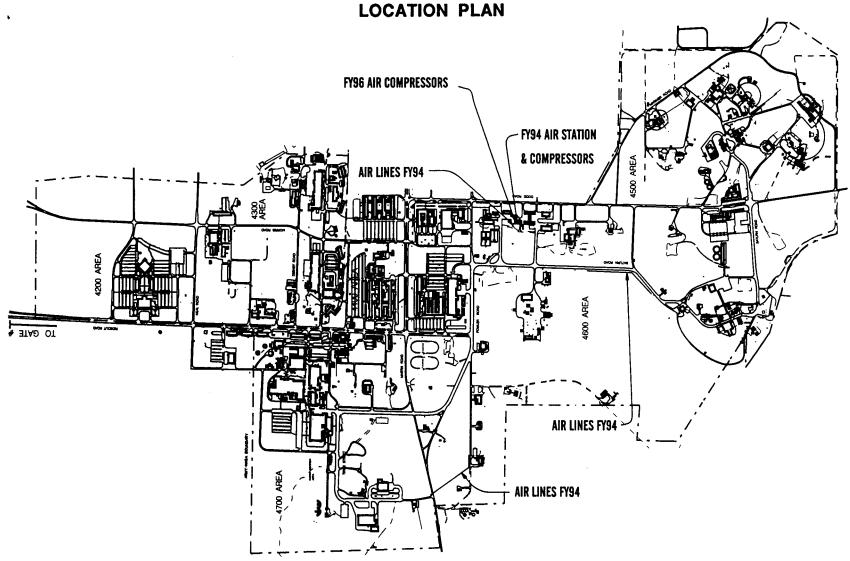


FIGURE 1

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Restoration of Information and Electronic Systems Laboratory

INSTALLATION: George C. Marshall Space Flight Center

FY 1996 Estimate: \$6.800.000

LOCATION OF PROJECT: Marshall Space Flight Center, Madison County, Alabama

COGNIZANT HEADOWARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding	\$1,153,250 	\$ 7,455,000 15,737,000	\$8,608,250 15,737,000
Total	\$ <u>1,153,250</u>	\$ <u>23,192,000</u>	\$ <u>24,345,250</u>

SUMMARY PURPOSE AND SCOPE:

This project provides for the restoration and modernization of the "C" Wing of Building 4487 to create an efficient office laboratory/computer complex environment.

PROJECT:

Building 4487, totaling 278,385 square feet, was built in phases beginning in 1957 and has transitioned in use from a laboratory building to an office/laboratory/computer complex. The facility is the Center's primary electronics laboratory, supporting current NASA programs as well

as research and development for future programs. Installation of laboratory and computer equipment has overloaded both power supply/distribution and heating, ventilating, and air conditioning (WAC) systems, resulting in frequent system failures. The facility workplace environment is markedly substandard with inadequate and unreliable HVAC system, poor space allocaton/ configuration, and deficient supporting utility systems. Widespread use of asbestos in this building further complicates its utilization. Original construction of non-insulated masonry exterior walls and casement windows results in the building being extremely energy inefficient. This project will correct these problems and create useable work space so that complete functions can interact in close proximity to each other.

IMPACT OF DELAY:

Increased laboratory and computer equipment failures will occur due to deteriorated power distribution and WAC overloads. Operation and maintenance expenses will continue to increase to support piecemeal repairs. Worker productivity and morale will continue to decrease as staffs are consolidated into what is already a poorly configured, overloaded, and low quality workspace.

PROJECT:

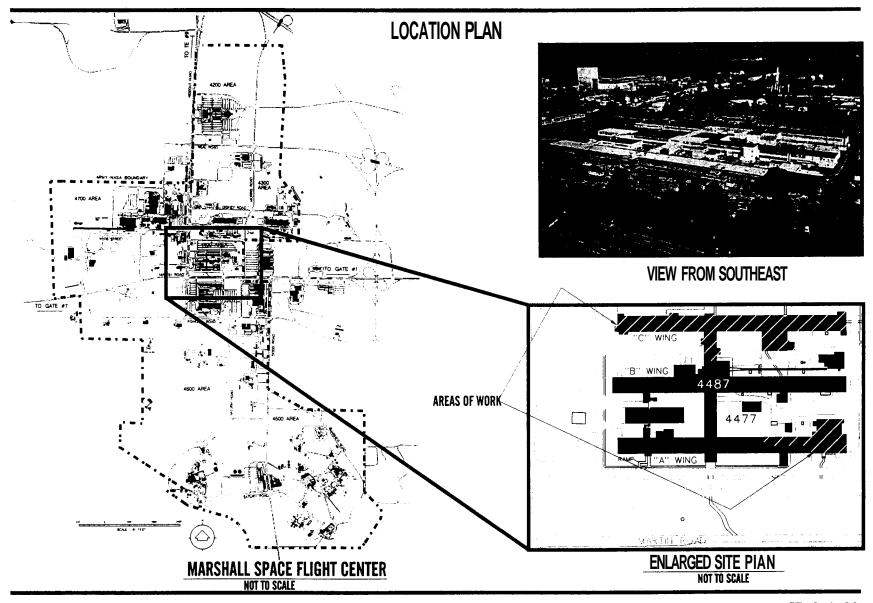
This project provides for complete restoration of the "C" Wing of Building 4487. The building exterior will be insulated and will receive a new facade, including windows. Asbestos laden interior walls will be removed. Floor, wall, and ceiling surfaces will be upgraded. The WAC system, the plumbing system, the power supply and distribution system; and the lighting system will be replaced. The project also provides for the restoration of a small sector of "A" Wing.

PROJECT COST ESTIMATE:	Unit of		Unit	
	Measure	<u>Ouantity</u>	Cost	Cost
Construction		**** ****		\$ <u>6,800,000</u>
Site Work	LS			
Architectural/Structural	LS			2,740,000
Mechanical	LS			2,430,000
Electrical	LS			1,270,000
Asbestos Abatement	LS			360,000
Total				\$ <u>6,800,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

MARSHALL SPACE FLIGHT CENTER FISCAL YEAR 1996 ESTIMATES RESTORATION OF INFORMATION AND ELECTRONIC SYSTEMS LABORATORY



CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Pestoration of Canal Lock

INSTALLATION: John C. Stennis Space Center

FY 1996 Estimate: \$1,400,000

LOCATION OF PROJECT: Stennis Space Center, Hancock County, Mississippi

COGNIZANT HEADOUARTERS OFFICE: Office of Space Flight

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	Construction	Total
Specific Construction Funding Capitalized Investment	\$112,000	\$ <u>9,591,99</u> 7	\$ 112,000 \$ <u>9,591,997</u>
Total	\$ <u>112,000</u>	\$ <u>9,591,997</u>	\$ <u>9,703,997</u>

SUMMARY PURPOSE AND SCOPE:

This project provides for the restoration of the navigational lock to ensure continued reliability and maintainability of the lock supporting testing programs at Stennis Space Center including the Space Shuttle Main Engine (SSME) testing program.

PROJECT:

Nine propellent barges supply liquid nitrogen and oxygen to the SSME Test Stands during SSME test operations. The navigational lock is a critical element in the barge transportation system. Repeated deferrals of major repairs have resulted in accelerated deterioration and increased maintenance costs.

IMPACT OF DELAY:

A delay in the implementation of this project increases the potential for a failure within the navigational lock system with an adverse impact to the SSME testing operations.

PROJECT:

This project provides for the restoration of the navigational lock. The work includes restoration of the cathodic protection system of the lock; cleaning and repainting rusted surfaces; mechanical overhaul and structural repair of the upper and lower canal lock gates; and repair or replacement of the valves, pumps, controls, and electrical wiring at the lock pumping station.

PROJECT COST ESTIMATE:	Unit of Measure	<u>Ouan</u> t i t y	Unit Cost	Cost
Construction				\$1.400: 000
Overhaul/Repair Locks	LS			1,200,000
Upgrade Pumping Station	LS			200,000
Total				\$ <u>1,400,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

STENNIS SPACE CENTER FISCAL YEAR 1996 ESTIMATES RESTORATION OF CANAL LOCK

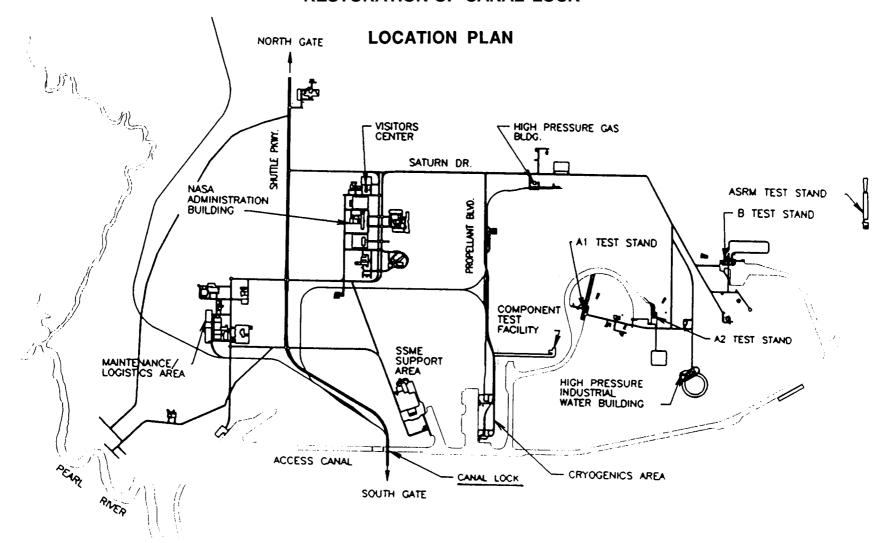


FIGURE 1

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Restoration of Primary Electrical Distribution System

INSTALLATION: Wallops Flight Facility

FY 1996 Estimate: \$2.500.000

LOCATION OF PROJECT: Wallops Island, Accomack County, Virginia

<u>COGNIZANT HEADOUARTERS OFFICE</u>; Office of Mission to Planet Earth

FY 1995 AND PRIOR YEARS FUNDING: The following prior years funding is related to this project:

	Planning and Design	<u>Cons</u> truction	Total
Specific Construction Funding Capitalized Investment	\$237,320 	\$ <u>5,740,664</u>	\$ 237,320 5,740,664
Total	\$ <u>237,320</u>	\$ <u>5,740,664</u>	\$ <u>5.977,984</u>

SUMMARY PURPOSE AND SCOPE

The project provides for the restoration of the primary high voltage electrical distribution system on the Main Base at Wallops Flight Facility. The modification will replace a 2.4kV and 12.5kV above ground distribution system with an underground system designed to satisfy current and future research and development requirements.

PROJECT JUSTIFICATION:

The high voltage distribution system on Wallops Main Base is 40 years old and is approaching the end of its expected useful life. It requires excessive repairs and maintenance to minimize

failures and power outages to facilities. The overhead electrical distribution system to various facilities is difficult and dangerous to maintain and operate due to its location over parking areas, streets, and buildings. An underground distribution of primary electrical service to the facilities housing research tracking and other related support activities will be more reliable, safer, and easier to maintain.

IMPACT OF DELAY:

Power outages will continue to threaten damage to sensitive and high valued equipment. Operations will continue to be delayed by inefficient short-term repairs to the electrical distribution system.

PROJECT:

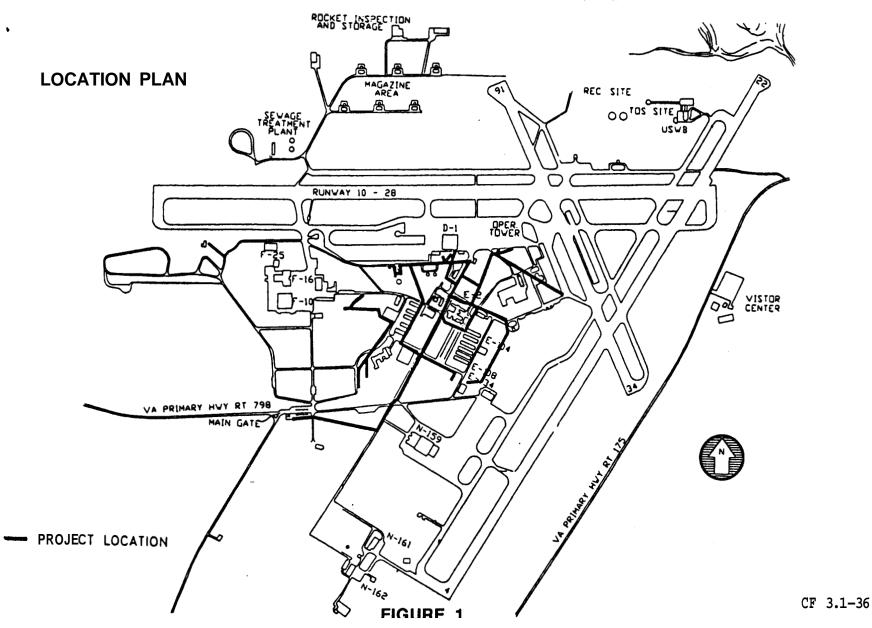
This project provides for the restoration of the Wallops Flight Facility electrical distribution system on the Main Base. It includes the removal of 4,600 circuit meters of overhead (2.4kV and 12.5kV) distribution system and replacement with a new 12.5kV underground system. The new system will also include concrete duct banks, transformers, switchgear, manholes, and secondary feeder services.

PROJECT COST ESTIMATE:	Unit of Measure	<u>Ouantity</u>	Unit Cost	Cost
Construction				\$2,500,000
Existing Electrical System Removal	LS			200,000
System	LS			2,300,000
Total				\$ <u>2,500,000</u>

LIST OF RELATED GRAPHICS: Figure 1 - Location Plan

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED TO COMPLETE THIS PROJECT: None

WALLOPS FLIGHT FACILITY FISCAL YEAR 1996 ESTIMATES RESTORATION OF PRIMARY ELECTRICAL DISTRIBUTION SYSTEM





NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

SUMMARY

REPAIR

Summary of Project Amounts by Location: Amount									
Ames Research Center	\$3.550. 000	OF 3.2-3							
Dryden Flight Research Center	1.320. 000	OF 3.2-4							
Goddard Space Flight Center	2.800. 000	OF 3.2-5							
Jet Propulsion Laboratory	2.600. 000	OF 3.2-6							
Johnson Space Center	2.750. 000	OF 3.2-7							
Kennedy Space Center	3.750. 000	OF 3.2-8							
Langley Research Center	4.270. 000	OF 3.2-9							
Lewis Research Center	3.550. 000	OF 3.2-10							
Marshall Space Flight Center	4.300. 000	OF 3.2-12							
Michoud Assembly Facility	1.350. 000	OF 3.2-13							
Stennis Space Center	1.850. 000	OF 3.2-13							
Wallops Flight Facility	2.500. 000	CF 3.2-14							
Miscellaneous Projects Not in Excess of \$250.000 Each	410,000	OF 3.2-15							
Total	\$ <u>35.000. 000.</u>								

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Repair of Facilities, Not in Excess of \$1,500,000 Per Project

INSTALLATION: <u>Various Locations</u>

FY 1996 Estimate: \$35,000,000

FY 1994: \$36,000,000 FY 1995: \$30,000,000

<u>COGNIZANT INSTALLATIONS/LOCATIONS OF PROJECT</u>: Various Locations

COGNIZANT HEADOUARTERS OFFICE: Office of Management Systems and Facilities

SUMMARY PURPOSE AND SCOPE:

These resources will provide for critical repairs to facilities at NASA field installations and Government-owned industrial plants supporting NASA activities. Included in the request are those facility repair needs for FY 1996 that can be identified at the time of the submission of these estimates and are not in excess of \$1.5 million per project. The thrust of this program is to restore facilities and components thereof, including collateral equipment, to a condition substantially equivalent to their originally intended and designed capability. The request includes the substantially equivalent replacement of utility systems and collateral equipment necessitated by incipient or actual breakdown. This work also includes major preventive measures that are normally accomplished on a cyclic schedule.

PROJECT JUSTIFICATION:

NASA is now experiencing "block obsolescence" where a substantial portion of the agency's facilities have been in use for over 25 to 30 years. Repair costs for mechanical and electrical systems in a typical building are almost three times higher after system operations exceed 15-20 years than they are during the initial years. Many electrical and mechanical components reach the end of their serviceable or economic life at the 20 year point and should be replaced in the interest of long-term economy. Continued piecemeal repair of these components is more costly in

the long run than replacement at the end of the economic life of the original components. Approximately 90 percent of NASA's physical plant has been in service for over 25 years.

A major thrust of this repair program is to help preserve the capabilities of the NASA physical plant, which has a capital investment of \$5.5 billion and a current replacement value of more than \$15 billion. This work must be addressed and progressively accomplished. Otherwise, risks ace increased and future repair costs will be significantly greater. More importantly, there will be increased breakdowns, interruption of critical operations, and costly unscheduled repairs incurred.

This program includes only facility repair work having an estimated cost not in excess of \$1 million per project. The work is of such a nature and magnitude that it cannot be accomplished by routine day-to-day facility maintenance and repair activities. Repair projects estimated to cost more than \$1.5 million are included as separate discrete projects in the budget request.

PROJECT DESCRIPTION:

ESTIMATE." This repair program has been distilled from requests in excess of \$54 million, and thus represents a modest request in relation to the continuing backlog of this type of work. The projects that comprise this request are of the highest priority based on relative urgency and expected return on investment. Deferral of this mission-essential work would adversely impact the availability of critical facilities and program schedules. Projects estimated to cost not in excess of \$250,000 have not been individually described or identified by Center. The total request for this category is \$410,000.

During the course of the year, it is recognized that some rearrangement of priorities may be necessary. This may force a change in some of the items to be accomplished. Any such changes, however, will be accomplished within total available repair resources. The following broad categories of work are described further in the "PROJECT COST ESTIMATE":

a.	Utility Systems	\$ 9,850,000
b.	General Purpose Buildings	5,800,000
c.	Technical Buildings/Structures	8,910,000
d.	Pavements and Drainage	5,720,000
e.	Building Exteriors and Roofs	4,720,000

PROJECT COST ESTIMATE:

A. Ames Research Center (ARC)

1, Repair Underground Sanitary Sewer System	580,000
Approximately 1,250 meters of sewer will be repaired in this project. Repairs will include	.
placing lining material in existing pipe and spot replacements. The system is over 40 year	rs old
and has been subjected to earthquakes, encroaching tree roots, and other damage. The pipin	
joints are cracked causing waste to seep into the ground and ground water to infiltrate int system causing increased sewage treatment cost. Tree roots have caused numerous blockages enough to cause waste to back up into buildings.	
enough to eause waste to back up thito buffaings.	
2. Repair of Pressure Systems (N229A) This project will replace or repair as needed 21 000 kPa pining distribution systems and	660,000

This project will replace or repair as needed 21,000 kPa piping distribution systems and interstage piping associated with the compressors located in the 3.5-foot Hypersonic Wind Tunnel Auxiliaries Building (N-229A). The recently completed pressure systems recertification inspections have revealed a major portion of the interstage piping for the compressors is of substandard quality. If weld failure occurs, it would pose danger to the system, the building, and to human life.

4. Repair of 80 X 120 Wind Tunnel Access Doors

This project will improve the latching mechanisms and limit switches, and will provide maintenance access platforms and ladders. In order to perform maintenance or safety inspections on the doors, maintenance personnel currently must climb out onto the structures high above the ground and crawl to the latching mechanisms to service them. This inherently unsafe practice is not acceptable by NASA and OSHA standards. Failure to install ladders and platforms may result in injury or loss of life.

5. Repair Water Distribution System

This project will replace various components of the Ames and Moffett Field center wide potable and fire water distribution systems. The majority of piping, valves, and regulators for the water distribution systems are approaching 50 years of age. This, coupled with corrosive subsurface conditions has degraded the components to an unreliable state. Failure to repair the

\$3,550,000

water distribution systems could cause damage to existing facilities, injury to personnel, and contamination of potable water supply.

6. Replace Water Pumps (N234)

This project will increase the reliability of the Thermal Protection Laboratory Cooling Water System supporting the testing performed in N234A and N238, by replacing the high pressure cooling water pumps, motors, and bases. These pumps provide critical cooling water to the high energy Arc Jet Electrode Assemblies, Constricted Arc Column, Nozzle Throat Section, and Power Bus Subsystem. Pump failure with a corresponding drop in cooling water flow-rate could create catastrophic failure of equipment 'and danger to personnel.

B. Dryden Flight Research Center (DFRC)\$1,320,000

3. Repair Roads, Paving, and Main Parking Area 630,000 This project provides for the repair of roads, paving, and parking areas including some flight line areas. The work includes the repair of cracked pavement and potholes, resurfacing approximately 24,000 square meters of asphalt pavement, and the realignment of Forbes Avenue roadway. This project is needed to bring the existing roads, paving, and parking areas back into maintainable condition. Continued neglect of flight line areas will cause foreign object damage (FOD) to aircraft engines, tires, and landing gear systems, and may cause damage to aircraft ground equipment (making some areas unusable for aircraft). Forbes Avenue roadway safety is compromised due to drainage problems and poor sight distances.

C. Goddard Space Flight Center (GSFC) \$2.800.000

1. Replace Roofs, Buildings 28 and 17

This project provides for the repair of portions of roofs on Buildings 28 and 17. The work involves the replacement of 4,500 square meters on the Technical Processing Facility (28) and 1,800 square meters on Administrative Support Building (17). The work includes removal of existing roof assemblies down to the structure and their replacement with new insulation and modified membrane roof system. These roofs have a history of leaks and drainage problems. The new roofing system will remedy the defects and reduce maintenance costs.

2. Repair Exterior of Research Projects Lab (2)

This project will provide for the repair of building exterior components on the north side of the Research Projects Laboratory (Building 2). The project includes replacement of existing exterior metal panel systems and windows as well as masonry repairs. In addition, this project will replace induction unit component parts, including modifications to the associated secondary water systems and air handling units. Asbestos will be removed as required. This building shows numerous signs of water damage due to deterioration of the exterior wall system. The proposed work will restore facility integrity and minimize potential loss of government property due to water damage.

4. Repair Electrical Systems, Various Buildings

This project provides for the replacement of motor control centers in Building 5. In addition, replacement of individual wall mounted motor starters in Buildings 16, 17, 18, 19, 20, and 25 with centralized motor control centers is included. This project is required to replace electrical equipment which is in poor condition due to age and excessive usage. The equipment is obsolete and replacement parts are often not available. Replacement of this equipment will improve maintainability and reliability.

D. <u>Jef Propulsion Laboratory (JPL)</u> \$2.600,000

1. Repair Curtain Wall, Space Flight Support Facility (264) 900,000 This project will repair approximately 2,200 square meters of existing curtain wall on the north and east facades of this eight story building. A new curtain wall system will be attached to the exterior of the existing system utilizing the existing vertical mullions for structural support. The new system will include new glazing and gutters. The building has a severe leakage problem and glass plates have fallen out. Hazardous conditions have resulted from water passing through the curtain wall and soaking the carpet, electrical cords, and equipment.

2. Repair Aircraft Operations Facilities, Various Buildings,

i

3. Repair Avionics Systems Laboratory Mechanical Systems (16) 900,000 This project provides for repair of heating, ventilating, and air conditioning (HVAC) equipment in the Avionics Systems Laboratory. Also included is the installation of an automatic sprinkler

system. Work includes the repair/replacement of air-handler casing and structures, valves, and fan scroll assemblies. The existing outdated HVAC control systems will be replaced with energy efficient controls. This project will replace primary HVAC equipment that is over 30 years old and beyond its useful life. The new HVAC system will provide efficient, reliable, and economical service to the facility.

4. Repair Roads, Various Locations 450,000 This project provides for major repairs of roads at the center. The work includes five district locations along First, Second, Fourth, and Fifth Streets. The work will include the replacement of base material, replacement of worn surface material, and striping/marking for identification and traffic control. The center's roads are at the end of their service life and have received only minimal surface maintenance since construction in 1962.

F. Kennedy Space Center (KSC) \$3.750.000

1. Replace Roof, Vertical Processing Facility

This project replaces approximately 2,200 squares meters of deteriorated built-up roofing on the Vertical Processing Facility. The roof has failed to the extent that maintenance and repair actions can no longer provide watertight integrity. Work includes removal and replacement of roofing, insulation, gutters, downspouts, and lightning protection.

3. Replace Utility Annex Pumps and Controls 700,000 This project replaces three deteriorated firex pumps for which spare parts are no longer available. The project will also provide for a new recirculation/test line at the utility annex. Internal inspections have revealed severe deterioration and erosion.

4. Remove/Install Bridge Expansion Joints,

Banana and Indian River Bridges

This project replaces approximately 1,500 meters of bridge deck expansion joints on the Banana and Indian River bridges. Deterioration of existing joints is jeopardizing the structural integrity of the two bridges.

- 5. Repair Roads and Paved Areas, Various Locations

 This project repairs approximately 60,000 square meters of paving throughout the Kennedy Space Center. Surface courses will be sealed or replaced as appropriate, base courses repaired or replaced as necessary, and restriping accomplished. Surface water runoff control will also be provided as required by environmental regulations.
- 6. Repair Flame Deflection Systems 570,000 This project repairs deteriorated flame deflectors which are part of Space Shuttle Launch Complex Pads A and B. Launch vibrations have caused large sections to separate during vehicle lift off. Flame retardant concrete and steel coatings, will be replaced, as well as corroded structural steel components. The project will also evaluate alternate positions for the deflector units in an effort to reduce the corrosive effect of launch activity.
- G. Langley Research Center (Larc) \$4.770.000

4. Replacement of Substations, Various Locations 900,000 This project provides for the replacement of 208 volt substation "LF-100," 480 volt substation "PF-100," and 480 volt Substation Number 5. The project will include replacement of the air switch, secondary switchgear, and drawout circuit breakers for each of the substations. The switchgear, breakers, and primary air switch for each substation are obsolete and replacement parts are difficult to obtain. Substations "LF-100" and "PF-100" are over 40 years old. The replacement of these substations will reduce maintenance, reduce downtime, and improve system reliability and safety for the five facilities served.

5. Replace Roof, Engineering Building (1209)

This project provides for replacement of approximately 4,830 square meters of existing built-up roofing on the Engineering Building (1209). The new roof will consist of tapered rigid roof insulation to provide a 2.08 centimeter per meter slope covered by a 4-ply built-up roof system. The new roof will be complete with roof drains and associated plumbing, flashing, fascia, pitch pockets, cant strips, gravel stops, and new expansion joints as required. Water which has become trapped between layers of the 17 year old built-up roofing causes the roof to expand due to temperature changes, causing further damage. The roof replacement is necessary to ensure the integrity of this facility and to prevent damage to critical engineering and planning files, original drawings, and computer systems.

H. Lewis Research Center (LeRC) \$3,550,000

1. Repair Central Water System, Walcott and S. Taylor Roads

This project provides for the repair of the central water distribution system. The work includes the replacement or cleaning/relining of corroded and clogged water mains and replacement of all shutoff valves and fire hydrants located along Walcott and S. Taylor Roads. This project will increase water pressure and improve water quality for the various buildings being serviced from

the water mains. Mineral deposits on the inside of the water mains have caused a general reduction in water flow and water pressure throughout the Center. This project is part of a multi-year program to increase water pressure and improve water quality for the various buildings served.

4. Repair 2400 Volt Switchgear, Substation G 900,000 This project provides for the rehabilitation of the 2.4 kV switchgear in Substation G (43). It will replace the existing 2.4 kV outdoor metal-clad switchgear with modern switchgear, replace the associated 34.5 kV-2.4 kV transformer with a new voltage regulating transformer, and redistribute feeder cable to balance substation loading. This project will improve reliability and reduce the high level of maintenance needed to keep the system operational for the institutional and critical research loads.

5. Repair Guerin Road 400,000 This project provides for the repair and replacement of the water mains, hydrants, gas lines, and pavement of Guerin Road. The existing hydrants and transite water main will be removed and replace to repair the water system. Full depth asphaltic pavement will be utilized to repair the road surfaces and the high pressure natural gas line will be repaired and replaced to provide low

pressure gas service. Repair and replacement of the underground utilities is required to meet code requirements and to increase system reliability and safety.

I.	Marshall Space Flight Center (MSFC)		 						_	\$4 ,300,000

- 2. Repairs to High Pressure Piping System

 This project provides for the replacement of approximately 3,500 meters of high pressure gas piping and associated components throughout the Center. This piping is part of the high pressure distribution system for hydrogen, helium, nitrogen, and high purity air. This system provides critical support to major test programs. It is very old, deteriorated, and continued piecemeal repairs are costly and disruptive to testing activities.

5. Repair Roof of Developmental Processes Laboratory (4711) This project provides for repairs to the roof on Building 4711. Work includes installation of an R-30 roof insulation system; a 6,400 square meter sloped standing-seam metal roof; new gutters, downspouts, and interior drains; replacement of flashing; and removal of unnecessary expansion joints and vents. The existing roof has already exceeded its life expectancy and is very deteriorated. Repair of this roof will preserve the integrity of the facility, reduce maintenance costs, and provide energy cost savings.
J. Michoud Assembly Facility (MAF)
1. Repair Component Ablator Thermal Oxidizers (318) This project provides for the repair of two thermal oxidizers in the Component Ablator Facility, Building 318. The thermal oxidizers are suffering from metal fatigue, premature chamber buckling and distortions, inadequate ductwork, and a poorly configured exhaust system for the current layout and use of the facility. Scope includes repair or replacement, as necessary, of all the major components of the thermal oxidizer system, including the refractory lining, the flow control valves, the inlet and exhaust valves, and the repair and painting of all rusted metal components. These repairs are required to ensure the mechanical integrity and reliability of the two thermal oxidizers which support External Tank production critical operations.
2. Repair Roads and Paved Areas, Various Locations
K. Stennis Space Center (SSC) \$1,850,000
1. Replace Motor Control Centers

site/test, maintenance, warehouse, engineering, logistics, and laboratory operations on the Center.

- 2. Repair Bascule Bridge Controls 650,000

 This project provides for the replacement of electrical and hydraulic controls and related electrical wiring for the bascule bridge. The bridge is a critical element in the transportation system at SSC. The bridge controls and associated wiring require replacement to eliminate operational difficulties and delays in the bridge operations.
- 3. Repair Saturn Drive and Shuttle Parkway Pavement 500,000

 This project provides for repairs to Saturn Drive and Shuttle Parkway. The work includes repairing cracks, fixing pavement failures, and repainting pavement markings. The pavement is severely deteriorated with ruts and cracks. These repairs are required to prevent further breakdown of the pavement structure and provide safe access at SSC.
- L. Wallops Flight Facility (WFF) \$2,500,000
- 1. Repair Secondary Electrical Systems, Various Locations 900,000 This project provides for the upgrade and replacement of power panels, wiring, distribution, substations, and switchgear. Included are modifications to electrical vaults and the 480 volt services to facilities A-41, D-1, E-2, E-104-108, F-7, F-8, F-10, W-65, and W-100. These secondary distribution systems are 40 years old and beyond their serviceable life expectancy. Upgrading the systems will allow Wallops Flight Facility to meet current industry standards for power distribution and enhance reliability. It will avoid the piece-meal replacement of a worn out system, reducing maintenance and downtime.

3. Repair of Seawall

900,000
This project provides for the repair of the Wallops Island seawall on the north end of Island.
The construction will be seaward of the existing seawall and include all necessary toe protection. This work is necessary to prevent or minimize storm damage, which is becoming increasingly common due to beach erosion and deterioration of the existing protection system.

M. Miscellaneous Projects Not In Excess of 5250.000 Each

Total...

\$35,000.000

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED:

Approximately \$40-\$50 million per year will be required for continuing repair needs.



NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

SUMMARY

REHABILITATION AND MODIFICATION

Summary of Project Amounts by Location:	Amount	Paae No.
Ames Research Center	\$3.740. 000	CF 3.3-3
Dryden Flight Research Center	900. 000	CF 3.3-4
Goddard Space Flight Center	2.920. 000	CF 3.3-4
Jet Propulsion Laboratory	3.000. 000	CF 3.3-6
Johnson Space Center	3.250. 000	CF 3.3-7
Kennedy Space Center	3.160. 000	CF 3.3-8
Langley Research Center	3.360. 000	CF 3.3-9
Lewis Research Center	3.260. 000	CF 3.3-11
Marshall Space Flight Center	3.580. 000	OF 3.3-12
Michoud Assembly Facility	1.350. 000	CF 3.3-14
Stennis Space Center	2.400. 000	CF 3.3-14
Wallops Flight Facility	890. 000	CF 3.3-15
Various Locations	2.710. 000	CF 3.3-16
Miscellaneous Projects Not in Excess of \$250.000 Each	<u>480. 000</u>	CF 3.3-17
Total	\$ <u>35,000,000</u>	

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Rehabilitation and Modification of Facilities.

Not in Excess of \$1,500,000 Per Project

INSTALLATION: <u>Various Locations</u>

FY 1996 Estimate: \$35,000.000

FY 1994: \$36,000,000 FY 1995: \$30,000,000

COGNIZANT INSTALLATIONS/LOCATIONS OF PROJECT: Various Locations

COGNIZANT HEADOUARTERS OFFICE: Office of Management Systems and Facilities

SUMMARY PURPOSE AND SCOPE:

These resources will provide for the rehabilitation and modification of facilities at NASA field Installations and Government-owned facilities at industrial plants and universities supporting NASA activities. Included in this request are those facility rehabilitation and modification needs for FY 1996 that have been fully identified at the time of the submission of these estimates and are estimated not to exceed \$1.5 million per project. The purpose of this program may include some restoration of current functional capability but also includes enhancement of the condition of a facility so that it can more effectively accomplish its designated purpose or increase its functional capability.

PROJECT JUSTIFICATION:

The NASA physical plant has a capital investment of \$5.5 billion and has a current replacement value of more than \$15 billion. A continuing program of rehabilitation and modification of these facilities is required to accomplish the following:

a. Protect the capital investment in these facilities by minimizing the cumulative effects of wear and deterioration.

- b. Ensure that these facilities are continuously available and that they operate at peak efficiency.
- c. Improve the capabilities and usefulness of these facilities and thereby mitigate the effects of obsolescence.
- d. Provide a better and safer environment for all personnel.

This program includes only facility rehabilitation and modification work having an estimated cost not in excess of \$1.5 million. The work is of such a nature and magnitude that it cannot be accomplished by routine day-to-day facility maintenance or by related routine facility work efforts.

PROJECT:

Proposed rehabilitation and modification projects for FY 1996 totaling \$35 million are described under "PROJECT COST ESTIMATE." The total program of \$35 million has been distilled from requests of \$58 million and represents only a modest request in relation to the backlog of this type of work. Based on relative urgency and expected return on investment, the projects that comprise this request are the highest priority requirements. Deferral of this mission-essential work would adversely affect the availability of critical facilities, program schedules, and energy-conservation objectives. Projects estimated to cost not in excess of \$250,000 have not been described individually or identified by center. The total request for this category is \$480,000.

During the course of the year, some rearrangement of priorities may be necessary. This may force a change in some of the items to be accomplished. Any such change will be accomplished within available resources. The following broad categories of work are described further in the "PROJECT COST ESTIMATE:"

a.	Utility Systems	\$5,715,000
b.	Fire Detection/Protection Systems	4,505,000
c.	General Purpose Buildings	7,655,000
d.	Technical Buildings/Structures	17,125,000

PROJECT COST ESTIMATE

TROUBLE COOL BULLIAND
A. Ames Research Center (ARC) \$3.740.000
* 1. Rehabilitation and Modification of the Bioscience Lab HVAC System (N236) This project includes removal and replacement of two main and one backup chilled water plants in the Bioscience Laboratory. It includes system controls, mechanical room chilled water piping, and pumps. Temperature control is critical in this building, which houses research animals and laboratories. The equipment is at the end of its useful life and in poor condition. Replacement parts cannot be obtained and the required temperatures cannot be consistently maintained.
2. Rehabilitation and Modification of Fire Suppression System, Flight Guidance and Simulation Laboratory (N243) This project will install a new wet pipe automatic sprinkler system in the Flight Guidance and Simulation Laboratory. Exit corridors will be reconfigured to meet safety egress requirements. Work includes sprinklers, flow alarms, associated piping, and corridor modifications. This building contains 10,000 square meters of unsprinklered offices, computer rooms, and test laboratories. The existing fire alarm system is not audible in all areas. Completion of this project will protect occupants from fire-related injury and will protect the facility against destruction due to fire.
3. Rehabilitate Physical Science Research Laboratory for Seismic Safety (N230) This project provides for lateral structural reinforcement of the south window wall and for strengthening of the roof diaphragm of the Physical Science Research Laboratory. After the 1989 Loma Prieta Earthquake, Ames Research Center began studies to evaluate the seismic resistance of center buildings. These studies show that this facility does not meet minimum seismic safety standards. The occupants of the facility are endangered because the building shear walls are not adequately braced in the lateral direction. This structural defect will be corrected in this project.
4. Restore Flow Control in Arc Jet Laboratory (N-238)

Principal investigators have been unable to obtain critically needed flow data required for energy balance measurements due to equipment failure and inaccurate instrumentation. This project will increase flow measurement accuracy and decrease downtime.

5. Modify Steam System, Moffett Field

This project provides for installation of individual boilers in Buildings 14, 16, 19, and 45 to replace the existing central steam heating system. The existing system was built in 1945, requires frequent repairs, and must be monitored 24 hours/day. Due to the high operational cost, it is more cost-effective to replace the existing system with individual units than to replace it in kind.

6. Rehabilitation and Modification of Experiment

B. Dryden Flight Research Center (DFRC) \$900.000

inaccurate sensor inputs. The new digital system will provide for an efficient, reliable, and maintainable air conditioning control system.

2. Modification of Fire Detection Systems, Various Buildings 400,000 This project provides for the modification and upgrade to the existing fire detection systems in Buildings 4, 11, 12, 20, 22, 24, 27, 28, Area 200, and Area 300. The upgraded systems will include the fire alarm control panel, annunciator panels, fire detectors, manual stations, alarms, and all wire and conduit. A master control console will be installed in Building 24 for the fire alarm systems. The existing fire detection systems are obsolete and replacement parts are not available. In order to comply with current safety standards and provide reliable operation, upgrading the fire alarm systems and replacing obsolete equipment are required.

3. Modification to Fire Protection Systems,

D. Jet Propulsion Laboratory (JPL) \$3,000.000

The project will modify Building 313 to allow installation of six thermo-vacuum and temperature-humidity chambers currently located in Building 144. The work includes constructing a concrete floor with removable hatchway over the 7 meter diameter central pit, a central air conditioning system, a free standing shed to protect mechanical equipment for the chambers, and a 750 kVA substation with disconnect switch and 600 and 400 ampere switch boards.

The project includes construction of a compressed air line from an existing line at Pioneer Road,

The project includes construction of a compressed air line from an existing line at Pioneer Road, addition of cooling water and return lines, and two secondary pumps from a closed loop system. The project will provide a liquid nitrogen distribution system to all thermal-vacuum chambers. Also, it will provide three instrumentation and communications conduits from manhole-53 to interior of building 313. This project is required to eliminate a potentially hazardous work environment due to overcrowding for the safe handling, set up of operations, and testing of flight gear.

The project will install a third, approximately 450 kw, battery bank including bus duct and switchgear. An existing workshop, Room 27, will be modified to accept this equipment and existing electrical panels, transformers, and other work shop equipment will be relocated to Room 20. Room 20 will be modified and reconfigured to accommodate the personnel and equipment from Room 27. The project is required to improve overall UPS system reliability. Each UPS module will become a stand alone system. The additional battery string will significantly extend the UPS capability to support JPL Deep Space Network operations with lower risk from power outages.

E. Johnson Space Center (JSC) \$3,250,000

3. Modifications to Mission Simulation and Training Facility (5)

550,000

This project provides for modifications to the mechanical, electrical, and architectural systems in the facility. Work includes modifications to support the installation of International Space

Station mockups and a cupola. Structural platforms and a new stairway are required for the cupola installation. The project is required to support activities which include the transition form a single operator console to multi-operator workstations, the introduction of fiber optics, and additional workstation console requirements to support the glass cockpit to be utilized in Space Station simulators. This project supports verification and training programs. The existing facilities and equipment are not configured to support planned programs.

F. Kennedy Space Center (KSC) \$3.160.000

2. Upgrade Facilities to Accommodate People With Disabilities,

Various Locations

This project modifies various buildings to make the facilities more accessible to the disabled. This effort reflects the increasing population of people with disabilities at KSC, and is intended to meet the requirements of Title 28, Code of Federal Regulations, Part 36. Work includes specialized parking, removal of curbs, installation of automatic entry doors, and lowered light switches/fire alarm stations. Restrooms, drinking fountains, and public telephones will be modified. Special signage, visual alarms, and audio alarms will be installed.

3. Upgrade Fire Protection System in Logistics Warehouse Area 600,000 This project will upgrade the fire alarm and fire fighting features of the KSC Logistics Warehouse and Petroleum/Oil/Lubricant (POL) storage area, bringing them into compliance with applicable fire codes. Sprinkler heads will be added, extended, replaced, and relocated; fire pump controls and monitoring systems will be upgraded; fire alarm panels will be rearranged for improved access; and various hazardous material enclosures will be upgraded to a higher fire rating.
4. Rehabilitate Hypergol Maintenance Facility Firex Pump Station 710,000 This project rehabilitates the Hypergol Maintenance Facilities firex pump station, including replacement of the 37 year old fire pump engines and upgrade of the 20 year old control systems. Increasing potential for firex system failure and extended downtime for maintenance due to a lack of availability of spare parts is intolerable. Facilities protected by this fire system directly support Space Shuttle and Expendable Launch Vehicle payload processing and are mission critical.

5. Restore Heavy Equipment Facility Maintenance Yard	500,000
This project will restore approximately 13,000 square meters in the vicinity of the heavy	
equipment storage area. Part of the area will be paved with asphaltic or portland cement	
concrete. The remainder of the area will be resurfaced with stabilized gravel. This proj	ect
will allow percolation of storm water falling on the parking areas, eliminating direct run	off
into existing wetlands, in violation of St. John's River Water Management District regulat	ions.
The new pavement eliminates problems associated with sandy materials that invade the parket	d heavy
equipment, thus increasing maintenance and shortening component life.	

6. Replace Lighting in Launch Control Center Firing Rooms 1-4 4	50,000
This project replaces approximately 850 lighting fixtures in the KSC Launch Control Center F	7iring
Rooms 1-4 with an improved state-of-the-art system. The improved lighting system will enhan	ice
reliability of illumination in these launch-critical areas and lower maintenance costs. The	new
system will also provide significant energy efficiency which is part of a center-wide effort	to
comply with the executive order to reduce power consumption 20% by the year 2000.	

G.	Langley Research Center (LaRC)		\$ <u>3.360.000</u>
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1. Modifications to the 60-Foot Space Simulator (1295) 820,000 This project provides for the installation of a new steam ejector system at the 60-Foot Space Simulator facility. The new steam ejector system will include all controls, pumps, valves, and

instrumentation, as well as connection to the existing cooling tower water system, steam and condensate systems, and the vacuum system which currently serves the facility. The present system requires approximately 3 hours to evacuate the three spheres from 33,350 Pa to 1,330 Pa. This project will reduce the pump down time for these three vacuum spheres by a factor of six, thereby significantly increasing the productivity of the two hypersonic wind tunnels it serves.

3. Modifications to the 15-Inch Mach 6 High

This project provides modifications to the 15-Inch Mach 6 High Temperature Tunnel located in Building 1251A. The modifications include a new flow collector downstream of the nozzle exit, a variable area diffuser and associated controls, a new after-cooler, and associated modifications to the vacuum piping connecting the test section to the vacuum sphere. The subject diffuser is needed to provide the capability to test larger models. Productivity and efficiency of this heavily utilized facility will be enhanced by implementation of these modifications.

4. Modifications to Building 1221C for the Combustion

This project provides for rehabilitation of the instrumentation and calibration labs and shop at Building 648, which houses the Transonic Dynamics Tunnel, to provide space for wind-tunnel and model instrumentation development, model static testing and calibration, and model preparation and assembly. The rehabilitation will include enclosing an existing area to provide an instrumentation lab, refurbishing the model calibration lab and shop, and upgrading the HVAC through the northeast portion of the building. The project will include replacement of floor tiles, wall treatment, ceiling, and lights; modifications to entrances and walls; removal of an obsolete air lock; and upgrade of electrical panel boards. The rehabilitation project will enhance the support activities for the tunnel and provide improved efficiency and productivity.

H. Lewis Research Center (LeRC) \$3,260,000

This project provides for the rehabilitation of the mechanical systems in the Development Engineering Building (DEB) (500). This work includes replacement of two existing 260 ton, R-12 refrigerant chillers with two new 1,230 kilowatt chillers that will operate with an environmentally safe refrigerant. This project will also replace fan coil units, chilled water lines, and remove related asbestos insulation. The existing 30-year-old chillers are undersized and inefficient for air handling needs of the air conditioning system.

the electrical system contains a number of code violations. This project will upgrade the electrical system to comply with present codes and provide sufficient power and efficient lighting for this facility.

4. Rehabilitation of Mechanical and Electrical Systems,

- 4. Upgrade of Utility Control System Data Channel and Control Capability 900,000 This project provides for modifications to the MSFC Utility Control System (UCS) to upgrade and modernize its data channel and control capability. Work includes addition of computer capability to the individual building-field interface device terminals, and expanding the existing system from 10,000 to 100,000 data and control points. Data processing hardware and software will be upgrade as required. The UCS controls most of the heating, ventilation, and air conditioning systems, as well as critical alarm functions at MSFC. Despite the shortcomings of the existing UCS, it is heavily utilized for energy management and plant maintenance. This project will improve the system's speed, capability, and reliability.

air to support chemical fume hoods, and with positive air pressure and replaceable HEPA filters for control of particulate contamination. The laboratories will be equipped with stainless steel laboratory furniture, hoods, lay-up tables, potable water, sinks/drains, and special utilities, as needed. Laboratory space is required to house activities in support of environmental replacement technologies, general adhesive bonding technology, and thermal analysis and mechanical tests functions. These activities require special environmental control to achieve material characterization and processing properties.

J. Michoud Assembly Facility /MAT\ \$1.350.000

1. Rehabilitate Fire Water Piping System
This project provides for the rehabilitation of the fire protection piping system serving
Buildings 101, 102, and 103. Scope includes replacement of approximately 1,500 meters of outer perimeter mains and system components, post indicator valves, automatic sprinkler risers, and sectional control valves. The existing fire protection system is 1940's vintage. The mains and sprinkler risers are severely corroded, leak extensively, and are below the minimum thickness required by code. Valves are faulty and do not hold or close properly.

2. Rehabilitate North Chilled Water Overhead Piping (103) \$850,000 This project provides for the restoration and upgrade of approximately 1,400 meters of overhead chilled water return and supply piping in the External Tank Main Manufacturing Building. The new piping will be routed differently than the existing piping to improve accessibility and maintainability. Work to be done also includes the replacement of existing valves, or the addition of new valves, as required. The chilled water piping system was originally installed in the 1940's and is very deteriorated. Pipe wall thickness has decreased by 50 percent in some areas due to severe corrosion, and current configuration does not provide sufficient valves to adequately isolate problem areas during outages. Lack of easy access to piping makes piecemeal repairs difficult and costly.

K. Stennis Space Center (SSC). \$2,400,000

1. Modification of Central Heat Plant Facility (B3204)
This project provides for modification of the Central Heat Plant (B3204) to provide for the relocation of the center Fire Department and emergency response services. The work includes removal of three abandoned hot water generators and associated piping, tanks, pumps, and chemical feed stations. The existing 650 square meters will be modified to accommodate fire department apparatus; monitoring and alarm equipment; dormitory, classroom, and office space; parking bays

for pumpers and emergency response vehicles; and host drying apparatus. Work also includes asphalt paving for training drills and adequate parking for facility personnel. The project places critical fire protection services in close proximity to the key operations the fire department is required to support.

- 2. Rehabilitate Administration and Engineering Building (B1100) 900,000 This project provides for rehabilitation of the air handler units in the Administration and Engineering Building. Work includes replacement of air handlers, repair of return air fans, and replacement of noise attenuators with straight duct sections and associated asbestos removal. The existing units have exceeded their useful life with components over 30 years old which have deteriorated beyond repair.
- 3. Modify Utility Control System, Various Locations 600,000 This project provides for modifications to the Utility Control System (UCS). The work includes replacement of the pneumatic controls and refurbishment of the air handling units for buildings 1000, 2040, and 3110. The existing UCS and HVAC systems are more than 20 years old and many parts are no longer available for the system. This project will provide for an efficient, reliable, and maintainable energy management system.

L. Wallops Flight Facility (WFF)\$890.000

- 2. Modification of Rocket Assembly Building 2-41 500,000 This modification consists of the removal of steel, repair of the roof, and the installation of fire protection and grounding system; the installation of two 9,000 kilogram bridge cranes in the high bay area; the upgrade of overhead lighting and electrical power panels; the replacement of overhead and personnel doors; the painting of interior/exterior finishes; the rehabilitation of

the restroom; and associated work. Building 2-41 is a high bay vertical assembly building strategically located to provide support to the launch facilities on Wallops Island. The building is 25 years old and is in need of rehabilitation due to age, deterioration, and exposure to the Island environment.

1. Rehabilitate and Modify Feedcone for 70-Meter Antenna,
Goldstone, California

710,000

This project will provide for a new Feedcone shell to house microwave equipment, transmitter, waveguide switches, and maser. A Dichroic mirror and retraction mechanism will be fabricated and tested. This project is required to expand the capability of the 70-meter antenna to provide both X-band uplink and downlink support to flight projects.

- 3. Modify 34-Meter Antenna (DSS-28), Goldstone, California 500,000 This project will implement site and structural changes to the antenna facility which include fencing around the antenna apron, seismic bracing for electronic equipment, and cable trays. Also, electrical modifications will be made to the pedestal, a fire detection and a safety surveillance system will be installed, and a prefabricated metal building for a motor generator set will be constructed. Redundant air conditioning will be installed at DSS-27 and DSS-28. Operational requirements for DSS-28 require these modifications to meet safety requirements and back-up cooling capacity for critical electronic equipment.

and flight components from severe weather conditions poring the final staging and checkout of sounding rockets on the launcher.

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED:

Approximately \$40-50 million per year will be required for continuing rehabilitation and modification needs.



NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

SUMMARY

MINOR CONSTRUCTION

Summary of Project Amounts by Location:	Amount	Page No.
Goddard Space Flight Center	665,000	CF 3.4-3
Jet Propulsion Laboratory	500,000	CF 3.4-3
Johnson Space Center	655,000	CF 3.4-3
Langley Research Center	665,000	CF 3.4-4
Lewis Research Center	655,000	CF 3.4-4
Marshall Space Flight Center	660,000	CF 3.4-4
Total	3,800,000	

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Minor Construction of New Facilities and Additions to Existing Facilities,

Not in Excess of \$1,500,000 Per Project

INSTALLATION: <u>Various Locations</u>

FY 1996 Estimate: \$3,800,000

FY 1994: \$14,000,000

FY 1995: \$2,000,000

COGNIZANT INSTALLATIONS/LOCATIONS OF PROJECT: Various Locations

COGNIZANT HEADQUARTERS OFFICE: Office of Management Systems and Facilities

SUMMARY PURPOSE AND SCOPE:

These resources will provide for minor facility construction at NASA field Installations and Government-owned industrial plants supporting NASA activities. Each project in this program is estimated to cost no more than \$1.5 million and involves either the construction of new facilities or additions to existing facilities. The FY 1996 request of \$3.8 million will improve the usefulness of NASA's physical plant by changing the utilization of or augmenting the capabilities of various facilities. Included in this request are those programmatic and institutional projects that are essential to the accomplishment of mission objectives.

PROJECT JUSTIFICATION

The configuration of NASA's physical plant necessarily must respond to changes in utilization and adaptions required by changes in technology or in mission needs. Demands are generated by research, development, testing, and similar activities. Specific justification for each minor construction project is provided under "PROJECT COST ESTIMATE."

PROJECT:

Included in the FY 1996 minor construction program are those facility projects for institutional or technical facility needs that could be fully identified at the time of submission of this budget estimate. Items of work totaling \$3.8 million are included in this resource request and have been distilled from a list totalling over \$20 million. Projects were selected on the basis of the relative urgency of each item and the expected return on the investment. During the course of the year, the revision of priorities may require changes in some of the items to be accomplished. Such changes will be accommodated within the total resources allocated.

These projects represent requirements that must be met in this time frame to support institutional needs and programmatic objectives. The following listing summarizes the cost distribution by category of work:

a.	General Purpose Buildings	2,475,000
b.	Technical Buildings/Structures	1,325,000

PROJECT COST ESTIMATE:

A. Goddard Space Flight Center (GFSC) \$665.000
Integration Facility (ISOMAX)
B. Jet Propulsion Laboratory (JPL) \$500.000
1. Construct Remote Sensing Instruments Laboratory, Table Mountain Observatory The project will construct a new 250 square meter facility to house five instrument laboratories. The building will be concrete block with metal stud interior partitions and gypsum board walls and ceilings. A concrete deck, accessible via sliding glass doors, will be provided outside each lab for instrument placement and scientific observations. The building also includes minimal corridors, restrooms, utility rooms, and will be fully heated and air-conditioned. The facility will test instruments prior to their deployment to other monitoring stations throughout the world. This will support the upcoming Earth Observing System (EOS) mission, ongoing Light Detection and Ranging (LIDAR), and the Active Cavity Radiometer Iradiance Monitor (ACRIM).
C. Johnson Space Center (JSC)
1. Construct Thermal Control Systems Test Facility

D. Langlev Research Center (LaRC)

\$665,000

1. Construction of Addition to Nondestructive Evaluation
Laboratory (1230B)

665,000

This project provides for construction of an approximately 450 square meter addition to building 1230B to provide three new nondestructive laboratories. The first laboratory will be a shearography laboratory which will include acoustic wall treatment, an acoustic test chamber, and a low pressure test chamber. The second laboratory will be a magnetics laboratory which will maintain a superconducting magnet. The third laboratory, a radiation laboratory, will be constructed as a basement and will require shielding. The existing Nondestructive Evaluation (NDE) Laboratory has been designated as the lead research laboratory for NDE in the Agency. Without the addition, the lab will have to rotate setup and breakdown of major measurement systems causing severe delays in the research/applications and loss of productivity in packing and unpacking hardware.

E. Lewis Research Center (LeRC)

\$<u>655,000</u>

F. Marshall Space Flight Center (MSFC)

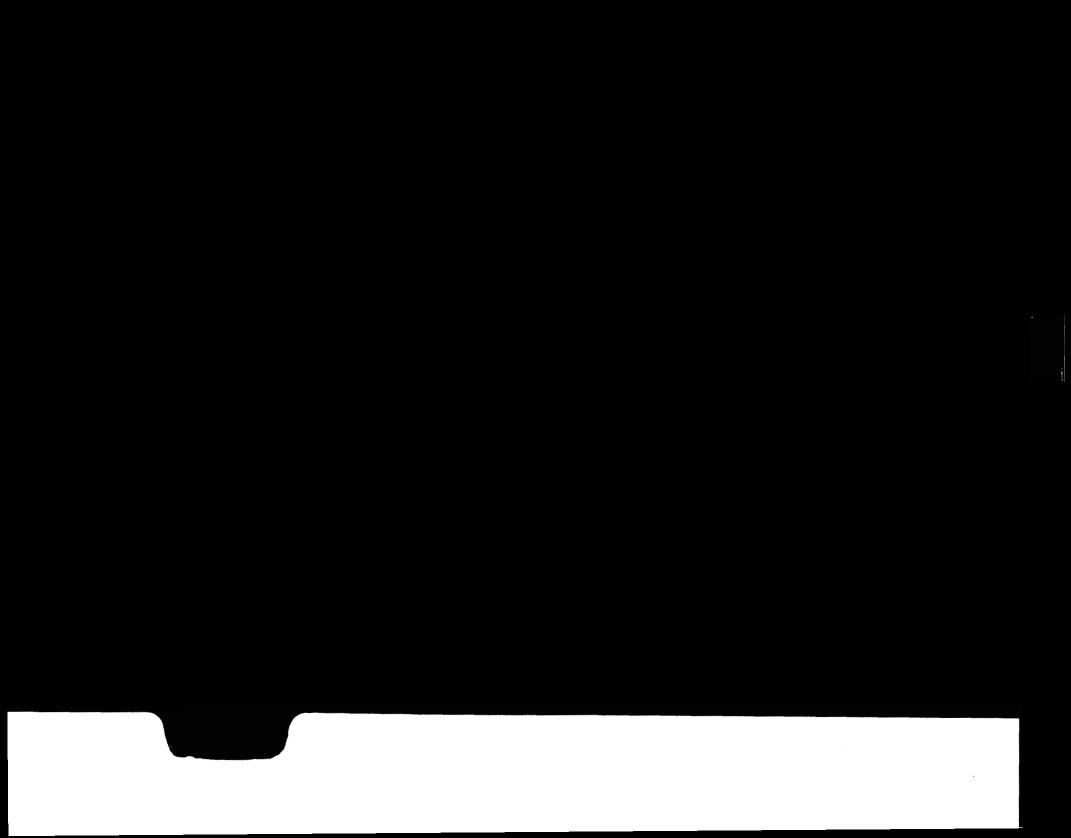
\$<u>660,000</u>

660,000

This project provides for the construction of an approximately 300 square meter addition to the Straylight Facility, which is attached to the B-wing of Building 4487. The area will be designed for class 100K operations and finished with low particulate-generating and low out-gassing materials. Individual rooms will be designed to operate as class 10K laboratories, with thermal and acoustic isolation enclosures. Seismically isolated slabs will be provided. The project includes necessary support equipment and utilities such as missile grade air; central vacuum; electrical power; and heating, ventilation, and air conditioning equipment. Incidental

modifications to the existing facilities are required to accommodate the addition. A covered loading dock and an elevator will also be added. The development of an Advanced Optical Fabrication Laboratory is critical for optical research and testing. New research and technology have shown that new optical fabrication techniques, which are required for future NASA missions, require a controlled environment with low contamination and vibration isolation.

<u>FUTURE ESTIMATED CONSTRUCTION FUNDING REOUIRED</u>: Approximately \$6 million per year will be required for continuing minor construction needs.



NATIONAL AERONAWTICS AND SPACE ADMINISMRATION

CONSTRUCTION OM FACILIMIES

FISCAL YEAR 1996 ≤ST MAT≤S

SUMMARY

FACILITY PLANNING AND DESIGN

	$\overline{}$	Page No.
Master Planning	\$ 400,000	C __ 3.5-2
Sustaining ≼ogin⊬ering Support	700 000	C ₋ 3.5-2
Treliminary Engineering Reports and Related Special Engineering Support	1,600,000	CF 3 5-3
Final Design	7,300,000	CF 3 5-4
motal	\$ <u>10,000,000</u>	

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Facility Planning and Design

FY 1996 Estimate: **\$10,000,000**

FY 1994: \$21,500,000

FY 1995: \$10,000,000

The funds requested in this estimate are required to provide for the following advance planning and design activities related to facilities activities and projects where not otherwise provided for:

a. The accomplishment of necessary studies, development and master planning for field installation and the provision of continuing engineering support and special engineering management and other services.

b. The preparation of preliminary engineering reports, cost estimates, and design and construction schedules. Also includes the preliminary engineering efforts required to initiate design-build projects.

c. The preparation of final designs which include construction plans, specifications, and associated cost estimates and schedules required to implement construction projects.

d. The accomplishment of facilities siting and other investigations, studies and reports.

Provides for updating, developing and automating existing field installation master plans. This effort includes facility studies, site investigations, and analyses of utility systems. The existing utility and civil drawings will be converted into a highly detailed electronic database using a computer-aided-design (CADD) system. Topographical features from original drawings will be merged electronically to create individual area maps or an entire center map. The master plan documents will be updated to reflect as-built conditions and to graphically represent the 5-year facility plan baseline for future development.

The NASA field center master plans are periodically updated. The master plans are essential as reference documents for land use planning, identification of physical relationships of facilities, and proper orientation and arrangement of facilities. The updates reflect as-built condition of facilities and utility systems with emphasis on changes caused by recent facility construction and modifications.

B. <u>Sustaining Engineering Support</u> \$700,000

Provisions for facility studies and specific engineering support continue in importance as evidenced in recent years. These efforts are important due to changing cost trends in construction materials and fuels; the operation and maintenance costs for the physical plant; and energy conservation and efficiency.

The following items are included in the FY 1996 requirements:

1. Building Research Board

Covers annual support to the Federal Construction Council's (FCC) operations and provides for special studies that the Council will perform throughout FY 1996 to help advance the science and technology of Federal Government building and construction. The FCC is subordinate to the Building Research Board, National Academy of Sciences, and its activities are supported by NASA and other Federal agencies with similar construction programs.

2. Value Engineering, Cost Validations and Analyses

Provides for engineering services to improve cost-effectiveness of facility projects by subjecting project design criteria, specifications and working drawings for specific material components and systems to detailed independent reviews by engineering specialists. Also provides services necessary to predict and validate facility costs to aid in resources planning.

3. Facilities Utilization Analyses

Provides for the analyses of agencywide facilities utilization data covering (1) office and other types of building space; (2) designate major technical facilities; and (3) special studies comparing the utilization of technical facilities which are similar in type or capability, such as wind tunnels. Such analyses provide for (1) insights into and development of better methods of identifying underutilized facilities; (2) improved techniques to quantify level of facilities use; and (3) actions to improve facilities utilization. Work provides for review of each installation's inventory data base in support of the facilities utilization program. Surveys are necessary to validate the reported data in relation to a specific problem or need, and to assist in providing a credible foundation for plans to improve the use of facilities.

4. Facilities Management Systems

Provides for continued engineering support for the technical updating of NASA's master text construction specifications to reflect the use of new materials, state-of-the-art construction techniques and current references to building codes and safety standards.

5. Independent Analysis and Third Party Reviews

Provides the technical and engineering support analyses, designs, and reviews required to verify, confirm and ensure suitability of construction designs within the project cost estimates.

6. Facilities Engineering Metrication

Required to support the transitioning of NASA facilities engineering designs and specifications from the English inch-pound system to metric, as required by Presidential Executive Order 12770 of July 25, 1991.

development of new PERs for an additional \$45 to \$55 million in projects. An additional \$300,000 has been included in this line for the completion of new PERs for approximately \$15 to \$20 million of construction projects which will be high priority candidates for inclusion in the FY 1999 Construction of Facilities program. The activity associated with FY 1999 will be confined to the highest priority candidates.

This estimate provides for investigations and project studies related to proposed facility projects to be included in the subsequent Construction of Facilities programs. Such studies involve documentation and validation of "as-built" conditions, survey/study of present condition of such items as roofing and cooling towers, utility plant condition and operational modes, and other like studies. These studies are required to allow for the timely development of projects to meet the stated functional needs and to provide basic data, cost estimates and schedules for related future budgetary proposals.

The amount requested will provide for the preparation of designs, plans, drawings, and specifications necessary for the accomplishment of projects. Projects involved are planned for inclusion in the FY 1997 and FY 1998 programs. The goal is to obtain better facilities on line earlier at a lower cost. The request will provide for final design work associated with construction proposed for the FY 1997 program, estimated to cost \$90 to \$100 million, and for \$10 to \$20 million of high potential projects proposed for the FY 1998 program. The final design amount included for FY 1997 candidates and for residual requirements of this nature which have accumulated from prior years activities is \$6,100,000. For FY 1998 \$1,200,000 is included and design activity will be confined to the highest priority candidates.



NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

SUMMARY

ENVIRONMENTAL COMPLIANCE AND RESTORATION

Summary of Project Amounts by Location:	Amount	Page No.
Ames Research Center	\$4.300. 000	CF 3.6-3
Dryden Flight Research Center	1.100.000	CF 3.6-4
Goddard Space Flight Center	400.000	CF 3.6-4
Jet Propulsion Laboratory	2.400. 000	OF 3.6-4
Johnson Space Center	400. 000	CF 3.6-5
Kennedy Space Center	5.950. 000	CF 3.6-5
Lewis Research Center	2.800.000	CF 3.6-6
Marshall Space Flight Center	3.900. 000	OF 3.6-7
Michoud Assembly Facility	2.000.000	CF 3.6-8
Stennis Space Center	3.150. 000	CF 3.6-8
Wallops Flight Facility	1.000.000	CF 3.6-8
White Sands Test Facility	1.000.000	CF 3.6-9
Miscellaneous Projects Not in Excess of \$250.000 Each	970. 000	CF 3.6-9
Remedial Investigations. Feasibility Studies. Assessments. Studies. Design. and Related Engineering	7.630. 000	CF 3.6-9
Total	\$ <u>37,000,000</u>	
		CF 3.6

CONSTRUCTION OF FACILITIES

FISCAL YEAR 1996 ESTIMATES

PROJECT TITLE: Environmental Compliance and Restoration Program

INSTALLATION: <u>Various Locations</u>

FY 1996 Estimate: \$37,000,000

FY 1994: \$50,000,000 FY 1995: \$35,000,000

COGNIZANT INSTALLATIONS/LOCATIONS OF PROJECT: Various Locations

COGNIZANT HEADOUARTERS OFFICE: Office of Management Systems and Facilities

SUMMARY PURPOSE AND SCOPE:

These resources will provide for studies, assessments, remedial investigations, feasibility studies, design, related engineering, and remedial action projects for environmental compliance and restoration measures at NASA field installations, Government-owned industrial plants supporting NASA activities, and other locations where NASA operations have contributed to environmental problems and NASA is obligated to contribute to cleanup costs. In addition, these resources will be used to provide for regulatory agency oversight costs and to acquire land if necessary to implement environmental compliance and restoration measures. The purpose of this program is to enable NASA to comply with mandatory environmental statutory requirements and standards, cleanup orders and regulatory agreements. The resources authorized and appropriated pursuant to this program may not be applied to other activities. The program includes studies or assessments to determine compliance status and options for remedial action; conduct of prescribed remedial investigations and feasibility studies as required by Federal environmental laws; and

performance of environmental restoration, hazardous waste removal and disposal, cleanups, and closures.

PROJECT JUSTIFICATION/DESCRIPTION:

Proposed environmental compliance and restoration projects and activities for Fiscal Year 1996 tbtal \$37 million, which has been distilled from requests of approximately \$73 million. This program represents only a modest request in relation to the total requirements for environmental compliance and restoration that must be implemented within the next several years. Based on relative urgency and potential health hazards, the following listed projects are the highest priority requirements currently planned for accomplishment in FY 1996. Deferral of these necessary remedial measures would preclude NASA from complying with environmental requirements and jeopardize critical NASA operations. The remedial investigations, feasibility studies, assessments, design, and related engineering costs are estimated to be approximately \$7,630,000. Projects estimated to cost less than \$250,000 have not been described or identified by specific location. The estimated cost of these projects is \$970,000. As studies, assessments, remedial investigations, feasibility studies, and designs progress and as new discoveries or regulatory requirements change, it is expected that priorities may change and revisions of the activities and projects may be necessary.

The following listing summarizes broad categories of effort to be undertaken with projects of an estimated cost of over \$250,000:

a.	Hazardous Waste Corrective Actions/Cleanups	\$22,250,000
b.	Hazardous Waste and Material Storage and Control	1,700,000
c.	Air Pollution Control	2,950,000
d.	Water Pollution Control	1.500.000

PROJECT COST ESTIMATE:

A. Ames Research Center (ARC)		\$4,300,000
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' 1. Remediation of Contaminated Soil and Groundwater,

2. Remediation of Groundwater Contamination,

3. Wastewater Pretreatment Facilities

This project will construct wastewater pretreatment and associated collection facilities for the preliminary treatment of industrial wastewater discharged from certain Ames facilities.

Wastewater generated from Ames discharges into the Publicly Owned Treatment Works (POTWs) systems of the cities of Sunnyvale and Palo Alto. The cities are lowering the contaminant levels for discharges entering into their wastewater treatment systems. This project will provide

pretreatment facilities necessary to reduce contaminant levels from wastewater generated at Ames and discharging into the POTWs in order to comply with existing and proposed local ordinances.

1,500,000

4. Retrofit Thermal Protection Laboratory Boiler (N234A)
for Air Emissions
B. Dryden Flight Research Center (DFRC) \$1,100,000
1. Soil and Groundwater Contamination Assessment
C. Goddard Space Flight Center (GSFC) \$400.000
1. Remediation and Cleanup of Landfills
D. Jet Propulsion Laboratory (JPL) \$2.400.000
1. Cleanup of Arroyo Seco Groundwater Contamination

of contaminants beneath the site and in nearby production wells, in excess of Federal and State of California standards. This portion of the project provides for continuation of remedial

investigations and feasibility studies, remedial design, and payment of state oversight costs as required by the Federal Facilities Agreement (FFA). The site is listed in the EPA's National Priorities List and subject to the provisions of CERCLA, state, and local requirements.

E. Johnson Space Center (JSC) \$400,000

F. Kennedy Space Center (KSC) \$5.950.004

1. Remediation of Old Bus Maintenance Area 1,100,000

This project provides for remediation of fuel contaminants to soil, surface water, and groundwater. The work follows on previous site investigations indicating fuel contaminants in the soil and groundwater around the fuel storage area caused by leaks and/or spills.

Implementation of the remediation will require soil excavation, sampling and analyses, treatment and/or removal of contaminated soils, installation of groundwater wells, and treatment systems capable of removing the contamination. The project is required to comply with the federal RCRA, state and local regulatory requirements, and property lease agreements.

2. Remediation of Payload Hazardous

soil excavation, sampling and analyses, treatment and/or removal of contaminated soil, installation of groundwater wells, and treatment systems capable of removing the contamination. The project is required to comply with the federal RCRA, state, and local regulatory requirements.

5. Remediation of Spaceport U.S.A. Diesel Fuel Storage Area

1,100,000

This project provides for remediation of fuel contaminants to soil, surface water and groundwater. The work follows on previous site investigations indicating fuel contaminants around the diesel fuel storage areas of Spaceport U.S.A. Implementation of the remediation will require soil excavation, sampling and analyses, treatment and/or removal of contaminated soil, installation of groundwater wells, and treatment systems capable of removing the contamination. The project is required to comply with the federal RCRA, state, and local regulatory requirements.

G. Lewis Research Center (LeRC)

2,800,000

1. Remedial Investigation/Feasibility Study (RI/FS)

2,000,000

Group 2 Project Management Units

This project provides for continuation of the effort to investigate and remediate site contamination at project management units within the Lewis Research Center. This portion of the work will continue the Remedial Investigation/Feasibility Study (RI/FS) work to further evaluate and assess contamination at identified areas. The work includes sampling and analyses for site characterization, feasibility studies, treatability studies, evaluation, and selection of remedial alternatives to further identify and evaluate treatment options. The work follows the

CERCLA process and incorporates state requirements. Findings and orders have been issued to Lewis by the State of Ohio Environmental Protection Agency (OEPA).

H. Marshall Space Flight Center (MSFC) \$3,900,000

1. Resource Conservation and Recovery Act

2. Cleanup of Groundwater Contamination,

3. Resource Conservation and Recovery Act

I. Michoud Assembly Facility (MAF) \$2,000,000
1. Remediation Activities, MAF This project is a continuation of the investigation and remediation activities associated with the Solid Waste Management Units (SWMUs) identified during the Resource Conservation and Recovery Adt (RCRA) facility investigation. The work may include removal actions, interim corrective measures, soil disposal, well drilling, soil borings, sampling, and bench scale testing of remedial alternatives. The work follows on activities identified in the Corrective Measures Study. This project is required by MAF's RCRA permit.
J. <u>Stennis Space Center (SSC)</u> \$3,150,000
1. Install Emission Scrubbing Systems
2. Cleanup of the Herbicides/Pesticides Handling Area
This project provides for continuation of the remediation of contaminated soil and groundwater associated with SSC herbicide/pesticide handling facility (SWMUs 7 and 10). The work includes well installation, groundwater treatment, contaminated material removal and disposal, and backfill of any excavated areas. The project is required to be in compliance with Federal and State of Mississippi regulations.
3. Remedial Investigations/Feasibility Studies (RI/FS), Various Sites 650,000
This project provides for the investigation and assessment of the remaining sites identified by the EPA in SSC's expanded site investigation. The work includes well installation, sampling, analyses, soil borings, soil removal, and disposal of contaminated or hazardous wastes. This project is required by CERCLA/RCRA and the State of Mississippi regulations.
K. Wallops Flight Facility (WFF) \$1,000,000
1. Restoration and Remediation of Contaminated Sites

have indicated some soil and groundwater contamination. The project includes well installation, sampling, analyses, soil borings, and disposal. This project is required to bring WFF into compliance with CERCLA/RCRA and State of Virginia regulations.

L'. White Sands Test Facility (WSTF) \$1.000,	QQQ
1. Groundwater Contamination Assessment and Remediation 1,000, This project is the continuation of the ongoing groundwater assessment at WSTF. The project provides for report preparation, additional investigation and assessment, and technical support in defense of the long term solution WSTF will propose as a result of the assessment. The reports, investigations, and the final proposed solution are required by WSTF's RCRA 3008(h) consent order.	
M. Miscellaneous Projects Not in Excess of \$250 000 Each	000
N Remedial Investigations, Feasibility Studies, Assessments, Studies, Design, and Related Engineering	<u>000</u>
Total	000

FUTURE ESTIMATED CONSTRUCTION FUNDING REQUIRED:

Approximately \$45-\$55 million per year for the next few years is the current estimate for meeting Environmental Compliance and Restoration requirements. This figure will become better defined as studies are completed and remediation projects are reviewed by Federal, state and local regulators.

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

FISCAL YEAR 1996 ESTIMATES

INSPECTOR GENERAL

PROGRAM GOALS

The goal of the Officeof Inspector General is to serve **as** an independent and objective audit and investigative organization to assist NASA in achieving economy, efficiency and effectiveness in the administration of its programs and operations, and to prevent and detect fraud and mismanagement.

STRATEGY FOR ACHIEVING GOALS

The NASA Office of the Inspector General (OIG), established by the Inspector General Act of 1978 (P.L. 95-452), seeks to work cooperatively with NASA management and program managers to carry out its various audit and investigative responsibilities. The primary responsibilities of the OIG are: (1) to provide assistance and work cooperatively with Agency management as it carries out NASA's program and operations: (2) maintain a balanced audit and inspection programs which include providing technical assistance in the audit of the Agency's financial statement as required by the Chief Financial Officers(CFO) Act: and (3) concentrate investigative resources on procurement fraud matters. including emphasis on prevention initiatives. The OIG investigators, auditors, and inspectors conduct independent reviews, studies. and analyses of NASA's programs and operations. The OIG works jointly with other Offices of Inspector General, the Federal Bureau of Investigation (FBI), the Defense Contract Audit Agency (DCAA), and other investigative and audit entities when concurrent jurisdiction exists.

The OIG has responded to the spirit of reform in government promulgated by the National Performance Review. The OIG maintains a cooperative spirit with NASA management as audits are conducted of Agency programs and operations. To the extent appropriate and permitted by law, management is apprised of significant investigative matters. The OIG continues to reexamine its procedures and processes to become more collaborative and less adversarial in dealings with NASA management, while assuring that the OIG's statutory independence is maintained. The OIG will continue to selectively concentrate staff resources on those programs and operations identified as the most critical and vulnerable to fraud and abuse based on funding levels, program needs. Congressional/Administration concerns and results of OIG research and findings.

The OIG is organized into three major units: Audits, Investigations and Administration, and Inspections. Audits **are** prioritized and selected to evaluate programmatic. operational and financial management concerns, problems, and vulnerabilities. The Investigations activities remain focused on complex procurement fraud matters, criminal and noncriminal, fraud against the Government by contractor and government employees, product substitution: procurement irregularities; unethical and improper conduct: and waste and management. Inspections will be conducted which support management's interests and concerns in achieving the programmatic objectives more efficiently and effectively: issues of Congressional concern; and matters of high agency vulnerability **as** identified by the OIG.

MEASURES OF PERFORMANCE

	<u>FY 1994</u>	<u>FY 1995</u>	<u>FY 1996</u>
Office Staff Ceiling Full-Time Permanent	204	210	210
Investigations Cases pending beginning of year Opened during year Closed during year Cases pending end of year	416	364	351
	367	372	383
	419	385	362
	364	351	372
Audits Audits pending beginning of year Opened during year Closed during year Audits pending end of year	70	82	84
	76	64*	60+
	64	62	58
	82	84	86

^{*} Instituting emphasis on programmatic audits

ACCOMPLISHMENTS AND PLANS

This request represents the resources (FTE's) needed at NASA Headquarters and the field offices to fulfill the OIG mission. Recognizing that the identified audit., investigative and inspections workload significantly exceeds the available resources, continuous adjustments of priorities will be necessary to ensure that balanced coverage of NASA's programs and operations is maintained, that critical and sensitive matters are promptly evaluated and investigated, and that all OIG customers receive timely, accurate and complete responses.

The OIG audit and inspection programs set priorities for internal and external audits and evaluations to **maximize** the return on available staff resources. These priorities **are** established and contained in strategic plans for each major program area • space flight. space station, space science, aeronautics, mission to planet earth, space communications, financial management, management systems and facilities. and procurement. The OIG uses a formal, comprehensive process to identify, review, prioritize and select the audits and evaluations to be performed.

The OIG audit and inspection workload and assignments are derived by: (1) working closely with management and program managers to determine programmatic concerns and vulnerabilities: (2) selecting audits using a structured internal audit universe encompassing NASA's programs and operations and an external universe comprised of NASA's prime contractors, their subcontractors and grantees: (3) addressing issues required by laws and internal regulations: and (4) responding to management's

requests for independent evaluations of programmatic concerns. The audits and inspections identified from these sources are prioritized and compared to available resources and published in the annual OIG plan. The OIG will continue its implementation of the program manager concept to obtain greater visibility and awareness of issues related to **NASA's** major programs which will be included in the audit plan.

The defined audit workload far exceeds available staff which will require continuous adjustment of priorities to provide balanced coverage of programs and operations most vulnerable to abuse and mismanagement. Further, program/project change, growth, delay and termination increase the need for OIG oversight of contractor/subcontractor/grantee cost, schedule and performance effectiveness. NASA's continued reliance on contractors and grantees (about 90% of the agency's total obligations are for procurement) requires direct OIG involvement and oversight of Defense Contract Audit Agency and Health and Human Services OIG audits of NASA contractors and grantees, to ensure effective contract and grant execution and administration. NASA was billed approximately \$17 million during FY 1994 for contract audit services.

The OIG plans to continue implementing its internal program manager concept to ensure visibility and awareness of significant issues related to major NASA programs/projects. During FY 1996. the OIG will focus attention and provide support to program managers on issues relating to: Space Station. Earth Observing System, Space Shuttle, Spacelab, space science projects, etc. The functional areas to be evaluated will include procurement and contract administration, technology transfer, financial management, Information Resources Management (IRM), and facilities and equipment.

The OIG will continue to monitor and assess NASA's high risk areas, material weaknesses and areas of significant concern to ensure that corrective actions are implemented timely. Areas of emphasis will include: financial systems-accounting: procurement and environmental programs: institutional contracting practices: contract management: printing management: contractor-held property: contractor cost reporting; allotment and budgetary controls: and financial reporting/general ledger. Financial management's significance increased with the passage of the Chief Financial Officers Act requiring the OIG to audit and render an opinion on the agency's annual financial statement, its internal control structure and its compliance with laws and regulations. Our financial audits will concentrate on accounting controls. information systems and required performance measurements.

Agency vulnerabilities are determined by taking into consideration the following: (1) whether program/project objectives are accomplished in the most cost effective manner: (2) whether NASA's more than \$1 billion annual expenditure on information technology is providing expected programmatic and financial information needed to make sound decisions (NASAis the top ranked civilian agency in information technology spending): (3)management's actions to correct internal control weaknesses reported under the Federal Manager's Financial Integrity Act: (4) improvements in financial management systems, practices, controls and information: (5) effectiveness of the audit follow-up system in enabling management to maintain the status of corrective actions; (6) completeness of safety and mission quality activities: and (7) the adequacy of agencywide corrective actions addressing environmental concerns. These identified vulnerabilities are then evaluated. prioritized and included in our plans for further action.

The OIG investigative workload of both criminal and noncriminal cases continues to exceed the availability of investigative resources. The massive workload of the investigative program has caused the OIG to be primarily reactive with emphasis given to the more serious criminal allegations. (Historically, criminal allegations represent about 85% of our total Investigative caseload.) The FY 1996 Investigative staffing level will enable and require OIG management to effectivelymanage the complex workload of both criminal and civil matters. **As** the number of complex procurement fraud cases continues to increase, and with such cases taking longer to resolve, our flexibility to improve and expand the program is reduced. **Also**, the quantity of investigative allegations received requires **a** preliminary evaluation to determine their potential impact and, if serious, opening an investigation, further adversely affecting the timely completion of ongoing cases. We continue to work with management by referring the more routine administrative matters to them for their resolution, keeping the OIG advised of the action taken. The investigations program managers, like audit, are assessing the allegations and cases on a programmatic basis to determine their seriousness and impact to the programs in meeting their objectives.

In summary, the OIG will collaborate with agency management to address issues of joint concern and to Improve the scope, timeliness and thoroughness of its oversight of NASA programs and operations, identify preventive measures, and enhance its capability to assist NASA management to efficiently and effectively achieve program/project goals and objectives.

INSPECTOR GENERAL

FISCAL YEAR 1996 ESTIMATES

BUDGET SUMMARY

OFFICE OF INSPECTOR GENERAL

SUMMARY OF RESOURCES REQUIREMENTS

	FY 1994	FY 1995 (Thousands of Dollars)	FY 1996
I. Personnel & related costs	13,840	14,500	15.700
11. Travel	531	800	800
III. Operation of installation	356	700	800
A. Technical services	(194)	(500)	(555)
B. Management & operations	(162)	(200)	(245)
То	<u> 14.727</u>	<u>16.000</u>	<u>17.300</u>
	FY 1994	FY 1995 (Full-Time Equivalents - FTE's)	FY 1996
Full-time permanent	194	200	200
Other controlled full-time equivalent (FTE's)	<u>10</u>	<u>10</u>	<u>10</u>
То	204	210	210

BASIS OF FY 1996 FUNDING REQUIREMENT

			<u>FY 1994</u>	<u>FY 1995</u> (Thousands of Dollars)	FY 1996
I.'	Pers	onnel and related costs	<u>13.840</u>	14,500	<u>15.700</u>
	A. (Compensation & Benefits	<u>13.640</u>	<u>14.055</u>	<u>15.235</u>
	•	1. Compensation	<u>11.221</u>	<u>11.701</u>	<u>12.725</u>
		a Full-time permanentb. Other than full-time permanentc. Overtime & other compensation	10,710 245 266	11,111 340 250	12.125 340 260
	2	2. Benefi	<u>2.419</u>	<u>2.354</u>	<u>2.510</u>
	B. S	Supporting costs	<u>200</u>	<u>445</u>	<u>465</u>
	•	1. Transfer of personnel	59	275	275
	2	2. Personnel training	131	150	170
	3	3. OPM services	10	20	20

		<u>FY 1994</u> (FY 1995 Thousands of Dollars)	FY 1996
II.	Travel	<u>531</u>	800	<u>800</u>
	Travel funding is required to carry out audit, investigation increases in per diem. airline costs. and workloads. The technical personnel is anticipated.			
Ш.	Operation of installation	<u>356</u>	<u>700</u>	<u>800</u>
	Operation of installation provides a broad range of services and equipment in support of the Inspector General's activities.			
	A. Technical services.	194	500	555
	This estimate provides for all equipment, including the lease, purchase, maintenance, programming and operations of automated data processing (ADP) equipment. NASA provides common services items such as office space, communications, supplies, and printing and reproduction at no charge to the Office of Inspector General. The funding for technical services will cover the cost of providing an electronic data processing (EDP) upgrade, equipment to employees, and replacing equipment that has become outdated or unserviceable. As funding permits, the OIG will begin implementing its strategic plan to modernize its EDP capabilities OIG wide. In FY 1996, the OIG will begin purchasing hardware and software associated with the plan to move from a mainframe environment to a personal computer (PC)-to-PC based environment.			
	B Management and operations	162	200	245
	Included in this category are miscellaneous expenses	within the Office of	Inspector General 1. e	GSA cars, the Inspector

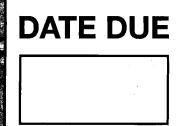
Included in **this** category are miscellaneous expenses within the Office of Inspector General, **i.e.**, GSA cars. the Inspector General's confidential fund, miscellaneous contracts. and supplies not provided **by NASA**. The increase in Installation Common Services will primarily allow for audit and investigative contractor support and other specialized activities which the OIG cannot perform internally.

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

PROPOSED APPROPRIATION LANGUAGE

OFFICE OF INSPECTOR GENERAL

For necessary expenses of the Offics of the Inspector General in carrying out the provisions of the Inspector General Act of 1978, as amended, [\$16,000,000] \$17,300,000. (Departments of Veterans Affairs and Housing and Urban Development, and Independent Agencies Appropriations Act, 1995.)



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United States. National Aeronautics and Space

Budget estimates



Fiscal Year 1996 Budget Estirnates

